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May/June 2026

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HKGCC
Hong Kong General Chamber of Commerce
香港總商會1861

165

POWERING THE FUTURE OF HONG KONG



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香港總商會周年特刊

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HKGCC Hong Kong General Chamber of Commerce
香港總商會1861

大灣區青年就業計劃

Greater Bay Area Youth Employment Scheme

參加資格
Eligibility

29歲或以下及持副學位或以上學歷的香港居民
Hong Kong residents aged 29 or below with sub-degree or higher qualifications

在香港及大灣區內地城市均有業務的企業
Hong Kong Enterprises with businesses in both Hong Kong and GBA Mainland cities

按照香港法例聘用
Employment under Hong Kong Laws

企業須按照香港法例聘用合資格青年
Enterprises shall employ eligible young people in accordance with Hong Kong laws

按市場薪酬水平聘用
Salary level comparable with market rate

企業須以不低於月薪18,000港元聘請持有學士或以上學歷的青年，並按市場薪酬水平聘用持有副學位的青年
Enterprises must offer a monthly salary comparable with market rate for young people with sub-degree qualifications and no less than HK$18,000 for young people holding bachelor's degree or above

內地青年來港就業安排
Arrangements for Mainland Youth to Work in Hong Kong

在「大灣區青年就業計劃」下聘請香港青年到大灣區內地城市工作的企業，可申請相同數目的內地青年來港工作
Enterprises having employed Hong Kong young people to work in GBA Mainland cities may apply for the same number of Mainland young people to work in Hong Kong

在2025年，330多間企業在計劃下提供職位空缺及聘用超過600位青年。我們期待你的加入和支持！

In 2025, over 330 enterprises provided job vacancies and hired more than 600 young people under the scheme. We look forward to your participation and support!

向僱主發放18個月津貼
Monthly allowance to employers up to 18 months

政府每月津貼僱主12,000港元或受聘青年月薪的60%，以較低者為準
The Government grants a monthly allowance of HK$12,000 or at 60% of the salary of each hired young person to employers, whichever is lower

企業可經計劃網頁提交職位空缺
Enterprises can provide job vacancies through the website of the scheme

www.jobs.gov.hk/gbayes

全年接受申請
Open for application year round

查詢 Enquiry 2969 0446
2969 0460

勞工處 Labour Department

GBAYES 大灣區青年就業計劃 Greater Bay Area Youth Employment Scheme

CHAIRMAN'S NOTE 主席之言

Powering the Future, Honouring Our Past

A legacy guided by international reach and community-first action remains central to the Chamber's vision for Hong Kong's prosperous future





百載傳承，共創未來

總商會傳承放眼國際並採取以社區為先的精神，並以此為核心願景，致力推動香港邁向繁榮未來

在1861年5月29日，六十二位高瞻遠矚的商賈翹楚齊聚一堂，抱持著一個宏大的信念：攜手合作，透過貿易與商業成就香港的繁榮。

這份遠見，歷經時間洗禮而愈顯光輝。過去165年來，香港從昔日寧靜的沿海村落，發展為蓬勃的工業中心，最終蛻變成全球金融貿易樞紐。在這段非凡的轉型歷程中，香港總商會始終堅定不移——我們是匯聚智慧的橋樑、是積極倡議發展的前瞻聲音，更是推動企業前行的引擎。時至今日，我們創會的初心依舊熾熱：致力鞏固香港作為國際首屈一指金融貿易樞紐的地位。

然而，如此卓越的里程碑，不僅僅是為了回眸過去的光輝歲月，更是為了築起明天的基石。翻開歷史的新篇章，我們將繼續堅守承諾，致力提升香港的國際形象、締造更深厚的國際聯繫，並滿懷信心向世界說好香港非凡的故事。

至今，我們已與全球各地的商會及工商組織簽署了超過60份合作備忘錄。這些備忘錄構成了至關重要的發展藍圖，助力會員企業開拓新機遇，並開拓不斷擴展的全球市場。

我們不僅為企業締造連結，更是行業交流的引領者。三十多年來，我們的旗艦活動「國際商業高峰論壇」匯聚全球專家，共同探討瞬息萬變的商業環境。在最近一次的峰會上，會上領袖強調了一個核心事實：香港具備世界級的陸、海、空基礎設施，將持續鞏固其作為推動未來發展的「超級聯繫人」關鍵角色。

然而，欲堅定自信地說好「香港故事」，必先以扎實的數據作為論述依歸。這促使了我們推出「亞洲城市國際化指數」(ACII)。在11個主要城市中，香港榮登榜首，印證了其作為頂尖金融及國際盛事樞紐的優勢。國務院於2026年2月發表的一份白皮書中引用了我們的ACII數據，藉此強調香港持久的競爭優勢，進一步肯定了該指數的權威性。

我們相信，戰略願景的成功取決於人才——尤其是年輕一代。透過我們的「卓青社」以及「完美求職計劃」等項目，我們正全力培育香港的下一代領袖。同時，我們的「商校交流計劃」在過去25 年來，已帶領數以千計的中學生深入了解商業世界，致力孕育新一代的商界領袖。

在這個快速變遷的世界中，保持與時並進並與未來接軌至關重要。因此，我們透過持續的培訓為會員賦能，全面提升其在人工智能、地緣政治、供應鏈及領導力等關鍵領域的專業知能，助其從容應對未來挑戰。

在慶祝成就的同時，我們亦不忘回饋社會的責任。適逢今年周年誌慶，我們正積極研究成立慈善基金，用以支持教育、扶助弱勢社群及關懷長者——這正是我們堅守回饋社會的本分。

香港總商會始終以人為本——這一切全賴廣大會員、合作夥伴與摯友的鼎力支持。值此165周年之際，我們共慶彼此間始終如一的夥伴關係、卓越的遠見及歷久彌堅的韌性。

感謝大家，讓我們同慶香港總商會成立165周年，願我們齊心協力，為香港的未來注入源源不絕的動力，攜手開創嶄新時代！

On this historic day in 1861, 62 visionary merchants came together with a bold but simple idea: work together, support one another, and build Hong Kong's success through trade and business.

It is a vision that has brilliantly stood the test of time.

Over the past 165 years, Hong Kong has evolved from a collection of quiet coastal villages into a booming industrial centre, and ultimately a leading international financial and trade centre. Throughout every stage of this remarkable transformation, HKGCC has served as an unwavering anchor.

We have been the bridge connecting minds, the voice advocating for progress, and the engine propelling businesses forward. Today, our founding mandate remains as strong as ever: to strengthen Hong Kong's role as a top international financial and trade centre.

And tonight is not just about looking back – it is about looking ahead. We will continue to strengthen Hong Kong's global brand, deepen international partnerships, and confidently share Hong Kong's story with the world.

To date, we've signed over 60 global MoUs, creating strategic roadmaps that help our businesses confidently navigate new international markets.

Beyond connecting businesses, we also lead the conversation. For over 30 years, our flagship International Business Summit has united experts to navigate global trends, recently reaffirming Hong Kong's enduring role as a vital 'super-connector' powered by our world-class land, sea, and air infrastructure.

But to tell Hong Kong's story with true confidence, we must back our narrative with hard facts. This led to our Asian Cities Internationality Index (ACII).

Ranking first among 11 major cities, Hong Kong proved its exceptional strength as a leading financial and global events hub – a testament to our competitive edge that was proudly cited in a February 2026 State Council white paper.

Finally, we know our future depends on talent. Through our Young Executive Club, Pitch Perfect Programme, and 25-year Business-School Partnership Programme, we are actively preparing Hong Kong's next generation of leaders.

In a fast-changing world, staying relevant and being future-ready matters. That's why our Chamber Academy continually upskills members with knowledge and capability – from AI and geopolitics to supply chains and leadership – so we can all navigate the future with greater certainty and confidence.

And as we celebrate our success, we don't forget our responsibility to society. In this anniversary year, we are currently exploring the establishment of a charitable fund to support education, the financially disadvantaged, and the elderly – because giving back is what we do.

For me personally, being part of this Chamber for over three decades has been an honour. But HKGCC has never been about individuals. It has always been about you – our members, partners, and friends.

So here's to 165 years of partnership, resilience, and vision. And here's to the future we will build together.

Please join me in celebrating the 165th year of the Hong Kong General Chamber of Commerce – continuing to power Hong Kong's future for many years to come.

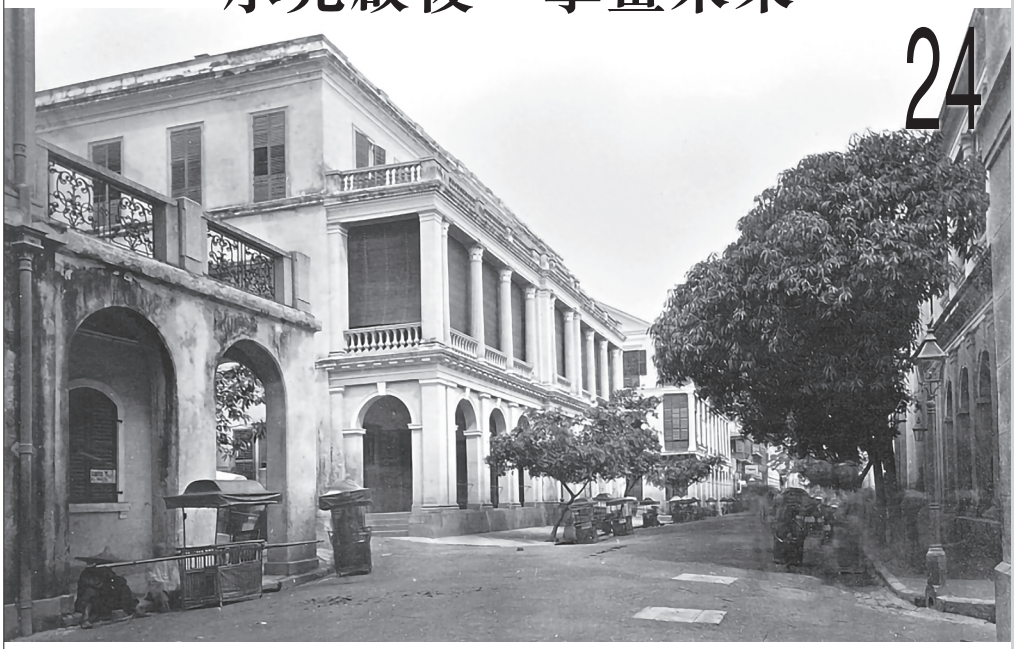
Happy anniversary!

Agnes Chan
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POWERING THE FUTURE OF HONG KONG

The Voice of Business 商界之聲

The Hong Kong General Chamber of Commerce has been representing and safeguarding the interests of business in Hong Kong since 1861.
自1861年起，香港總商會一直代表香港商界，致力捍衛企業的權益。

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5年+ 積金好僱主 Good MPF Employer

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EY安永

Shape the future
with confidence
聚信心 塑未来

Congratulations
on HKGCC's 165th anniversary



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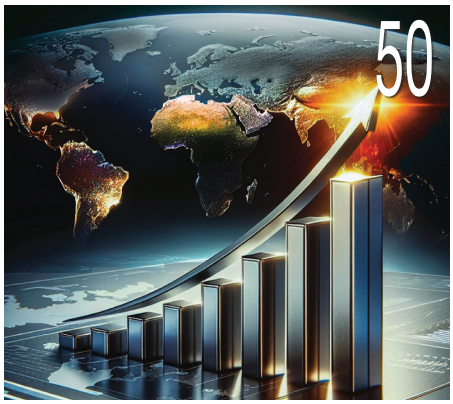
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The Bulletin is delivered in eco-friendly envelopes. This packaging is made from plant-based materials including soy, wheat, corn and others. So, besides being re-usable and water-resistant, the packaging is also 100% compostable, conforming to the latest strict E.U. standards. We thank members for your continued support as we try to reduce our environmental impact at the Chamber.

《工商月刊》以環保信封寄發。這款信封以植物原料製成，成分包括大豆、小麥和粟米等。因此，新包裝除了可重用和防水，更為百分百可分解，符合嚴格的最新歐盟標準。總商會一直致力減少對環境的影響，感謝各位會員一如既往的支持。



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Congratulations on THE 165th Anniversary of The Hong Kong General Chamber of Commerce

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MTR Corporation



Capturing Middle East Safe-Haven Funds

Amid a rare window of global uncertainty, Hong Kong must act swiftly to position itself as Asia's preferred haven for capital





主動出擊搶佔中東避險資金

環球局勢變幻莫測，香港必須把握難得時機果斷行動，鞏固亞洲首選資金避風港地位

中東戰事持續，地緣政治陰霾揮之不去。儘管戰火遠在千里，但對身處全球經貿中心的香港衝擊近在咫尺。我深切感受到局勢不穩對本港企業造成的壓力。

然而，危機中亦蘊藏機遇。過去阿聯酋傾注資源建立品牌，一旦局勢平息，勢必加倍投入重建市場信心。這預示中東市場未來將展現強勁修復力，我們必須與時間競賽，在其重新發力前把握空窗期。

動盪局勢正促使中東資金、家族辦公室及歐洲商界重新思考資產配置。戰火初期，已有中東朋友向我主動查詢亞洲市場的概況。

過去中東資金較少以亞洲為首選，如今正轉向尋求避險港。目前市場已出現信號，不僅中東投資者頻頻打聽，原投資當地的歐洲資金亦考慮轉移至香港。這是乘勢出擊的黃金機會，我們應積極招攬資本，將香港打造成「亞洲首選避風港」。

面對競爭，香港需要速度與靈活度。政府應採取彈性措施，大幅簡化銀行開戶流程，提升政策透明度。此外，應考慮委派專責小組，精準跟進有意落戶的企業與資金，協助其經香港進入內地市場。針對潛在投資者，我們必須化被動為主動出擊，及時捕捉資金，鞏固本港國際金融中心地位。

香港營商從非坦途，商界多年來歷盡起伏。令人安心的是，企業背後總有香港總商會作為強大後盾。

百多年來，總商會同仁並肩前行，同舟共濟。今天，我深感榮幸能與全港同賀總商會165周年。這不僅是商會的慶典，更是商界韌性與團結的體現。站在這充滿意義的歷史時刻，願我們傳承這份精神，踏上新旅程，共創融和繁榮的香港。願總商會繼續凝聚力量，再創輝煌篇章！

As the conflict in the Middle East persists, the shadow of geopolitical uncertainty continues to loom. Although the turmoil is thousands of miles away, its impact on Hong Kong – an international hub for trade and finance – is unmistakable. I deeply empathise with the strain this instability has placed on our local businesses.

Yet, within this crisis lies opportunity. The UAE has historically invested heavily in brand-building, and once the situation stabilises, it will undoubtedly redouble its efforts to restore market confidence. This points to strong future resilience in the Middle Eastern market. We must act with urgency and seize this window of opportunity before their full recovery takes hold.

The current volatility is prompting Middle Eastern capital, family offices, and the European business community to reassess their asset allocation strategies. At the onset of the conflict, my Middle Eastern contacts proactively reached out to me for an overview of the Asian markets.

Traditionally, Middle Eastern funds have rarely prioritised Asia; today, however, they are pivoting in search of stability. Clear market signals are already emerging, with Middle Eastern investors making frequent enquiries, while European funds previously invested in the region are also considering a shift towards Hong Kong. This is a golden opportunity demanding swift action. We must move decisively to attract capital and establish Hong Kong as the "preferred Asian safe haven."

In the face of competition, Hong Kong must act with speed and agility. The Government should introduce and adopt flexible measures, significantly streamline the bank account opening process, and enhance policy transparency.

Furthermore, the Government should consider appointing dedicated task forces to meticulously support enterprises and funds seeking to establish a presence, assisting them in entering the Chinese Mainland market via Hong Kong. For potential investors, we must move away from a passive stance to a more forward-looking approach, capturing capital swiftly to consolidate our city's status as an international financial centre.

Doing business in Hong Kong has never been a smooth ride; the business community has weathered countless cycles of change over the years. Reassuringly, the Chamber has consistently stood as a pillar of support for enterprises.

For over a century, Chamber members have moved forward shoulder to shoulder, overcoming challenges together. Today, I am deeply honoured to celebrate the Chamber's 165th anniversary alongside the people of Hong Kong. This is not merely a celebration of the Chamber, but a testament to the resilience and unity of its business community.

Standing at this momentous juncture, may we carry this enduring spirit forward, embark on a new journey, and collaborate to create an inclusive and prosperous Hong Kong. May the Chamber continue to harness our collective strengths and write the next glorious chapter of its history!

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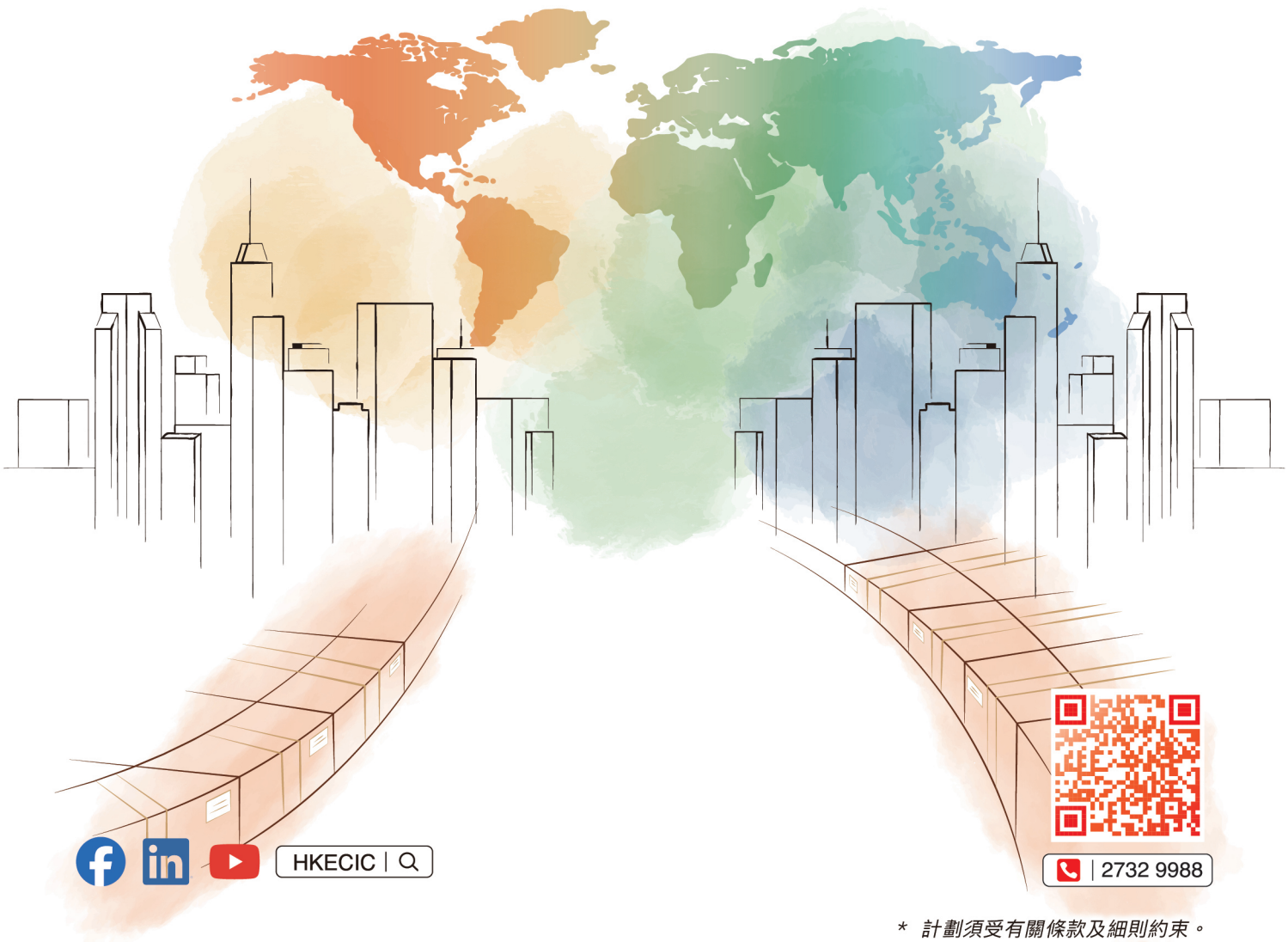
Hong Kong Export Credit Insurance Corporation
香港出口信用保險局

信保局六十周年
HKECIC 60TH ANNIVERSARY

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CEO COMMENTS 總裁之見



Celebrating 165 Years of Legacy and Progress: From Transformed Headquarters to Visionary Summits

Celebrating 165 years of progress while laying the foundations to shape Hong Kong's next era of growth and innovation



同慶165載傳承與躍進——從總部煥新升級到前瞻高峰論壇

在慶祝過去165年成就的同時，我們亦着手奠定堅實根基，為香港開創下一個增長與創新的新時代

5月29日，香港總商會迎來了意義非凡的里程碑——創會 165周年。自1861年成立以來，總商會始終是香港商界的核心動力，我們致力推動經濟發展，並為業界締造關鍵連結，助力香港保持全球金融中心的領導地位。

在慶祝這段光輝歷程的同時，我們不僅回首豐厚的歷史底蘊，更積極為總商會的新篇章謀篇布局。今年，我們推出了一系列涵蓋廣泛的旗艦項目，165周年誌慶的重點項目之一，便是總商會總部的全面煥新升級。早前，我們榮幸邀得香港特區財政司司長陳茂波先生擔任主禮嘉賓，主持新總部的開幕儀式。經過重新設計的總部，完美融合了總商會的歷史傳承與前瞻願景。

新總部全面升級並達至嚴格的「綠建環評」（BEAM Plus）標準，配備了高效節能系統及可持續發展的環保設計。而此次翻新的亮點，當屬全新啟用的「1861會員廳」(Members Lounge 1861)——這是一個充滿活力、糅合先進科技的專屬空間，旨在促進會員間的合作與交流。

連串慶祝活動於5月29日舉行的香港總商會165周年晚宴推向高潮。這場別具意義的盛宴匯聚了逾700位政商翹楚，共同慶賀商界歷久彌堅的韌性與豐碩成果。

展望未來，我們亦致力推動商會的長遠穩健發展。目前，我們正積極籌備成立專屬的香港總商會基金。該新基金將成為我們推行長遠社區外展服務、人才培育及慈善項目的宏偉基石，確保總商會在未來更長遠的日子裡，持續為香港社會帶來正面影響。

今年第四季，總商會將舉辦兩場聚焦新興宏觀經濟趨勢與長遠經濟策略的峰會：

銀髮經濟高峰論壇： 這是一項具前瞻性的高峰論壇，旨在探討銀髮經濟所帶來的龐大商機、科技創新及結構性轉變。

國際商業高峰論壇： 這項年度旗艦盛事將於第四季強勢回歸，匯聚全球企業總裁、政策制定者及行業領袖，共同鞏固香港在全球貿易生態系統中的戰略地位。

165年來，香港總商會始終矢志不渝，推動社會進步並為企業賦能。在共慶這一歷史性里程碑之際，我衷心感謝全體會員、委員會及合作夥伴一直以來的鼎力支持與貢獻。未來，我們將繼續攜手並肩，支持以創新為本的經濟增長，鞏固香港作為全球首屈一指商業樞紐的地位，譜寫更璀璨繁榮的新篇章。

29 May marked an extraordinary milestone for the HKGCC – our 165th Anniversary. Since our founding in 1861, the Chamber has stood as the beating heart of Hong Kong's business community, championing economic progress and forging the vital connections that have shaped our city into a global financial powerhouse.

As we celebrate this landmark journey, we are not merely looking back at our rich history; we are actively charting the course for our next chapter. This year, we have rolled out a comprehensive series of flagship initiatives designed to honour our heritage, transform our infrastructure, and deepen our engagement with you, our members.

The physical anchor of our 165th-anniversary celebrations is the recent transformation of our Chamber headquarters. Officially opened in a ceremony graced by HKSAR Financial Secretary Paul Chan as our Guest of Honour, our newly reimagined headquarters seamlessly blends our historical legacy with a future-forward vision.

Upgraded to the rigorous BEAM Plus standard, our modernised hub features energy-efficient systems and sustainable, eco-friendly elements. A centrepiece of this transformation is the launch of the dedicated Members Lounge 1861 – a vibrant, technology-driven space designed for our members to collaborate, network, and drive cross-sector innovation.

Our celebrations culminate on 29 May at the HKGCC 165th Anniversary Ball. This landmark gala convened over 700 influential minds from the public and private sectors to celebrate our community's resilience and shared success.

Looking forward, we are also heavily focused on institutional longevity. We are currently working on the establishment of a dedicated HKGCC Foundation. This new foundation will serve as a cornerstone for our long-term community outreach, talent development, and philanthropic initiatives, ensuring the Chamber continues to positively impact Hong Kong society for the next 165 years and beyond.

The momentum of our anniversary celebrations will carry forward seamlessly throughout the year, culminating in a powerful lineup of high-level dialogues later this year.

In the fourth quarter, the Chamber will launch two pivotal summits designed to address both emerging macroeconomic trends and long-term economic strategies: The Silver Economy Summit: An essential new initiative exploring the commercial opportunities, technological innovations, and structural shifts arising from an ageing demographic; The International Business Summit (IBS): Our annual premier flagship event will return in Q4, bringing together global CEOs, policymakers, and industry leaders under one roof to reinforce Hong Kong's strategic position in the global trade ecosystem.
For 165 years, HKGCC's unwavering dedication has enabled progress and empowered businesses. As we celebrate this historic milestone, I want to express my deepest gratitude to our members, committees, and partners for your enduring contributions. Together, we will continue to support innovation-led growth, reinforce Hong Kong's position as a premier global hub, and write a prosperous new chapter for generations to come.

Patrick Yeung
楊偉添
ceo@chamber.org.hk

中國銀行(香港)
BANK OF CHINA (HONG KONG)

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Understanding Brings Us Closer

Congratulations on the 165th Anniversary of HKGCC

THE BANKER
BANK OF THE YEAR
2025
HONG KONG

TAB Global
THE STRONGEST BANK IN HONG KONG 2025
by balance sheet



重新校驗審核計劃
Retro-Commissioning Audit Programme



Cost-Effective, High-Impact Energy Saving Solution
低成本・高效益的節能方案

About This Programme
關於計劃

The CLP Retro-commissioning Audit Programme provides a comprehensive consultancy service for buildings to identify Energy Saving Opportunities (ESOs). Through the implementation of proposed ESOs, it is expected to improve the operational performance of building systems and therefore enhances the building energy efficiency and indoor environment.

中電重新校驗審核計劃提供全面的顧問服務，協助樓宇識別節能機會，並落實所建議的節能措施，從而改善樓宇系統之運作效能，提升整體能源效益及室內環境品質。

Benefits and Programme details
計劃詳情及得益

Fully sponsored by CLP CommunityEnergy Fund – no participation fee.

計劃費用由中電社區能源基金全資贊助，**參加者費用全免**。

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Reduce costs, boost sustainability credentials, and gain free publicity & brand exposure.

為您的場所帶來額外的節能效益，**降低營運成本**，提升獲得可持續相關獎項的機會，享有**免費宣傳及品牌曝光**。

Eligibility
申請資格

- Owners, tenants or property management companies in CLP supply area with the authority to implement energy saving projects in their properties may apply for this programme
  在中電供電範圍內，擁有權限於其物業推行節能項目的業主、租戶或物業管理公司，均可申請參加此計劃
- A CLP energy audit should be conducted within 3 years prior to the date of submission
  需於過去三年內曾經進行中電能源審核
- Demonstrate commitment on the programme through sharing of findings and achievement
  需分享案例及成果

Selection Criteria
甄選準則

- Potential for energy saving from RCx
  物業的節能空間
- Properties with Centralized Air-conditioning System*, and central building services installation including but not limited to the following:
  設有中央空調系統，以及中央屋宇裝備裝置*（包括但不限於以下項目）的物業：

Air-conditioning system
空調系統

Electrical system
電力系統

Lift and escalator system
升降機及自動梯系統

Lighting system
照明系統

- Properties with Central Control and Monitoring System (CCMS), or any data record that can provide complete 1-year operational and energy data recorded at 1-hour interval minimum
  設有電腦化中央控制及監察系統，並能夠提供完整的一年營運及能源數據，以至少每小時一次的間隔記錄

How to apply
如何參與

To apply for the CLP Retro-Commissioning Audit Programme, you may submit your completed **Application Form (PDF)** to your Account Manager or **rcxaudit@clp.com.hk**

如欲參與本計劃，您可填妥**申請表格(PDF)**，提交給你的客戶經理或電郵至 **rcxaudit@clp.com.hk**

Learn More
了解更多

Note 備註:
*Definition of terms can refer to Buildings Energy Efficiency Ordinance 術語的定義可參照《建築物能源效益條例》



John KC LEE
李家超
Chief Executive
HKSAR
香港特別行政區
行政長官

Message

It gives me great pleasure to extend my sincere congratulations to the Hong Kong General Chamber of Commerce on the occasion of its 165th anniversary.

Long hailed as the authentic "voice of business", the General Chamber of Commerce is Hong Kong's oldest and largest chamber of commerce, and undoubtedly one of our most vibrant and proactive business organisations. With a membership of 4,000–– comprising multinational corporations, small and medium-sized enterprises, dynamic start-ups, and individual professionals–– the Chamber represents over half of the constituent corporations on the Hang Seng Index and one-fifth of the Fortune Global 500 companies. I am equally gratified to note that the Chamber has concluded over 60 memoranda of understanding with leading business associations and chambers of commerce worldwide. Through such endeavours, the Chamber reinforces Hong Kong's global linkages, unlocking new opportunities for its members and for Hong Kong at large. Its far-reaching contributions to Hong Kong's development are highly recognised and deeply appreciated by both the Government and the Hong Kong community.

The Hong Kong Government, alongside local chambers of commerce and the broader business sector, is united in enhancing Hong Kong's status as an international financial, trading, and logistics centre, as well as an emerging innovation and technology hub. We remain steadfast in deepening our integration and connectivity with the Greater Bay Area, while expanding our well-established role as a premier "super connector" linking our nation with the rest of the world.

The 15th National Five Year Plan, promulgated earlier this year, underpins Hong Kong's effort to strengthen its competitive edges and achieve fuller integration into national development strategies. Concurrently, Hong Kong's inaugural Five-Year Plan, set to be finalised within the year, will be fully aligned with the overall national framework and development agenda. I am confident that we can count on the Chamber's profound experience and expertise, alongside its extensive membership base, to actively contribute to the formulation of the Plan and lend robust support to its implementation.

I extend my warmest wishes for the continued success of the Chamber and all its members in the years to come. Through concerted efforts, we shall jointly build a prosperous and vibrant Hong Kong.

(John KC LEE)
Chief Executive
Hong Kong Special Administrative Region

Congratulations on the 165th Anniversary of The Hong Kong General Chamber of Commerce



With Compliments

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SHUI ON GROUP

瑞安建業
SOCAM DEVELOPMENT

Mr. Vincent H.S. LO



Paul Chan
陳茂波
Financial Secretary
HKSAR
香港特別行政區
財政司司長

Message

It is my great pleasure to congratulate the Hong Kong General Chamber of Commerce on its 165th anniversary.

Deeply rooted in Hong Kong, the Chamber has borne witness to our city's remarkable transformation, and its members have made enduring contributions to developing Hong Kong into the leading international hub in Asia for trade, finance and business.

The Chamber not only connects businesses, markets and opportunities, but also serves as an influential voice for the business community. It has been offering valuable advice and recommendations to the Government to help Hong Kong build a more business-friendly environment, and emerge stronger after each successive economic cycle.

Generation after generation of business leaders have chosen to build, invest and grow their business in this city, seizing opportunities in the midst of global changes.

Looking ahead, as geopolitics, technological innovation and green transition continue to reshape the world, close collaboration among the Government, the Chamber and the wider business community will be more vital than ever for Hong Kong's continued high-quality development.

I wish the Chamber every success in its future endeavours, and all members continued prosperity in the years to come.

Paul Chan
Financial Secretary
Hong Kong Special Administrative Region


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Pregnant women should not drink alcohol.
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Paul Lam
林定国
Secretary for Justice
HKSAR
律政司　司長

香港總商會一百六十五周年誌慶

商翹共契
百業齊興

律政司司長林定國



Christopher Hui
許正宇
Secretary for Financial Services and the Treasury
HKSAR
財經事務及庫務局　局長

香港總商會一百六十五周年誌慶

商才裕港
碩果盈枝

財經事務及庫務局局長許正宇



Algernon Yau
丘應樺
Secretary for Commerce and Economic Development
HKSAR
商務及經濟發展局　局長

香港總商會一百六十五周年誌慶

譽馳商界
績著香江

商務及經濟發展局局長丘應樺



Chris Sun
孫玉菡
Secretary for Labour and Welfare
HKSAR
勞工及福利局　局長

香港總商會一百六十五周年誌慶

鴻才輩出
偉業弘彰

勞工及福利局局長孫玉菡

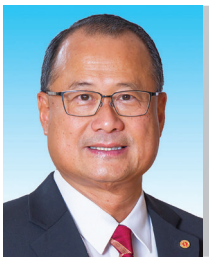
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蔡冠深博士
Chairman
The Chinese General Chamber of Commerce
香港中華總商會　會長

香港總商會成立一百六十五週年誌慶

基固績宏
竿頭日進

全國政協常委、香港中華總商會會長蔡冠深 敬賀



Anthony Lam
林世豪
Chairman
Federation of Hong Kong Industries
香港工業總會　主席

香港總商會成立165周年誌慶

基固績宏
裕港弘商

香港工業總會主席 林世豪先生 敬賀



Dr Lo Kam Wing
盧金榮博士
President
The Chinese Manufacturers' Association of Hong Kong
香港中華廠商聯合會　會長

香港總商會165周年誌慶

工商翹楚
繁榮基石

全國政協委員、香港中華廠商聯合會會長 盧金榮博士BBS JP 敬賀



Prof Frederick S Ma
馬時亨教授
Chairman
HKTDC
香港貿易發展局　主席

香港總商會成立一百六十五周年誌慶

百年商會
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香港貿易發展局主席馬時亨教授



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董中原
Member of the Standing Committee of the 13th National People's Congress
第十三屆全國人大常委會委員

七律九首•同心築夢開新局
——賀香港總商會成立165週年

其一：溯源基業
香江開埠立商壇，
百六五秋歷暑寒。
早築規章興自貿，
恆持誠信聚群賢。
四千同業聯山海，
一紙認證通宇寰。
根扎港灣承遠志，
初心如磐步履安。

其二：履職擔當
頻出良策輔營商，
力促通聯破障牆。
倡導舊盟簽經貿，
情牽大眾渡災殃。
精研市情謀商路，
廣納英才補短長。
政企同心行正道，
披肝瀝膽護香江。

其三：灣區攜手
一灣山水血脈連，
攜手同行歲月綿。
深化同盟強協作，
暢通關隘利舟船。
耕耘南粵商機廣，
遠引寰中客旅牽。
新政護航興百業，
相融相濟共揚帆。

其四：破局紓困
繁華之下亦多艱，
人力偏疏待補全。
廣引賢才興百業，
巧施良策解千難。
簡除繁政凝民力，
理順營商護眾團。
正視難題謀善治，
穩紮步履勇登攀。

其五：多維賦能
金脈綿長冠亞東，
科創同步趁東風。
拓寬財路通寰宇，
織就綠網利商農。
跨界相融添活力，
多元並進展豪雄。
深挖潛力開新境，
敢立潮頭建奇功。

其六：攜手同行
一灣碧水貫西東，
兩地同心路路通。
互借長技興產業，
共憑實幹鑄殊榮。
暢敘實情消偏見，
廣展風華映蒼穹。
融入宏圖追遠夢，
明珠永耀正興隆。

其七：綠潮湧動
翠湧滄溟接遠天，
金融盛事煥新篇。
互通尺度除屏障，
廣築高台引巨川。
碳數追蹤施善策，
規條簡化利商肩。
東亞芳名憑實力，
長開勝景向雲邊。

其八：接軌全球
廣結良朋涉世圈，
共商通略暢行遠。
諸規異身猶存隔，
數道鴻溝尚未刪。
直面風波明取捨，
巧施方略解連環。
同舟共赴康莊路，
笑對征途萬重關。

其九：趙續華章
百六五秋再啟程，
紫荊含笑伴風鳴。
敢憑實力開新境，
願以精誠聚眾營。
借力長潮築遠夢，
同心闔步踏新晴。
明珠煥彩光千里，
長向雲天寫錦程。



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Sunny Tan
陳祖恒
Chairman
Hong Kong Productivity Council
香港生產力促進局　主席

香港總商會成立一百六十五周年誌慶

百載傳承
商界共榮

香港生產力促進局主席陳祖恒議員



Roy Ng
伍俊達
Chairman
GS1 Hong Kong
香港貨品編碼協會　主席

香港總商會成立一百六十五周年誌慶

匯聚英才拓商脈
聯通四海創新局

香港貨品編碼協會主席伍俊達先生



Ren Hongbin
任鴻斌
Chairman
China Council for the Promotion of International Trade
中國國際貿易促進委員會　會長

贺香港总商会成立 165 周年：

商界之声扬四海
工商同心筑湾区

中国国际贸易促进委员会会长

任鸿斌

All-China Federation of Industry and Commerce
中華全國工商業聯合會

香港总商会165周年会庆志庆

百余春秋擎商帜
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The Hong Kong General Chamber of Commerce



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The Voice of Business at 165: Honouring the Past, Architecting the Future



165載商界之聲：承先啟後　擘畫未來

From its historic foundations to its future ambitions, the Chamber's unwavering drive and continued evolution reflect Hong Kong's constant reinvention as a global business hub

總商會立足深厚歷史根基且心懷未來抱負，矢志不渝、與時並進，正好呼應香港作為全球商業樞紐不斷蛻變的步伐

Since its earliest days, the Hong Kong General Chamber of Commerce (HKGCC) has been guided by a determination to bring together diverse perspectives in line with the city's growing commercial ambitions. This spirit of openness and adaptability has defined the institution from the beginning and remains central to its identity to this day.

The Foundation

On 29 May 1861, 62 businessmen, comprising British, Indian, American, German, Danish, Jewish and French merchants, gathered at the Hong Kong Club to establish the HKGCC, making it the city's oldest business organisation. Even from day one, its founding members reflected the diverse, international and cosmopolitan nature of Hong Kong. Among this founding group were representatives from modern-day homegrown global enterprises such as Standard Chartered Bank and Jardine Matheson.

While Chinese merchants were not initially part of the Chamber due to their limited commercial presence at the time, they began to play an increasingly important role from the 1880s onwards. Sun Yee Hong, Lai Hing Hong and Tak On Bank were the three Chinese firms elected as the first Chinese members of the Chamber.

At the time, Hong Kong was steadily laying the groundwork to emerge as a major commercial centre in Asia. As the region's international trade presence grew, Hong Kong became a vital commercial link to Chinese Mainland. This expanding economic activity created the ideal environment for foundational business institutions, such as the HKGCC, to establish themselves.

Against this backdrop, the Chamber served as a vital gateway for collaboration among the city's diverse business stakeholders, helping to shape its economic direction and global outlook. The city's deep-water harbour and free-port status uniquely positioned it



The Government designated HKGCC as Hong Kong's issuing authority for Certificates of Origin.
政府指定總商會為香港的產地來源證簽發機構。

as a premier global "middleman", connecting influential trading houses and newly formed banks to facilitate the seamless flow of products between China and the West.

This drive to serve Hong Kong and its community in a purposeful way was firmly set on track under the leadership of the first Chairman, Alexander Perceval. Formerly a partner at Jardine Matheson & Co., he helped articulate the Chamber's far-reaching mission to protect and promote commerce in the city.

In 1894, the Bubonic Plague was a defining moment for the HKGCC, as it transitioned from a purely commercial entity to a critical mediator in a city-wide humanitarian crisis. The Chamber championed the voice of local Chinese residents to secure Government policy changes to support the frontline efforts against the devastating epidemic, showcasing a community spirit that has continued to shine through in more recent epidemics.

These standards of advocacy and integrity not only reflected the needs of a young trading port finding its feet but also continue to serve as guiding principles for the HKGCC to this day. They have shaped the Chamber's approach to representing the interests of the business community and engaging with policymakers.

This resolve was evident in 1884, when the Chamber elected Thomas Jackson, Chief Manager of Hong Kong Bank, at a special general meeting, as its first Chamber Legislative Council representative.

Nearly four decades later, the Chamber founded the Hong Kong Shipowners' Association, reflecting the growing importance of shipping and port activity in Hong Kong's expanding trade networks. Around the same time, the HKGCC was also designated by the Government as an official issuer of Certificates of Origin in Hong Kong. Today, the Chamber remains one of the few organisations authorised to perform this function, providing a critical service that helps Hong Kong businesses navigate international customs requirements and global trade agreements.

熱烈慶祝
香港總商會
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周年紀念
SOGO
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THE TWINS
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The Cross Harbour Tunnel site in Causeway Bay before reclamation in 1968. The tunnel would open in 1972 and become the city's first underwater tunnel.
圖為1968年銅鑼灣填海前的海底隧道地段。該隧道其後於1972年通車，成為全港首條過海隧道。





Since 1973, the Chamber has presented over 5,000 Good Citizen Awards to members of the public for assisting police in apprehending criminals.
自1973年起，總商會已向超過5,000名協助警方撲滅罪行的市民頒發「好市民獎」。

The Post Wars Recovery

Much like the rest of the world, Hong Kong entered a new era of transformation as the aftermath of the World Wars loomed large.

In the post-World War II years, the city demonstrated remarkable resilience and a capacity for reinvention, earning its place as one of the "Four Asian Tigers."

During these pivotal years of uncertainty, the Chamber remained a steady and proactive presence. Recognising the need for continuous skills upgrading and new knowledge to drive Hong Kong's economic growth, it established an Evening School in 1951 to provide commercial training for employees of its member firms.

More than a decade later, building on the Chamber's insightful recommendations, the Government established the Hong Kong Trade Development Council to spearhead international trade co-operation and promotion, following the Chamber's earlier role in advancing Hong Kong's export development through public relations initiatives.

Beyond advancing trade and industry, the Chamber has prided itself on working closely with the city's communities to foster a safe and inclusive environment for businesses and residents alike. This commitment was exemplified in 1973, when it partnered with the Hong Kong Police Force to launch the Good Citizen Award (GCA), recognising individuals whose courage helped prevent crime and foster social cohesion.

Cultivating deep engagement with the community reflected the Chamber's belief that social stability is fundamental to economic progress. This thinking formed the foundation of the HKGCC's values as the city moved into a new phase of development.

As Hong Kong transitioned from being a manufacturing hub to a services-based economy centred on finance and logistics, the Chamber also reinvented itself, ushering in a new chapter of leadership and institutional expansion.

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The Chamber proposed a free trade agreement in 2000, leading to the signing of CEPA in 2003.
總商會於2000年倡議落實自由貿易協定，促成2003年《內地與香港關於建立更緊密經貿關係的安排》（CEPA）的簽訂。



During the SARS outbreak, the Chamber supported a special 'Business After SARS' variety TV programme, among other initiatives.
沙士期間，總商會除推出多項支援措施外，亦大力支持「經濟再高飛」電視綜藝晚會。

An Era of Reconnecting & Recalibrating

The 1980s marked a momentous period for the HKGCC. In 1984, the Chamber appointed its first Chinese Chairman, Jack Tang, and established a permanent headquarters at United Centre in Admiralty, located in the heart of Hong Kong's business district.

Half a decade later, the HKGCC demonstrated its forward-looking outlook by leading the formation of the Hong Kong Article Numbering Association (HKANA), now known as GS1 Hong Kong. The introduction of barcodes to the city marked a significant milestone in modernising the local retail and logistics sectors and strengthening supply chains in the city

For Hong Kong, the approach of the new century marked a defining moment in its history. Britain and China signed the Joint Declaration, which set out the terms for Hong Kong's return to the Mainland in 1997 under the "One Country, Two Systems" framework. This arrangement reinforced the city's role as a bridge between China and the rest of the world.

Following the handover, the city entered a period of recalibration in its economic interests and priorities. The Asian Financial Crisis had just dealt a severe blow to Hong Kong's economy, significantly impacting its property and stock markets while testing currency stability.

In the face of these challenges, the Chamber proactively sought out new opportunities and strategies to revitalise the city. Having identified the Chinese Mainland's growing economic potential, HKGCC was a primary architect of the Closer Economic Partnership Arrangement (CEPA) in 2003. This landmark policy fundamentally changed how Hong Kong businesses accessed China and deepened economic integration between Hong Kong and the Mainland.

Entering a New Transformational Landscape

A strong sense of responsibility towards the community has long been at the forefront of the Chamber's commitment to the city. When the SARS epidemic struck Hong Kong, the HKGCC played a pivotal role in supporting businesses by proposing a comprehensive recovery plan. The Chamber also demonstrated its dedication to society by supporting the "Business after SARS" variety show at Chek Lap Kok Airport.

Nearly two decades later, the HKGCC once again stood in solidarity with the community as another pandemic disrupted Hong Kong and the world. The Covid-19 pandemic sent shockwaves through global economies, with Hong Kong being no exception. Businesses across sectors were pushed to the brink as the world came to a halt.



The Chamber continues to expand its global network through MOUs with international chambers and business associations.
總商會持續與國際商會及商界組織簽署合作備忘錄，不斷拓展全球網絡。

To alleviate pressure on the business community, the Chamber stepped forward by successfully lobbying the Government for two tranches of the Employment Support Scheme (ESS). The programme provided crucial financial assistance, enabling employers to retain staff who might otherwise have faced redundancy. Serving as the city's trusted voice of business, the Chamber played a critical role in conveying industry needs and helping to maintain stability during times of profound uncertainty. Hong Kong's resilience and indomitable spirit ultimately ensured a gradual but reinvigorated recovery.





Closer economic integration with the Chinese Mainland aligns with Hong Kong's first Five-Year Plan.
與中國內地深化經濟融合，正契合香港的首個五年規劃。

As the city emerged from the crisis, Hong Kong's economy entered a period of reflection and recalibration. The pandemic left a lasting imprint on the business landscape, particularly across long-standing pillars such as banking and finance. It became increasingly evident that the road ahead would require renewed thinking, fresh opportunities and a readiness to adapt – setting the stage for the next phase of economic transformation.

Long recognised as an international financial centre and home to a vast number of multinational corporations, Hong Kong has consistently demonstrated a capacity to evolve in response to shifting global and regional dynamics. This adaptability became particularly evident in the aftermath of the pandemic, as the city increasingly turned its attention to nurturing a vibrant innovation ecosystem supporting technology-driven enterprises and a new generation of ambitious entrepreneurs.

Like the city it represents, the Chamber's leadership and membership reflect this rich multiculturalism. As global business integration deepens, the HKGCC continues to transform in step with these changes.

To support this evolving outlook, the Chamber continues to expand its international partnerships in a purposeful manner. In 2025, the HKGCC signed six Memoranda of Understanding (MoUs) with chambers of commerce and business associations in Singapore, Vietnam, Pakistan, Kuwait, Sweden and Finland. These MoUs serve as frameworks for co-operation, assisting businesses in forging new connections and navigating expanding global markets. These agreements add to a portfolio of over 60 MoUs signed with international business organisations, including Qatar and Kuwait, aimed at creating new opportunities for members.

The Next Chapter

At the same time, strengthening ties with the Chinese Mainland has remained a key priority for the HKGCC. China's 15th Five-Year Plan underscores Hong Kong's importance, designating it as one of the region's engines for high-quality growth. The plan reinforces Hong Kong's development vision as an international centre while strengthening its role in offshore Renminbi business, supply chain services and the advancement of green finance.

The Chamber is actively gathering members' views for Hong Kong's first Five-Year Plan, which will drive closer integration and contribute to the city's and the nation's broader development.

Today, the Chamber brings together thousands of member organisations across a wide range of industries, collectively employing nearly one-third of Hong Kong's workforce. Supporting this broad scope of engagement are more than 20 committees and working groups, led by distinguished business executives, professionals, bankers and industrialists, who help shape and steer the Chamber's priorities and activities.

The HKGCC's role as Hong Kong's "Voice of Business" is firmly rooted in its diverse membership. Their collective expertise, perspectives and energy continue to drive the Chamber's advocacy and services, enabling it to act with authority and purpose in shaping the city's future.

Grounded in heritage and inspired by innovation, HKGCC will continue to unlock opportunities and help build a resilient, innovative and sustainable future for Hong Kong in the decades ahead.

自成立以來，香港總商會一直致力匯聚多元觀點，以配合本港不斷擴張的商業願景。這種開放與靈活變通的精神，孕育了總商會的核心價值，至今依然是其身份基石。

奠定基石

1861年5月29日，62位英國、印度、美國、德國、丹麥、猶太及法國商人齊集香港會所，正式創立總商會，標誌着本港歷史最悠久商業組織的誕生。自創會之初，會員班底已充分彰顯香港多元、國際化的大都會特質。創會成員當中，更包括渣打銀行與怡和集團等如今扎根本地、享譽全球的知名企業。

儘管當時華商影響力有限，未有即時加入，但自1880年代起，華商的地位與日俱增。生源公白行、禮興金山行及德安銀號獲選為總商會首批華商會員。

當時，香港正穩步發展，逐步崛起為亞洲主要商業中心。隨着區內國際貿易日趨興旺，香港成為連接中國內地的重要商業樞紐。此等蓬勃經濟活動，為總商會等早期商業機構營造了理想的發展環境。

在此背景下，總商會成為促進香港各界商家合作的關鍵門戶，協助塑造香港的經濟發展方向與環球視野。憑藉深水港口及自由港的地位，香港擁有得天獨厚的優勢，成為全球首屈一指的「中間人」，連繫具影響力的洋行及新興銀行，促進中西貨物無縫流轉。

在首任主席波斯富帶領下，總商會確立其服務香港與本地社群的方向。曾任怡和洋行合夥人的他，協助總商會定下保護及推動本港商業發展的宏大使命。

1894年鼠疫爆發，是總商會發展的重要轉捩點。總商會跳出純商業機構的框框，挺身成為應對全城人道危機的關鍵協調員。總商會為本地華人居民發聲，促使政府改變政策，協助前線人員對抗這場嚴峻疫症，展現與社區共度時艱的精神。這種精神在近年的疫情中亦屢見不鮮。

這些積極發聲與堅守誠信的標準，不僅反映新晉貿易港口站穩陣腳時所需，至今亦繼續成為總商會的指導原則，奠定了總商會代表商界利益及與政府溝通的方針。



Congratulations

on the 165th Anniversary of The Hong Kong General Chamber of Commerce

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這份決心於1884年得到充分印證。總商會於特別會員大會上選出滙豐銀行總經理昃臣，成為首位代表總商會的立法局議員。

近四十年後，總商會創立香港船東會，足見航運及港口活動對香港拓展貿易網絡日益重要。同一時期，總商會獲政府指定為香港產地來源證官方簽發機構。時至今日，總商會仍然是少數獲授權履行此職能的機構，這項關鍵服務一直協助本港企業應對國際海關要求及環球貿易協定。

戰後復蘇

隨着兩次世界大戰的陰霾逐漸消退，香港與全球各地一樣迎來轉型新時代。

在二戰後的歲月，香港展現驚人韌性與自我革新能力，成功躋身「亞洲四小龍」。

在這些充滿變數的關鍵年代，總商會始終保持穩健且積極的步伐。本會深明提升技能與汲取新知是推動香港經濟增長的重要動力，遂於1951年開辦夜校，為會員企業的員工提供商業培訓。

十多年後，政府採納總商會具前瞻性的建議，成立香港貿易發展局，牽頭推廣及促進國際貿易合作。而在此前，本會已率先透過公關計劃，積極推動本港出口發展。

除了推動工商業發展，總商會亦積極與本地社區緊密合作，為企業及市民營造安全共融的環境。1973年，我們與警務處合作推出好市民獎，表揚見義勇為、協助撲滅罪行並促進社會凝聚力的市民，充分彰顯這份社會責任。

總商會堅信社會穩定乃經濟發展基石，因而積極加深與社區連繫。伴隨香港邁向發展新階段，這種思維亦成為總商會核心價值的重要基礎。

隨着香港由製造業中心，轉型為以金融及物流為核心的服務型經濟體，總商會亦與時並進，不僅擴充架構，領導層亦迎來新氣象。

重新接軌與調整格局的時代

1980年代為總商會發展的重要里程碑。1984年，總商會推選唐驥千為首位華人主席，並於金鐘統一中心設立永久總部，進駐香港核心商業區。

五年後，總商會牽頭成立香港貨品編碼協會（現稱GS1 HK），再次展現前瞻視野，為本港引入條碼技術，推動本地零售與物流業邁向現代化，更是加強本地供應鏈的重大里程碑。

臨近千禧，香港迎來歷史轉捩點。中英兩國簽署《中英聯合聲明》，訂明香港於1997年在「一國兩制」框架下回歸祖國。這項安排進一步鞏固香港作為連接內地與世界各地橋樑的地位。



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The HKGCC introduced the barcode and led the establishment of the Hong Kong Article Numbering Association (HKANA), now known as GS1 Hong Kong.
總商會率先引入條碼技術，並牽頭成立香港貨品編碼協會（即現時的 GS1 Hong Kong）。

回歸後，香港重新調整經濟發展定位。當時亞洲金融風暴甫對香港經濟造成沉重打擊，嚴重影響樓市及股市，同時衝擊貨幣穩定性。

面對種種挑戰，總商會積極發掘新機遇與策略，致力振興本港經濟。有見內地經濟潛力不斷增長，本會積極建言獻策，成為2003年《內地與香港關於建立更緊密經貿關係的安排》（CEPA）的重要推手。這項標誌性政策徹底改變港商進軍內地市場的模式，並深化中港兩地經濟融合。

邁進轉型新格局

總商會始終心繫社區，對香港充滿承擔。在沙士疫情肆虐期間，本會提出全面復蘇計劃，發揮支援企業的關鍵作用。我們亦鼎力支持於赤鱲角機場舉辦的「經濟再高飛」綜藝晚會，展現對社會的無私奉獻。

近二十年後，另一場世紀疫症席捲香港與全球，總商會再次與社區並肩抗疫。新冠疫情對全球經濟造成巨大衝擊，香港亦未能獨善其身，隨着全球陷入停頓，百業面臨嚴峻考驗。

為減輕商界壓力，總商會挺身而出，成功向政府爭取推出兩輪「保就業」計劃。該計劃提供關鍵財政支援，協助僱主保留原本可能面臨裁員危機的員工。身為備受信賴的「商界之聲」，總商會在充滿未知的時期精準傳達業界需求，協助維持社會穩定。香港憑藉韌性與不屈不撓的精神，最終迎來穩步且充滿活力的復蘇。

隨着香港走出疫情陰霾，經濟進入反思與重新定位的階段。疫情對商業格局影響深遠，特別是銀行及金融等傳統支柱產業。顯而易見，我們必須以嶄新思維發掘新機遇，並保持靈活變通，為下一階段經濟轉型奠下基礎。

作為國際金融中心，香港匯聚眾多跨國企業，向來展現出高度的靈活應變能力，以應對不斷變化的環球及區域格局。疫後香港愈加着重培育活力十足的創新科技生態圈，全力支援科技驅動型企業及新一代銳意進取的創業家，凸顯這種應變能力。

一如香港這座城市，總商會的領導層與會員組合充分體現多元文化。隨着全球商業不斷深化融合，總商會亦與時並進，持續蛻變。

為把握未來機遇，總商會繼續積極拓展國際夥伴關係。2025年，總商會與新加坡、越南、巴基斯坦、科威特、瑞典及芬蘭的商會和商業機構簽署六份合作備忘錄。在此合作框架下，企業得以建立新聯繫，開拓持續擴張的環球市場。連同這些新協議，總商會至今已與各地國際商業組織簽署超過60份備忘錄，致力為會員發掘嶄新機遇。

步入全新篇章

與此同時，加強與內地聯繫始終是總商會的其中一項首要任務。國家「十五五」規劃凸顯香港的重要性，將其定位為區內高質量增長的引擎之一。該規劃鞏固香港作為國際中心的發展願景，並進一步強化其作為推動離岸人民幣、供應鏈服務及綠色金融的樞紐地位。

總商會正積極為香港首個「五年計劃」收集會員意見，這將推動兩地更緊密融合，並為本港以至國家大局發展作出貢獻。

時至今日，總商會匯聚數以千計來自不同行業的企業會員，這些企業合共聘用全港近三分一勞動人口。為支援這龐大多元的網絡，本會轄下設有超過20個委員會及工作小組，由傑出企業高管、專業人士、銀行家及工業家領導，帶領總商會推展各項重點工作與活動。

總商會作為香港的「商界之聲」，影響力深深扎根於多元的會員基礎。這些會員帶來豐富的專業知識、宏觀視野與活力，持續推動我們積極建言獻策、優化服務，引領本港商界穩步向前，共創未來。

立足傳承，創新啟航。總商會將繼續發掘無限商機，在未來致力為香港築就具備韌性、創新且可持續發展的輝煌未來。

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Congratulations on the 165th Anniversary of The Hong Kong General Chamber of Commerce

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Office Opening 煥新辦公室啟用

A new chapter begins for the HKGCC. On the threshold of its 165th anniversary, the Chamber has unveiled a newly transformed headquarters embodying progress, adaptability and ambition – purpose-built to inspire collaboration and empower its personnel to seize opportunities on a global level.

From the new Members' Lounge to a suite of flexible meeting and event spaces, the refurbished office has been reimagined as a dynamic business hub in the heart of the city. Designed with a strong focus on innovation, sustainability, efficiency and high-quality development, the space captures the essence of Hong Kong's enterprising spirit.

Just like the city of Hong Kong, the HKGCC continues to evolve with the times. In a rapidly changing global business environment, adaptability has become fundamental to long-term success – an ethos clearly reflected in the Chamber's renovated headquarters.



Speaking at the opening ceremony, Financial Secretary Paul Chan underscored the significance of this shift, noting that the thoughtful renovation delivers a more comfortable and functional space, enhances facilities for meetings and engagement, and strengthens support for the Chamber's ongoing initiatives.

The headquarters' renewal is also in line with the Government's push towards building a more sustainable city as Hong Kong advances its green economy agenda. With climate change reaching increasingly alarming levels, the Chamber is committed to encouraging its employees and members to pursue – and actively choose – a more sustainable way of life.

Building on this vision for sustainability and long-term resilience, the HKGCC has strongly advocated for environmentally friendly measures in its day-to-day activities. These ambitions are embedded in the very fabric of the





In April, HKGCC marked a key milestone in its 165th anniversary with the grand opening of its newly transformed office, attended by Financial Secretary Paul Chan as Guest of Honour.

總商會於4月為煥新後的辦公室舉行盛大開幕典禮，並邀請到財政司司長陳茂波擔任主禮嘉賓，為165周年誌慶立下重要里程碑。

space. To bring this vision to life, the Chamber spoke to its design partners to share the inspiration behind the project. Gary Lai, Founder of Spatial Concept, reveals that "the newly designed Eco-Brick Wall is created from sustainable materials symbolic of the Chamber's legacy. Built brick by brick, it traces the parallel growth stories of Hong Kong and the HKGCC."

Hong Kong's past is also reflected in the walls of the Chamber, with each photograph recounting a significant piece of history. Lai adds that heritage and legacy played a key part in the design process, reinforcing a sense of continuity and the harmonious interdependence between the city and this institution.

He highlights that the renovated office space extends this emphasis on continuity into the way people work and connect. Open-plan layouts and shared spaces are intentionally designed to encourage interaction, dialogue and the exchange of ideas. Every design decision has been guided by staff well-being and the desire to enhance their experience of contributing to the Chamber's mission.

With a focus on people-friendly design, the workplace moves away from traditional office conventions, reflecting new ways of working shaped by openness, adaptability and collaboration. Raymond Chan of SA Project echoed this emphasis on partnership and cooperation, noting the thorough execution required for a project of this scale, "We focused on mock-ups, detailed drawings and quality installations to ensure we captured the deep relevance of HKGCC's community-driven values."

This commitment to precision was evident in the implementation with each stage ensuring that vision was faithfully realised in practice. It is this critical focus on quality, alignment and long-term impact resonates across the project team, underpinning the Chamber's ambition of a future ready workspace. Bringing this aspirational design vision to life required meticulous attention to detail in execution. Ryan Wong, Executive Director at JLL, and Edward Wan, Project Director at JLL, worked closely throughout the project to ensure that the delivery matched its forward-looking intent, noting that "the transformation of the Chamber's headquarters was essential to cultivating a brighter future for Hong Kong, creating an environment where business leaders can share ideas and help shape policy initiatives that support the city's continued progress."

They emphasized that the space is designed to bring together businesses from across sectors. "This is not just another office for us. Its true value lies in the conversations it enables – unlocking the city's untapped potential. We are proud to have played a part in creating a space for those discussions," Wong adds. In reimagining its home, the HKGCC has created a space for the future while honouring its long-standing foundations. More than a workplace, it is a platform where leaders gather to shape the city's next chapter – brick by brick, and conversation by conversation.



總商會迎來成立165周年，全新翻新總部正式啟用。新辦公空間展現與時並進、靈活變通的精神及宏大願景，旨在啟發協作，並支援全體團隊把握環球新機遇。

從全新會員廳，到一系列多功能會議及活動空間，煥然一新的辦公室已蛻變為香港核心地帶的活力商務樞紐。該空間設計聚焦創新、可持續發展、高效及高質量發展，充分展現香港奮發進取的企業家精神。

正如香港這座城市一樣，總商會始終與時並進。在瞬息萬變的全球商業環境中，靈活變通是長遠成功的基石，這份理念亦清晰體現於總商會全新總部之中。

財政司司長陳茂波於落成典禮致辭，強調是次煥新意義重大。他指出，辦公室經過精心翻新後，提供了更舒適且功能齊備的空間，不僅提升會議及互動空間的設備，更全面支援總商會持續推進各項計劃。

隨著香港積極推動綠色經濟，總商會總部翻新工程亦全面配合政府建設可持續發展城市方針。面對氣候變化日益嚴峻，總商會致力鼓勵員工及會員實踐並選擇更環保生活方式。

為實現可持續發展並提升長遠韌性，總商會大力倡導於日常運作推行環保措施。這份抱負已深深植根於空間每一處細節。為實現這一理念，我們專訪了煥新工程的設計夥伴，了解其背後的靈感來源。Spatial Concept 創辦人黎國揚透露：「全新設計環保磚牆採用可持續物料構建，象徵總商會歷史傳承。這面牆由一磚一瓦逐步砌成，象徵香港與總商會並肩成長的歷史軌跡。」

辦公室各處牆上亦展現了香港昔日風貌，每張照片都訴說着一段重要歷史。黎國揚補充，歷史傳承於設計過程發揮關鍵作用，進一步鞏固這座城市與總商會生生不息的緊密聯繫，以及和諧共生、相互依存的關係。

他強調，翻新後的辦公空間將這份對傳承的重視，延伸至員工工作與交流的方式。開放式佈局及共享空間經過精心設計，旨在促進互動、對話及思想交流。每項設計決定均以員工福祉為依歸，旨在提升員工實踐總商會使命的體驗。

工作空間採用以人為本的設計，擺脫傳統辦公室框架，反映出由開放、靈活及協作塑造的全新工作模式。

SA Project代表陳偉文亦強調團隊對合作高度重視，並指出如此龐大的項目必須具備嚴謹執行力。他說：「我們專注製作實體模型與精細圖則，並嚴格把關安裝工序，確保設計能完美彰顯總商會『以社群為本』的核心價值。」



Ryan Wong, Executive Director at JLL, and Edward Wan, Project Director at JLL, helped ensure the project was executed in line with the Chamber's vision.
仲量聯行執行董事黃天賜與董事尹子威協力把關，確保翻新工程精準落實總商會的願景。



Gary Lai, Founder of Spatial Concept, served as a design partner for the office renovation.
創辦人黎國揚擔任辦公室翻新工程的設計夥伴。

Raymond Chan of SA Project was key in conceptualising the renovated space.
陳偉文在構思全新辦公空間方面發揮了關鍵作用。





團隊對細節一絲不苟，將這份執着貫穿整個施工過程，確保每個階段均能完美落實設計願景。整個項目團隊對工程品質、理念契合度及長遠影響力凝聚高度共識，為總商會打造具前瞻性工作空間的宏大願景奠定堅實基礎。

要將這份具啟發性的設計藍圖轉化為現實，執行過程必須對細節一絲不苟。仲量聯行執行董事黃天賜與董事尹子威於整個項目中與各方緊密合作，確保工程完全符合前瞻設計初衷。他們指出：「總商會總部蛻變，對於為香港開創更明朗未來至關重要。這項工程營造理想環境供商界領袖交流洞見，並協助制定支持城市持續發展政策建議。」

他們強調，這個空間旨在匯聚各行各業的企業。黃天賜補充：「對我們而言，這不單是一個普通的辦公室項目。其真正價值在於促成對話，從而釋放這座城市尚未開發的潛力。我們很榮幸參與其中，為這些關鍵討論建構交流平台。」總商會在重塑家園的同時，既向源遠流長的基石致敬，也創造了面向未來的空間。這裏不僅是工作間，更是讓領袖匯聚的平台，透過一磚一瓦、一字一句，共同譜寫香港精彩新篇章。



The Voices of Our Founding Members

Standard Chartered – Driving Hong Kong's Growth Together

HKGCC is Hong Kong's oldest chamber, and Standard Chartered is its longest-standing member – making this a strong, special and enduring partnership spanning 165 years.

We take pride in having witnessed Hong Kong's rise into an influential and leading global city, and hopefully, in having each played a part in contributing to this journey.

Hong Kong's success has always been underpinned by a vibrant business community. HKGCC has always been that trusted platform – representing the voice of businesses, and importantly, the voice of reason.

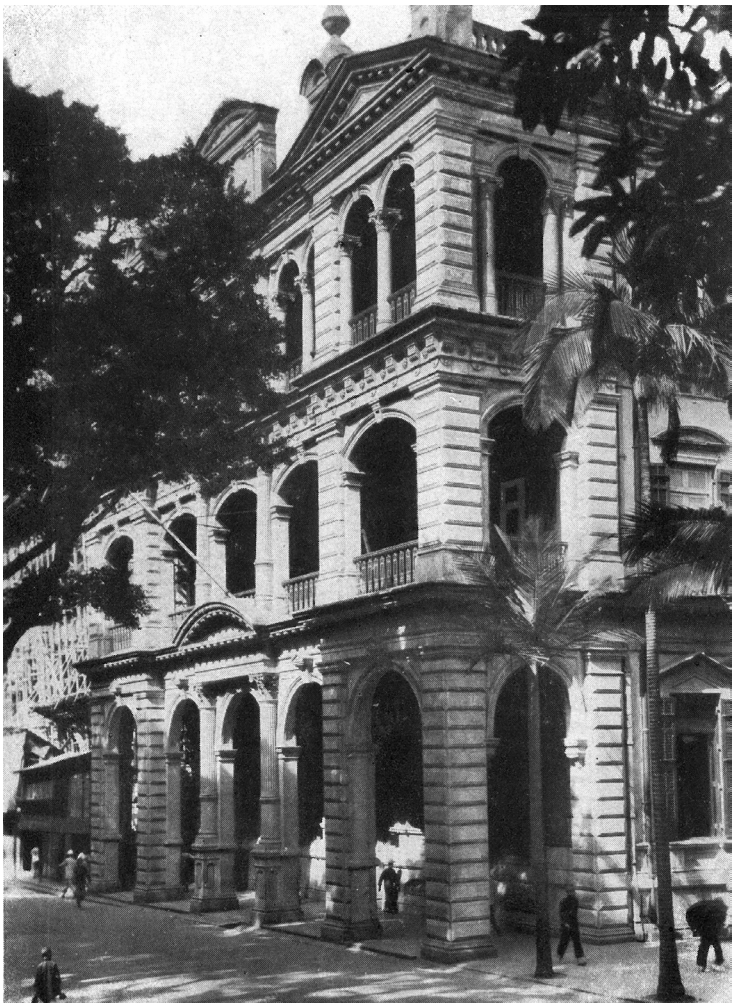
By bringing together the business community, government, regulators and global partners, HKGCC has created a powerful ecosystem that fosters dialogue, trust, and collaboration.

Our shared objective is clear: we both want to see Hong Kong succeed. We both want to use this platform to advocate for what is best for Hong Kong and to strengthen its competitiveness on the global stage.

For Standard Chartered, HKGCC is a partner, an ally, and a friend.

Congratulations to HKGCC on this monumental 165-year milestone!

Benjamin Hung
President, International, Standard Chartered



渣打銀行：並肩推動香港經濟增長

總商會是香港歷史最悠久的商會，而渣打銀行正是總商會歷史最悠久的會員——這份跨越165載的夥伴關係無比堅韌、獨特而持久。

我們深以見證香港崛起、成為具環球影響力的頂尖國際大都會為榮；更慶幸雙方在此輝煌歷程中各盡其責，貢獻力量。

香港屢創輝煌成就，實有賴本地充滿活力的商界。而總商會始終擔當備受信賴的平台——不僅代表商界之聲，更代表理性之聲。總商會凝聚工商各界、政府、監管機構及全球夥伴，構築起強大的商業生態圈，全面促進對話、互信與協作。

我們的共同目標清晰明確：雙方均期盼香港繁榮昌盛，並渴望透過此平台為香港整體福祉積極發聲，在國際舞台上提升本港的核心競爭力。

對渣打而言，總商會是合作夥伴，是堅實盟友，更是一位老友。

熱烈祝賀香港總商會邁進165載非凡里程碑！

洪丕正
渣打集團國際業務總裁

創會會員寄語



Jardine Matheson – Trusted Partners Through Time

As a founding member of HKGCC, Jardines is proud to have partnered with the Chamber, and together witness Hong Kong's growth through different economic cycles, challenges and successes.

Throughout that time, the Chamber has been a part of the infrastructure of Hong Kong commerce as a source of continuity while markets and economic models come and go.

For a long-established firm like Jardines – deeply connected to Hong Kong – HKGCC has been an enduring partner.

Through its advocacy, the Chamber has helped drive constructive dialogue and action across sectors.

Through its networks, it has helped engage with stakeholders across businesses, government and the community to ensure Hong Kong's continued success.

And through its events, it has enabled colleagues to stay informed and can build the skills needed to be remain future-ready.

The Chamber has played an important role in bringing people together – international and local businesses, policymakers and institutions - in a way that supports informed decision- making.

This, in turn, helps generate long-term confidence in Hong Kong and its stability.

Hong Kong remains home for Jardines, and in today's world – where trust could be low and uncertainty is high – the role for both organisations will be key.

Our partnership will be vital as we look to Hong Kong's future.

Happy 165th Anniversary to HKGCC!

Elton Chan
Director, Jardine Matheson Limited

怡和集團：歷久不渝的可靠夥伴

作為香港總商會創會成員，怡和深以與總商會並肩同行為榮，我們攜手見證香港歷經經濟周期更迭、跨越重重挑戰，共創輝煌成就。

漫長歲月裏，市場起伏不定，經濟模式屢經更替，但總商會始終猶如中流砥柱，構築起本港商貿的穩健基石。

對於怡和這家扎根香港、與本土密不可分的百年企業而言，總商會乃歷久彌新的堅實夥伴。

總商會積極發聲倡議，推動各界展開建設對話，並採取實際行動；總商會善用龐大網絡，連繫商界、政府與社區各方持份者，確保香港持續繁榮；總商會舉辦各類活動，協助業界同仁掌握資訊，並培養所需技能，隨時迎接未來挑戰。

總商會發揮關鍵凝聚作用，連繫國際與本地企業、決策者及各大機構，全力協助制定周全決策，攜手推動香港持續繁榮。此舉進一步鞏固了各界對香港長遠發展的信心，並維持社會和諧穩定。

香港始終是怡和的家。當前全球信任匱乏、變數重重，我們兩大機構擔當的角色更顯關鍵。

攜手展望香港未來之際，雙方夥伴關係至關重要。

祝賀香港總商會165周年誌慶！

陳豪賢
怡和管理有限公司董事



Celebrating 165 Years of Timeless Legacy

We had the privilege of commemorating a truly historic milestone on 29 May – the 165th anniversary of the HKGCC.

This landmark gala gathered over 700 distinguished members and guests. Together, they celebrated 165 years of the Chamber's unwavering dedication to promoting, representing, and safeguarding the city's commercial interests, while setting a visionary course for the future.

From Chief Executive John KC Lee's keynote address to the recognition of the centenarian members of the Chamber and a purposeful charitable auction, the ball was a testament to the unity and resilience of Hong Kong's business ecosystem.

In his speech, Lee commended the HKGCC's impactful contributions, spotlighting its role in generating new opportunities for both businesses and the wider community. Lee also praised the Chamber as the indispensable "voice of business" that has continuously transformed and upgraded itself to propel Hong Kong's economic progress. He highlighted the Chamber's proactive modernization – such as reshaping committees to focus on innovation, data, and emerging markets like the Middle East – as a clear example of how it equips members to navigate the evolving global trade landscape.

Chairman Agnes Chan had earlier kicked off the festivities, paying tribute to the Chamber's enduring role in Hong Kong's growth and evolution, "Over the past 165 years, Hong Kong has evolved from a collection of quiet coastal villages into a booming industrial centre, and ultimately a leading international financial and trade centre. Throughout every stage of this remarkable transformation, HKGCC has served as an unwavering anchor. We have been the bridge connecting minds, the voice advocating for progress, and the engine propelling businesses forward. Our founding vision remains as relevant today as it did in 1861: to position Hong Kong as a top international financial and trade centre."

She laid out the Chamber's forward-looking ambition, "Tonight is not just about looking back – it is about looking ahead. We will continue to strengthen Hong Kong's global brand, deepen international collaboration, and share Hong Kong's story with confidence with the world."

As we celebrate this momentous occasion, we look ahead with purpose. As the city's Voice of Business, HKGCC is committed to building on its legacy by connecting businesses, championing progress, and powering Hong Kong's future generations.









The Ball welcomed over 700 guests, including Chief Executive John KC Lee, alongside prominent business leaders from across sectors.
晚宴匯聚逾700名賓客，包括行政長官李家超及各行業的翹楚領袖。

















共慶165載雋永傳承

於5月29日晚上，香港總商會迎來別具歷史意義的里程碑——創會165周年誌慶晚宴。

這場盛會匯聚逾700位尊貴會員及政商界翹楚。眾人聚首一堂，共同慶祝總商會165年來堅定不移地促進、代表及捍衛本港商界的利益，並為未來的發展定下富有遠見的方向。

晚宴節目豐富紛呈，由行政長官李家超發表主題演講，到向總商會百年會員致敬，以至別具意義的慈善拍賣，充分印證香港商業生態圈團結一致、韌性十足。

行政長官致辭時讚揚總商會貢獻深遠，為企業和廣大社會創造新機遇方面，發揮著至關重要的作用。他深信，政府會繼續倚重總商會豐富的專業知識及龐大的會員網絡，協助制定並順利推行未來的計劃。

總商會主席陳瑞娟為慶典揭開序幕，表揚總商會長久以來一直推動香港的發展與蛻變：過去165年來，香港從昔日寧靜的沿海村落，發展為蓬勃的工業中心，最終蛻變成全球金融貿易樞紐。在這段非凡的轉型歷程中，香港總商會始終是商界堅定不移的穩固基石。我們是匯聚智慧的橋樑、是積極倡議發展的前瞻聲音，更是推動企業前行的引擎。時至今日，我們創會的初心依舊熾熱：致力鞏固香港作為國際首屈一指金融貿易樞紐的地位。」

她闡述總商會的前瞻抱負：「今晚我們不僅回顧過去，更要展望未來。作為最國際化的商會，我們將繼續強化香港的全球品牌、深化國際合作夥伴關係，並向世界展現自信，說好香港故事。」

慶祝這個重要里程碑之際，總商會的目標無比清晰。作為本港的「商界之聲」，我們致力在歷史傳承的基礎上，繼續連繫企業、倡導進步，為香港下一代注入動力，引領商界穩步向前。















HKGCC would like to thank everyone who attended and helped make the HKGCC 165th Anniversary Ball successful, especially the HKGCC member companies that sponsored the event.
總商會鳴謝所有來賓出席支持，尤其是慷慨贊助是次盛會的會員公司，令165周年會慶晚宴圓滿成功。

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HKGCC

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From Super Connector to Super Value-Adder
從「超級聯繫人」到「超級增值人」

As international trade realigns, Hong Kong is redefining itself from a connector to a trusted value-adding hub to help businesses tap growth in the emerging Global South

隨着國際貿易格局重塑，香港正重新定位，由「聯繫人」轉型為可靠的增值樞紐，協助企業發掘全球南方新興市場的增長機遇

In today's era of rising protectionism and geopolitical fragmentation, the traditional "East-West" trade axis is no longer sufficient to sustain long-term corporate growth. The global business landscape is undergoing profound transformation. The two emerging forces driving this transformation are the "Global South," with its massive growth potential, and strategic economies which play a crucial balancing role in a multipolar world.

Hong Kong's role is also experiencing a remarkable evolution. Building upon our foundational strength as a "super connector," we are transforming into a "super value-adder" that bridges enterprises with these two dynamic forces. For the broader business community, this is not merely a critical juncture for reshaping global supply chains; it is the "best of times" to leverage Hong Kong's unique advantages to achieve a quantum leap in growth.

Deciphering the New Growth Poles of a Multipolar World

To seize these opportunities, one must first understand these two forces. The Global South encompasses vast emerging economies across Asia, Africa, Latin America, and the Middle East. Boasting massive populations and abundant resources, these regions are rapidly moving towards the core of global supply chains. Meanwhile, strategic economies such as South Korea, Australia, Canada, and certain European nations– equipped with natural resources and robust economic and technological capabilities – are demonstrating a high degree of autonomy in international dynamics. They are playing a stabilising role in driving the green transition and in setting global technological standards.

In an era of tectonic shifts, what businesses crave most is "certainty." Under the "One Country, Two Systems" framework, Hong Kong possesses a globally aligned common law system, the free flow of capital, and a simple, low-tax regime, making us the world's most secure, neutral, and efficient "hub of trust." We can assist outbound enterprises in navigating different market standards, provide risk hedging and compliance safeguards for cross-border investments, and ultimately transform uncertainty into lucrative business opportunities.

Cultivating the Global South: The "Belt and Road" Super Value-Adding Engine

China is injecting powerful momentum into the Global South through the Belt and Road Initiative (BRI). As a pivotal node, Hong Kong is fully prepared to serve as the "super value-adder." Last year, the InvestHK team took a proactive approach, conducting intensive visits to Türkiye, Egypt, and multiple Middle Eastern countries, while also venturing into Central Asia, including Kazakhstan, Kyrgyzstan, and Uzbekistan. By signing numerous Memoranda of Understanding (MoUs) with local political and business leaders, we are actively paving the way for Hong Kong enterprises. Whether participating in infrastructure financing or expanding fintech and logistics networks, the Hong Kong business community is well-positioned to thrive in the rising wave of the Global South.

Engaging Strategic Economies: Co-building High Value-Added Industry Alliances

While embracing the Global South, Hong Kong is simultaneously welcoming opportunities to deepen synergy with other strategic economies. These nations hold significant competitive advantages in fields such as advanced manufacturing, life and health technology, new energy, and ESG. Through cross-regional industry alliances, enterprises can not only



export capital and professional services but also introduce top-tier technologies and international standards to drive business transformation. We encourage the business community to take the initiative, leveraging Hong Kong's strengths as Asia's innovation and technology (I&T) hub to connect with the innovation resources of these economies, seeking mutual benefit and win-win outcomes within the global high-end value chain.

The Virtuous Cycle of "Two-Way Empowerment"

The essence of being a "super value-adder" lies in "two-way empowerment." As we assist local and Mainland enterprises in using Hong Kong as a safe harbour to expand overseas, this commercial shipping lane will also generate a "reverse gravity." As Hong Kong businesses establish solid networks abroad, we can naturally bring in high-quality enterprises, cutting-edge technologies, and abundant capital from emerging markets. This convergence of resources not only enriches our local business ecosystem but also creates unprecedented opportunities for transnational joint ventures and collaborative innovation.

Forging a Strategic Hinterland for the Future Economy

To support this two-way commercial network and propel growth to new heights, Hong Kong is fully committed to upgrading both its soft and hard ecosystems. From the continuously deepening "AI+" and "Finance+" digital economies to the Northern Metropolis, which is now moving towards substantive construction, Hong Kong is forging a brand-new strategic hinterland. This will aggregate the massive resources of Hong Kong and the Greater Bay Area (GBA), establishing an irreplaceable gateway for the Global South and strategic economies to access the Mainland and broader Asian markets.

In every paradigm shift of the global economy, Hong Kong has consistently managed a magnificent transformation, relying on its keen business acumen and resilient foundation. Amidst the new geoeconomic landscape, Hong Kong's strategic depth is being unleashed like never before. InvestHK looks forward to joining hands with the Hong Kong General Chamber of Commerce and business leaders to navigate through this pivotal era, transforming challenges into opportunities, and co-writing a new chapter for Hong Kong's future.



在保護主義抬頭與地緣政治碎片化的今天，傳統「東西方」貿易軸心已不足以支撐企業長遠發展。全球商業版圖正經歷深刻重塑，推動這場變革的兩大新興力量，正是具備龐大增長潛力的「全球南方」，以及在多極世界中發揮平衡作用的戰略性經濟體系。

香港的角色亦正經歷深刻演變——建基於「超級聯繫人」的優勢，我們正蛻變為連接企業與這兩股力量的「超級增值人」。對廣大商界而言，這不僅是重塑全球供應鏈的關鍵時刻，更是利用香港優勢實現飛躍的最好時代。

洞悉多極世界的新增長極

要把握機遇，必先理解這兩股力量。「全球南方」涵蓋亞非拉及中東的廣大新興經濟體，擁有龐大人口與資源，正走向全球供應鏈核心。另一方面，韓國、澳洲、加拿大及部分歐洲國家作為戰略性經濟體系，具備豐富資源、強大經濟與科技實力，在國際博弈中展現高度戰略自主性，於推動綠色轉型及制定科技標準上發揮穩定作用。

在格局重塑的時代，企業最渴求的是確定性。在「一國兩制」下，香港擁有與國際接軌的普通法、自由流通的資本市場及簡單低稅制，是全球最安全、中立且高效的信任樞紐。我們能協助出海企業對接不同市場標準，為跨國投資提供風險對沖與合規保障，將不確定性轉化為商機。

深耕全球南方：「一帶一路」超級增值引擎

中國正透過「一帶一路」倡議為全球南方注入強大動能。香港作為關鍵節點，已準備好擔當「超級增值人」。去年，投資推廣署團隊主動出擊，密集走訪土耳其、埃及和中東多國，更深入中亞的哈薩克斯坦、吉爾吉斯斯坦及烏茲別克斯坦等國。透過與當地政商界簽署多份合作備忘錄，我們正為港企鋪平道路。無論是參與基建融資，抑或拓展金融科技與物流網絡，香港商界都能在全球南方浪潮中大展拳腳。

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對接戰略性經濟體系：共築高增值產業聯盟

在擁抱全球南方的同時，香港亦迎來與戰略性經濟體系深化戰略協同的契機。這些國家在先進製造、生命健康科技、新能源及ESG等領域極具優勢。透過跨區域產業結盟，企業不僅能輸出資本與專業服務，更能引入頂

尖技術與國際標準，推動業務轉型。我們鼓勵商界主動出擊，利用香港亞洲創科中心的優勢，與這些經濟體系對接創新資源，在全球高端產業鏈中尋找互利共贏。

「雙向賦能」的良性循環

「超級增值人」的奧義在於「雙向賦能」。當我們協助本地及內地企業以香港為安全港揚帆出海，這條商業航道亦會反向吸引外資進駐。隨著港商在海外建立穩固網絡，我們便能順理成章將新興市場的優質企業、頂尖技術與豐厚資本「引進來」。這種資源交匯不僅豐富本地商業生態，更為企業創造跨國合資與協同創新的新契機。

建構未來經濟的戰略腹地

為支撐這張雙向商業網絡並將增長推向新高，香港正全力推進軟硬基建升級。從持續深化的「AI+」與「Finance+」數字經濟生態，到正邁向實質建設的北部都會區，香港正打造一片全新戰略腹地，這將匯聚本地與大灣區的龐大資源，成為全球南方與戰略性經濟體系進入內地及亞洲市場無可取替的門戶。

在每次全球經濟格局演變中，香港總能憑藉敏銳觸覺與堅韌底蘊華麗轉身。面對地緣經濟新格局，香港的戰略縱深正得到前所未有的發揮。投資推廣署期待繼續與香港總商會及各位商界領袖攜手，在大時代中精準導航，將挑戰化為機遇，共譜香港未來新篇章。



International Organisation for Mediation: A New Option for International Dispute Resolution
國際調解院：國際爭議解決新選擇

"We aim to reinvigorate mediation, a time-honoured means of peaceful dispute resolution, and promote a mediation ecosystem," says IOMed Secretary-General Prof Teresa Cheng.

The International Organisation for Mediation (IOMed) is the first inter-governmental organisation established by a convention dedicated exclusively to promoting the use of mediation. Its primary function is to provide mediation services for THREE types of international disputes: State-to-State disputes, investor-State disputes, and international commercial disputes. It is noteworthy that cross-border commercial disputes within the Greater Bay Area may also be submitted to IOMed.

Why mediate at IOMed?

- **Party control**. Mediation is a consensual process that offers high predictability. Instead of having an outcome imposed by a third party, disputants can control the terms of settlement, and if unsuccessful, they can terminate the mediation.
- **Confidential and without prejudice**. Mediation at IOMed is confidential and without prejudice to parties' right to resolve their disputes through other mechanisms.
- **Preserving relationships**. Mediation is not adversarial. Focusing on interests and mutually acceptable solutions, it allows the parties to sustain collaboration and partnerships.
- **Flexibility**. The parties may appoint, by consensus, any person to be the mediator. IOMed maintains Panels of Mediators composed of high-calibre mediators designated by its Contracting States and Governing Council, from which the Secretary-General may make appointments if no agreement is reached.
- **Institutional support and credibility**. Mediation rules of IOMed offer clear guidelines for parties and mediators to follow. The Secretary-General will assist in appointment of mediators where no consensus is reached. The case secretary will provide clerical and logistical support, and the parties can mediate at the IOMed HQ.
- **Cost-effectiveness**. Compared to litigation and arbitration, mediation is more affordable and less time-consuming. At IOMed, charges are set at reasonable levels, and the duration of mediation, in principle, should not exceed 6 months.

An international public good committed to fostering a global mediation ecosystem

While there are well-established international bodies for litigation and arbitration, the world had no treaty-based body dedicated to mediation before IOMed was established. The inception of IOMed has filled this institutional gap and brings mediation to the forefront as a truly viable alternative alongside litigation and arbitration.

The mediations services of IOMed are not exclusive to member states or nationals of member states, meaning they are available to any parties involved in the three types of disputes mentioned above. IOMed is also committed to capacity building, not only for mediators but also for users of mediation, with a view to fostering a global mediation ecosystem. On 9 May, IOMed held its first capacity-building event for member states.

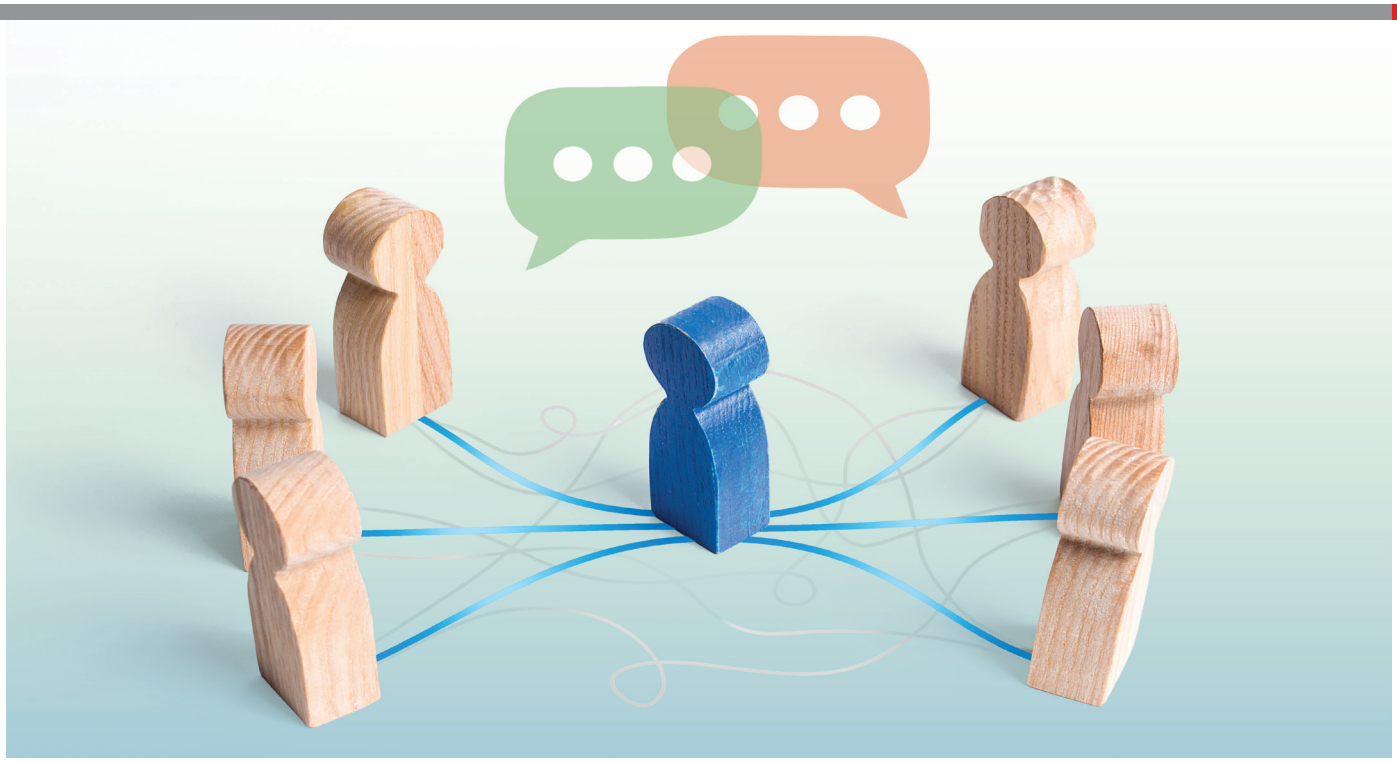
Steady progress after inauguration

The number of Signatory States to the IOMed Convention has grown steadily since the organisation's inauguration over six months ago, reaching 43 as of 20 May. The number of Contracting States that have ratified the Convention has also increased, rising from eight to 13.

There are also success stories in mediation services. With consent of the parties and the mediator, Secretary-General Prof. Teresa Cheng announced that a maritime dispute was successfully resolved in early May through mediation administered by IOMed.

As the first intergovernmental body headquartered in the Hong Kong SAR, IOMed is well-positioned to provide high-quality services for Hong Kong-based businesses and to help strengthen the city's position as an international legal and dispute resolution services centre.

You may access the IOMed mediation rules, model clause for commercial and investment disputes, and rules on fees and costs at: https://www.iomed.int/scope-of-cases/#rules



國際調解院秘書長鄭若驊教授表示：「我們致力振興調解這項歷史悠久的和平解決爭議機制，並推動建立調解生態圈。」

國際調解院為首個基於公約、專事調解的政府間國際組織。其主要職能是為三類國際爭議提供調解服務：國家間爭議、投資者與東道國爭議，以及國際商事爭議。值得一提的是，大灣區跨境商事爭議亦可交由國際調解院處理。

為何選擇國際調解院？

■ **自主可控：**調解屬協商過程，具備高度可預測性。爭議各方能完全掌握和解條款，而非由第三方強加裁決；若未能達成共識，各方亦可終止調解。

■ **保密、無損權益：**國際調解院的調解程序是保密的，且不妨礙爭議各方通過其他機制解決其爭議的權利。

■ **維繫關係：**調解不具對抗性。過程聚焦共同利益及雙方均可接受的方案，讓各方得以維持長遠合作與夥伴關係。

■ **靈活彈性：**在一致同意的基礎上，當事方可指定任何人作為調解員。國際調解院設有高水準調解員組成調解員名單，成員由締約國和調解院理事會指派。若當事方未能自行就調解員人選達成一致，國際調解院秘書長可從名單中確定人選。

■ **機構支援與公信力：**國際調解院調解規則為各方及調解員提供清晰指引。若各方未能達成共識，秘書長將協助委任調解員。案件管理秘書會提供文書及後勤支援，當事方亦可於國際調解院總部進行調解。

■ **具成本效益：**相比訴訟與仲裁，調解費用更相宜且更節省時間。國際調解院收費維持合理水平，原則上調解期限不應超過六個月。

致力構建全球調解生態圈的國際公共產品

儘管訴訟與仲裁已有完善國際機構，在國際調解院成立前，全球並無基於公約、專事調解的機構。國際調解院成立正好填補此制度性空白，將調解帶至最前線，成為與訴訟及仲裁並駕齊驅、真正可行的選項。

國際調解院調解服務並非僅限成員國或其國民使用，意味任何捲入上述三類爭議的當事方均可尋求協助。國際調解院亦致力推動能力建設，對象不僅限於調解員，更涵蓋調解服務使用者，期望藉此構建全球調解生態圈。5月9日，國際調解院為成員國舉辦首場能力建設活動。

正式成立後穩步向前

自六個多月前正式成立以來，國際調解院公約簽署國數量穩步增長，截至5月20日已達43個。已經批准公約的締約國數量亦有所增加，由8個升至13個。

調解服務方面亦有成功案例。經當事方及調解員同意後，秘書長鄭若驊教授宣布，一宗國際調解院管理的海事爭議調解在5月初達成和解。

作為首個將總部設在香港的政府間國際組織，國際調解院具備得天獨厚優勢，能為本港企業提供高質素服務，並協助鞏固香港作為國際法律及爭議解決服務中心地位。

請瀏覽以下網址查閱國際調解院調解規則、商事與投資示範調解條款及收費規則：https://www.iomed.int/scope-of-cases/#rules



Town Hall Forum with Secretary-General of IOMed
議事論壇：國際調解院秘書長

The Chamber's first Town Hall Forum of the year set a strong tone for meaningful conversations, convening over 50 members at the International Organisation for Mediation (IOMed) on 12 May for a thoughtful forward-looking discussion with its Secretary-General, Professor Teresa Cheng.

HKGCC Chairman Agnes Chan opened the session with her welcome remarks and underscored Hong Kong's proven strengths as an international financial and legal services hub. She highlighted the growing importance of mediation as a critical tool for managing risk and supporting cross-border businesses in a rapidly evolving global landscape. Against this backdrop, Hong Kong's ambition to become a leading mediation capital for international commerce is reinforced by the establishment of IOMed in the city.

The forum also featured a candid and thoughtful briefing by Professor Cheng, who outlined IOMed's approach to mediation. Adopting a non-adversarial approach, IOMed seeks to facilitate mutually beneficial "win-win" solutions that remain firmly within the control of the parties involved. Mediation offers a constructive alternative to arbitration and other dispute resolution mechanisms in resolving conflicts, while preserving long-term relationships and enabling future engagement.

Following a lively Q&A session moderated by Gill Meller, Chairman of the Chamber's Legal Committee, participants took part in a guided tour of selected facilities at IOMed's headquarters in the historic Old Wan Chai Police Station, offering a closer look at the organisation's unique setting that blends heritage with modern purpose.

The Chamber extends its sincere appreciation to IOMed for its warm hospitality in hosting the session and looks forward to supporting its continued mission.

總商會今年首場議事論壇為實質對話奠定基調。逾50名會員於5月12日齊集國際調解院，與秘書長鄭若驊教授展開前瞻討論。

總商會主席陳瑞娟致歡迎辭，為論壇揭開序幕。她強調香港作為國際金融及法律服務樞紐，具備雄厚實力，並指出在瞬息萬變的全球局勢下，調解日益重要，將成為管理風險及支援跨境業務的關鍵工具。在此背景下，香港成立國際調解院，進一步鞏固了本港發展成為領先國際商業調解中心的宏大願景。

論壇上，鄭教授作坦誠且深入的講解，概述國際調解院的調解方針。該機構採取非對抗方式，致力促成互惠互利的「雙贏」方案，確保參與各方能全面掌握調解進程。相比起仲裁及其他爭議解決機制，調解為解決衝突提供具建設性的替代方案，同時有助維繫長遠關係，促成未來合作。

隨後，法律委員會主席馬琳主持答問環節，交流氣氛熱烈。參加者其後在專人導賞帶領下，參觀國際調解院位於歷史建築舊灣仔警署內的總部設施，近距離了解機構如何融合歷史傳承與現代用途的獨特設計。

總商會衷心感謝國際調解院的熱情款待，期待未來繼續支持該院發展，共同鞏固香港作為國際調解中心的地位。

法定最低工資
Statutory Minimum Wage

法定最低工資
Statutory Minimum Wage

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$43.1

PER HOUR

2026年5月1日起實施
Effective from 1 May 2026

法定最低工資同樣適用於殘疾僱員。
殘疾僱員有權選擇進行評估，收取按評估的生產能力釐定的工資。

The Statutory Minimum Wage applies to employees with disabilities as well. Employees with disabilities can opt for an assessment and be paid according to the productivity assessed.

查詢 Enquiries

勞工處網頁 Labour Department's Homepage
www.labour.gov.hk
24小時查詢熱線 24-hour Enquiry Hotline
2717 1771 (由「1823」接聽) (handled by "1823")

勞工處
Labour Department

Navigating Low-Altitude Economy in Longgang
龍崗低空經濟考察團

Members explored Shenzhen's booming low-altitude ecosystem, paving the way for deeper Hong Kong-Shenzhen synergies in technology, regulation, and future smart city development

會員考察深圳蓬勃發展的低空經濟生態，探討港深兩地在技術、法規及未來智慧城市發展上的協同合作

The Chamber organised a delegation focusing on the low-altitude economy (LAE) on 25 March. Led by Felix Lee, China Committee Chairman, and Dewan Saiful Alam, Asia, Africa and Middle East Committee Chairman, the 43-member delegation visited Longgang, Shenzhen, to explore the latest developments in the local LAE, aiming to foster exchange and collaboration between Hong Kong and Shenzhen in this sector.

"Longgang's strategic plan and innovation in the LAE are truly remarkable. From policy support to corporate practice, the district demonstrates strong momentum of growth," said Lee. "This mission allowed us to witness firsthand the practical application of drone technology and the testing base, providing a valuable reference for Hong Kong as we explore viable models for our own LAE ecosystem. Through this visit, we hope to drive further alignment between the two cities in technology, standards, and industrial supply chains."





Discussing the latest developments regarding Shenzhen's LAE with Liu Gaobao, Vice Chairman of the CPPCC, Longgang District, Shenzhen.

與深圳市龍崗區政協副主席劉高葆座談交流深圳市低空經濟最新發展概況。

Visiting High Great Technology Co., Ltd.

參觀高巨創新科技開發有限公司。

Alam noted: "The low-altitude economy is a key pillar of smart cities in the future. As an international I&T hub, Hong Kong is well-positioned to work closely with Longgang in expanding application scenarios, coordinating cross-border data, and aligning regulatory frameworks to jointly capture opportunities in this emerging industry."

The intensive and action-packed itinerary featured government dialogues, corporate visits, and hands-on experiences, allowing delegates to fully grasp the complete ecosystem of Longgang's low-altitude economy, from policy design to practical implementation. The delegation first met with the Longgang District Government.

Liu Gaobao, Vice Chairman of the CPPCC, Longgang District, Shenzhen and Longgang LAE Special Committee Co-Leader, also attended the meeting. Attaching great importance to this emerging sector, Longgang established the LAE Industry Leadership Committee three years ago, spearheaded by the district government, to drive industrial development



Delegation watching a drone swarm performance.
代表團觀看無人機編隊表演。

through a top-down planning approach. During the meeting, both sides exchanged views on development blueprints, industrial policies, and potential collaboration between Hong Kong and Shenzhen in the LAE.

The delegation then visited the "Amap" Low-Altitude Economy Intelligent Operation Exhibition Hall to learn how its digital infrastructure, built on high-precision spatial-temporal information technology, empowers low-altitude flight management and urban governance. Members also visited High Great Technology Co., Ltd, a company that has repeatedly broken Guinness World Records for drone swarm flights. The delegates watched a live drone swarm performance and tried drone laser shooting demo, gaining intuitive insights into the innovative applications of drone technology in sectors such as entertainment and security.

As the final stop of the tour, the delegation visited the Longgang Low-Altitude Intelligent Integration Testing Base to understand the construction of supporting infrastructure, including the testing grounds, airspace management systems, and flight service safeguards. To date, Longgang has developed seven specialised low-altitude parks, 182 take-off platforms, and 217 flight routes, gathering over 200 core enterprises in the field and forming an increasingly mature industrial ecosystem.

The fruitful mission not only deepened members' understanding of every link in the LAE's supply chain but also built a bridge for communication between Hong Kong and Shenzhen regarding policy synergy and business model innovation. Moving forward, the two cities can further explore collaboration in joint testing, talent development, and mutual recognition of standards, helping Hong Kong seize new opportunities in the burgeoning low-altitude economy.

總商會於3月25日舉辦低空經濟專題考察團，由中國委員會主席李家聰與亞洲、非洲及中東委員會主席Dewan Saiful Alam率領43位團員前往深圳龍崗，考察當地低空經濟產業的最新發展，藉此促進港深兩地在相關領域的交流與合作。

李家聰表示：「深圳龍崗區在低空經濟領域的佈局與創新令人矚目，從政策配套到企業實踐，均展現出強大的發展動能。是次考察讓我們親身見證了無人機技術及測試基地的實際應用，為香港探索低空經濟的可行模式提供了寶貴參考。我們期望藉此行推動兩地在技術、標準及產業鏈上的進一步對接。」

Alam亦指出：「低空經濟是未來智慧城市的重要組成部分，香港作為國際創科中心，可與龍崗在應用場景拓展、跨境數據及法規協調上展開深度合作，共同開拓新興產業機遇。」

是次考察行程緊湊而充實，涵蓋政府座談會、企業參觀及實地體驗，讓代表團全面感受到龍崗低空經濟從政策到落地的完整生態。代表團首先與龍崗區政府進行座談交流，深圳市龍崗區政協副主席兼龍崗區低空專班的分管區領導劉高葆亦有出席。龍崗區高度重視低空經濟這項新興產業，早於三年前已設立由區政府牽頭的「低空經濟產業領導小組」，從頂層設計推動產業發展。會上，雙方就低空經濟發展規劃、產業政策及港深協作空間交換意見。

隨後，代表團前往「空中高德」時空底座展廳參觀，了解其基於高精度時空信息技術構建的數字底座，如何賦能低空飛行管理與城市治理。代表團亦到訪曾多次刷新無人機編隊飛行健力士世界紀錄的高巨創新科技開發有限公司。團員現場觀看無人機編隊表演，並親身體驗無人機激光射擊項目，直觀感受無人機技術在娛樂及安防等領域的創新應用。

最後，代表團考察龍崗低空智慧融合測試基地，了解測試場地、空域管理及飛行服務保障等基礎設施建設。龍崗區目前已建成7大低空特色園區、182個起降平台，開通217條航線，並匯聚了超過200家低空核心企業，產業生態日趨完善。

此次深圳龍崗之行成果顯著，不僅加深了團員對低空經濟產業鏈各環節的認識，也為港深兩地在政策協同及商業模式創新上搭建了溝通橋樑。兩地未來可進一步探討聯合測試、人才培訓及標準互認等合作方向，助力香港把握低空經濟發展新機遇。

Powering Cross-Border Growth
驅動跨境業務增長

HKGCC's Shenzhen mission delivers sharp insights into AI-led e-commerce and new frontiers for Hong Kong-Mainland collaboration

總商會深圳考察團深入探討人工智能在電子商務的應用，發掘港深兩地合作新機遇

To seize emerging opportunities in the fast-growing world of cross-border e-commerce, the Chamber's Small and Medium Enterprises Committee organised a delegation visit to Shenzhen on 29 April. Led by Committee Chairman Angela Lee, together with Vice Chairmen Vikky Tam, Simon Hui and Thomas Su, the mission brought 28 members to the heart of China's digital trade hub – Shenzhen Longgang.



The programme offered delegates first-hand insights into the rapidly evolving digital trade landscape through visits to three leading e-commerce enterprises.

At ChuangMao Technology (Shenzhen) Group, members learned about the application of artificial intelligence in identifying and engaging global customers, highlighting how data-driven tools are reshaping international market outreach.

During the visit to Sailvan Times Technology, company management shared their strategies for global expansion and offered valuable perspectives on brand building, market positioning and operational scalability in overseas markets. The final stop at Aukey Technology, a nationally recognised e-commerce leader, provided practical insights into scaling operations and maintaining competitiveness in a rapidly evolving digital environment.

The programme also featured an exchange luncheon hosted by the Shenzhen Association of Trade in Services, where delegates connected with mainland business leaders across a range of sectors, including logistics, supply chain management, agriculture and manufacturing. The session facilitated meaningful dialogue and opened avenues for potential collaboration.

The mission underscored Shenzhen's role as a dynamic hub for innovation and digital commerce, while reinforcing the importance of closer Hong Kong–Mainland collaboration. By fostering exchanges and sharing best practices, the Chamber remains committed to supporting SMEs in leveraging innovation, enhancing competitiveness and capturing opportunities in the global marketplace.







為把握跨境電子商務迅速發展帶來的新興機遇，總商會中小型企業委員會於4月29日舉辦深圳考察團。考察團由委員會主席李慧賢及副主席譚秀芳、許雅賢和蘇裕康率領，聯同28名會員前往中國數碼貿易核心樞紐——深圳龍崗。

考察團先後參觀三家領先電商企業，讓團員親身了解發展迅速的數碼貿易環境。在創貿科技（深圳）集團有限公司，會員深入了解企業如何運用人工智能識別並聯繫全球客戶，充分展現數據驅動的工具如何重塑國際市場推廣模式。

在參觀賽維時代科技股份有限公司期間，公司管理層分享其環球擴張策略，並就建立品牌、市場定位及拓展海外市場營運規模分享寶貴經驗。考察團最後一站到訪全國知名電商龍頭傲基科技股份有限公司，展示該企業如何在瞬息萬變的數碼環境中擴展業務，保持競爭力，為團員帶來實用啟示。

行程亦包括出席由深圳市服務貿易協會舉辦的交流午宴。考察團與物流、供應鏈管理、農業及製造業等不同領域的內地商界領袖互相交流。午宴促成具建設性對話，並為潛在合作開闢新路徑。

是次考察不僅凸顯深圳作為創新與數碼商貿活力樞紐的地位，亦印證深化港深合作至關重要。總商會將繼續促進交流並分享成功經驗，全力支援中小企善用創新科技、提升競爭力，並把握全球市場機遇。

China Committee
中國委員會



The Chamber organised a seminar on 24 March to help the business community gain a better understanding of the 15th Five-Year Plan, national policy directions, and emerging future opportunities. We were honoured to welcome distinguished leaders who had recently attended the Two Sessions to share their insights and engage in discussions on the trends shaping China's economic and social development. Speakers included Chamber Chairman Agnes Chan, Vice Chairman Douglas Woo and PC Yu, Former HKGCC Chairman YK Pang, and China Committee Vice Chairman Nick Chan.

本會於3月24日舉辦「十五五」專題研討會，協助商界更深入了解「十五五」規劃及國家政策方向，並探索未來機遇。研究會榮幸邀得最近出席全國「兩會」的多位商會領導分享真知灼見，共同討論影響中國社會與經濟發展的趨勢。演講嘉賓包括主席陳瑞娟、副主席吳宗權及余鵬春、前主席彭耀佳，以及中國委員會副主席陳曉峰。

Chamber Chairman Agnes Chan and CEO Patrick Yeung attended the 2026 CCPIT Spring Festival Reception on 23 March. The event, co-hosted by the CCPIT Guangdong Provincial Committee, the CCPIT Representative Office in Hong Kong, and the CCPIT Representative Office in Macao, brought together over 370 representatives from the business and industrial sectors.

總商會主席陳瑞娟及總裁楊偉添於3月23日出席2026粵港澳大灣區貿促合作交流會。活動由廣東省貿促會、中國貿促會駐香港代表處及駐澳門代表處聯合主辦，逾370名工商業界代表出席。



On 14 April, Chairman of the SME Committee, Angela Lee, attended the China International Consumer Products Expo in Haikou, Hainan. Representing the Chamber, she signed a Memorandum of Understanding with CDF International Co., Ltd., a subsidiary of China Tourism Group, to promote deeper integration of Hong Kong brands into the mainland market.

中小型企業委員會主席李慧賢於4月14日在海南海口參加中國國際消費品博覽會，並代表本會與中旅集團旗下中免國際有限公司簽署合作備忘錄，推動香港品牌與內地市場的深度對接。

To help members better understand the latest national development priorities, the Chamber organised a seminar on 17 April focusing on the key themes and implications of the 15th Five-Year Plan. The seminar featured two distinguished experts – Dr Ping Huang, President of the Chinese Institute of Hong Kong of the Chinese Academy of Social Sciences, and Dr Simon Hoey Lee, Chief Strategy Officer (Greater Bay Area) of China Resources Group and Member of the Legislative Council – who shared their insights. They provided an in-depth analysis of the Plan and its policy direction, and explored practical business opportunities with special emphasis on emerging industries and issues relevant to Hong Kong enterprises.

為協助會員掌握最新國家發展方向，總商會於4月17日舉辦午餐研討會，聚焦「十五五」規劃的主要議題與影響。研討會邀得兩位資深專家——中國社會科學院香港中國研究院院長黃平博士，以及華潤集團粵港澳大灣區首席戰略官兼立法會議員李浩然博士，他們深入剖析規劃內容及政策走向，探討企業應對的務實策略，並特別關注新興產業及本港企業的切身議題。



Xu Xu, Deputy Minister of the United Front Work Department of Zhejiang Province, visited the Chamber on 23 April and was received by Chairman Agnes Chan and China Committee Vice Chairman Edmond Yew.

During the meeting, Xu noted that Zhejiang's GDP ranks fourth nationwide, while its fiscal revenue ranks second. He added that both exports and income levels of urban and rural residents are among the highest in the country. With its strong foundation in finance, the rule of law, innovation, and economic development, the province is actively advancing the development of a modernised Zhejiang.

Xu also shared that the "Hong Kong and Macao Youth Trip to Zhejiang" programme will continue to be held in July this year. The programme, with science and technology innovation projects serving as a key pillar, aims to further promote the deep integration of scientific and technological innovation with industrial development between Zhejiang and Hong Kong.

浙江省統戰部副部長徐旭於4月23日到訪總商會，由主席陳瑞娟及中國委員會副主席姚逸明代表接待。

徐旭表示，浙江省經濟總量位居全國第四，財政收入、出口及城鄉居民收入等多項指標亦位居全國前列，反映浙江在財政、法治、創新及經濟發展方面基礎穩固，正積極推進高水平浙江建設。

徐旭又指，今年7月將繼續舉辦「港澳青年浙江行」活動，延續以科創項目為紐帶，進一步推動浙港科技創新深度融合及產業發展。



China Committee Chairman Felix Lee, together with several members, attended the 2026 Shaoguan (Hong Kong) Industrial Investment Promotion Conference on 27 March.

中國委員會主席李家聰及多位會員於3月27日出席2026年韶關（香港）產業招商推介會。

Felix Lee, Chairman of the China Committee, attended the 2026 Hunan Global Investment Partners Matchmaking Conference, hosted by the Department of Commerce of Hunan Province, on 22 April. During the conference, Hunan Province launched 48 high-quality investment and financing projects. In addition, 16 organisations and enterprises, including the Provincial Department of Industry and Information Technology, Changsha Economic and Technological Development Zone, and Wondershare Technology, presented their businesses in key sectors such as next-generation information technology and new consumption, showcasing Hunan's industrial strengths and collaboration potential.

中國委員會主席李家聰於4月22日出席由湖南省商務廳主辦的2026湖南全球投資夥伴對接會。會上，湖南省發布48個優質投融資項目，省工信廳、長沙經開區、萬興科技等16家機構和企業圍繞新一代資訊技術、新消費等重點領域進行分享，充分展示湖南產業優勢與合作潛力。

Deng Weiping, Deputy Director-General of the Hunan Provincial Department of Commerce, led a delegation to visit the Chamber on 28 April and was received by Felix Lee, Chairman of the China Committee. He expressed his hope that closer collaboration between Hunan and Hong Kong would be fostered through advancing the integration of technology and industry, enhancing connectivity to facilitate capital flows, and further promoting economic and cultural exchanges between the two regions.

湖南省商務廳副廳長鄧衛平於4月28日率團拜訪本會，中國委員會主席李家聰代表接見。鄧衛平期望湘港兩地能加強協作，推動科技和產業融合，並提升互聯互通促進資本流動，進一步推動兩地經濟文化交流。



Chamber Vice Chairman PC Yu attended the "Invest Xinjiang" promotion seminar on 27 April. At the event, leading Xinjiang enterprises in sectors such as home textiles, specialty gifts, and light manufacturing outlined their cooperation needs and development plans, exploring new models for bilateral economic and trade investment collaboration. Zhu Lifan, Vice Chairman of the People's Government of the Xinjiang Uygur Autonomous Region, also attended the seminar and delivered a speech.

副主席余鵬春於4月27日代表本會出席「投資新疆」推介會。會上，新疆家居家紡、特色禮品、輕工製造等領域的重點企業介紹其合作需求及發展規劃，探討雙邊經貿投資合作新模式。新疆維吾爾自治區人民政府副主席朱立凡亦有出席活動並致辭。



Professor Yang Li, Vice President of Guangdong University of Foreign Studies, led a delegation to visit the Chamber on 28 April and was received by Chamber CEO Patrick Yeung. During the meeting, Yang emphasised that the university would leverage its strengths to support enterprises in expanding overseas, prepare students for international development opportunities, strengthen collaboration in talent cultivation, and promote the integration of industry, academia, and research.

廣東外語外貿大學副校長楊勵教授於4月28日率團到訪總商會，由總裁楊偉添接待。楊勵於會上表示，學校將發揮自身優勢，積極助力企業「出海」，同時裝備好學生迎接國際發展機遇，期望未來進一步加強人才培養合作，推動產學研融合發展。

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Vice Chairman PC Yu and China Committee Chairman Felix Lee attended the 2026 Shanghai-Hong Kong Entrepreneurs Roundtable on 9 May. During the event, ceremonies were held to announce and share the outcomes of Shanghai-Hong Kong cooperation. The Shanghai Enterprise Overseas Cooperation Alliance also extended invitations to the Chamber and several other major Hong Kong business chambers to join the alliance, offering comprehensive support for enterprises from both regions to expand globally.

In addition, 21 Shanghai and Hong Kong institutions reached 10 cooperation agreements across eight areas, covering fields such as technological innovation, environmentally friendly agriculture, financial insurance, and robotics.

總商會副主席余鵬春和中國委員會主席李家聰於5月9日代表本會出席「2026滬港企業家圓桌會」。會上舉行多項滬港合作成果發布及分享儀式。上海企業海外合作聯盟邀請本會及本港多家主要商會組成合作夥伴，全方位支援兩地企業「走出去」。

此外，共有21家滬港機構於八個領域達成10項合作協議，涵蓋科技創新、環保農業、金融保險及機器人等範疇。

Deputy Chairman Peter Lam attended the Opening Ceremony of the 2026 Hong Kong-Macau Shandong Week and the Shandong-Hong Kong Collaborative Development Exchange Conference on 19 May. Guo Huijun, Chairman of the Shandong Provincial Committee of the Chinese People's Political Consultative Conference, and Wen Nuan, Vice Governor of Shandong Province, were also in attendance.

On the same day, General Committee Member Emil Yu attended the Shandong-Hong Kong High-Level Roundtable on Economic and Trade Cooperation Meeting, hosted by the Federation of HK Shandong Community Organisations. Together with guests from various sectors, he engaged in in-depth exchanges on topics including the internationalisation of Shandong enterprises, the collaborative development of Hong Kong's producer services industry and Shandong's manufacturing sector, as well as cooperation in technological innovation.

常務副主席林建岳於5月19日代表本會出席2026港澳山東周開幕式暨魯港協同發展交流會。山東省政協主席葛慧君和副省長溫暖亦有出席。

同日，理事于健安出席由香港山東社團總會主辦的魯港經貿合作高層圓桌會，與各界嘉賓圍繞魯港企業國際化經營、香港生產性服務業與山東製造業協同發展，以及科技創新合作等議題深入交流。



Zhang Nan, Deputy Director of the Shantou Municipal Bureau of Commerce, visited the Chamber on 21 May and was received by Felix Lee, Chairman of the China Committee.

Shantou is widely recognized as a prominent hometown of overseas Chinese. In 2025, its GDP reached RMB 302.383 billion, reflecting steady and positive economic growth. Zhang highlighted Shantou's six core competitive advantages: its platforms, transportation infrastructure, scientific research capabilities, commerce and trade, strong overseas Chinese connections, and business-friendly environment.

汕頭市商務局副局長張楠於5月21日到訪總商會，由中國委員會主席李家聰接待。

汕頭市是全國著名僑鄉，2025年GDP總量達人民幣3,023.83億元，經濟發展穩中向好。張楠又介紹汕頭的六大核心競爭優勢，包括平台、交通、科研、商貿、僑鄉和營商環境。

Vice Chairman PC Yu attended the "2026 Qingdao-Hong Kong Economic and Trade Cooperation Dialogue" on 18 May, hosted by the Qingdao Municipal People's Government. The event aimed to deepen economic and trade integration between Qingdao and Hong Kong, expand areas of cooperation, and support both places in achieving higher-quality collaboration within the country's broader development strategy.

副主席余鵬春於5月18日代表總商會出席由青島市人民政府主辦的「2026青島—香港經貿合作對話會」。會議旨在深化青港兩地經貿融通、拓闊合作領域，助力兩地在國家發展大局中實現更高質量合作。

Taiwan Interest Group
台灣小組

We were delighted to organise a luncheon on 14 May, graciously hosted by Chamber Vice Chairman PC Yu, featuring Dr Bob Lee as our keynote speaker. Dr Lee, Chairman of the Hong Kong Association for China Graduates, President of the Hong Kong Cross-Straits Hakka Research Institute, and Policy Advisor to the China-United States Exchange Foundation, shared insightful perspectives on the latest developments across the Taiwan Strait.

Drawing on the recent "Xi-Cheng Meeting", he provided a brief review of the evolution of the Kuomintang's cross-strait policies under successive chairmen since the early years of Taiwan's development, helping attendees better understand the political context and historical significance of the meeting. He also analysed the political signals conveyed and reflected on their broader implications for cross-strait relations. The session sparked engaging discussions among attendees, offering valuable perspectives on cross-strait relations and wider regional dynamics.



本會十分榮幸邀請到香港中國研究生會會長、香港兩岸客家研究院院長兼中美交流基金會政策顧問李劍諸博士，擔任5月14日午餐會主講嘉賓，並由副主席余鵬春主持。

李博士回顧近日舉行的「習鄭會」，梳理國民黨自台灣發展初期以來，在歷任主席領導下的兩岸政策演變，助與會者深入理解「習鄭會」的政治背景及歷史意義。他亦深入剖析當中的政治信號，並闡述其對兩岸關係的廣泛影響。是次活動為與會者探討兩岸關係及宏觀區域局勢帶來寶貴啟發。



Americas Committee
美洲委員會

Learning What Uruguay Has to Offer
探索烏拉圭營商機遇

Federico Lage, Consul General of Uruguay in Hong Kong, addressed the Chamber's Americas Committee on 28 April, speaking on Uruguay's latest economic developments and emerging business opportunities.

Consul General Lage presented Uruguay as both a trade and global services hub, as well as a centre for sustainable production. He highlighted the country's strong export capabilities in agribusiness, food, and global services, particularly software. With a population of 3.5 million – roughly half that of Hong Kong – Uruguay has the highest GDP per capita in Latin America, at approximately US$25,000.

He further outlined Uruguay's favourable business environment, characterised by political and institutional stability, a free foreign exchange market, and a wide network of double taxation agreements. In addition, the country boasts leading telecommunications infrastructure and a highly skilled talent pool, which support a vibrant technology and biotechnology ecosystem. This strong foundation has positioned Uruguay as a leading per capita exporter of software.



烏拉圭駐港總領事 Federico Lage 於 4 月 28 日出席美洲委員會會議，探討烏拉圭最新經濟發展與新興商機。

總領事表示，烏拉圭既是貿易與全球服務樞紐，亦是可持續生產中心。他強調該國在農業企業、食品及全球服務（尤其是軟件）方面具備龐大的出口潛力。烏拉圭人口約 350 萬，大約為香港一半，但人均國內生產總值高達約 25,000 美元，位居拉丁美洲首位。

Lage 進一步概述烏拉圭優良的營商環境，其核心優勢包括政治與制度穩定、自由的外匯市場，以及擁有多項避免雙重課稅協定。此外，該國具備頂尖電訊基建及高技術人才庫，能推動科技及生物科技生態系統蓬勃發展。憑藉這穩固基礎，烏拉圭人均軟件出口量已位列全球前茅。

Asia, Africa & Middle East Committee
亞洲、非洲及中東委員會

Reconnecting with Singapore
深化與新加坡聯繫

Chamber Chairman Agnes Chan signed a renewal of the Memorandum of Understanding (MoU) with Wong Joo Seng, Chairman of the Singapore International Chamber of Commerce, on 15 April.

The agreement renews the original MoU signed in October 2023 and aims to expand cooperation between the Hong Kong and Singapore business communities, with each city serving as a gateway to the Chinese mainland and ASEAN respectively. It also underscores a shared ambition to deepen regional business connectivity and support companies seeking to expand across both markets.

Through the renewed partnership, both Chambers agreed to enhance collaboration through business missions, networking events and business matching, thereby creating new market opportunities for their respective members.



總商會主席陳瑞娟於4月15日與新加坡國際商會主席王如生續簽諒解備忘錄。

是次協議延續了雙方於2023年10月簽訂的首份諒解備忘錄，旨在進一步拓展兩地商界合作，讓兩地繼續發揮通往中國內地及東盟門戶的獨特優勢。此舉彰顯了雙方深化區域商業互聯互通的共同願景，並致力支援有意在兩地拓展業務的企業。

為延續既有的夥伴關係，兩地商會同意透過舉辦商務考察團、聯誼交流活動及商業配對等方式加強合作，為雙方會員創造更多市場機遇。



Chairman Chan Emphasises Hong Kong's Global Reach in HOYTV Interview

陳瑞娟主席接受HOYTV專訪　強調香港有國際聯繫優勢

In a recent interview with HOYTV's《財智 • 商傳》*("Business Insight")*, HKGCC Chairman Agnes Chan highlighted that Hong Kong's first "Five-Year Plan" would provide much-needed strategic clarity, strengthen the city's business environment, and support its long-term development. She also noted that rising geopolitical tensions in the Middle East further underscore Hong Kong's role as a safe haven for capital.

"The Middle East is our long-term strategic partner and should not be overlooked due to short-term market fluctuations. The business sector should adopt a long-term investment horizon, using this time to cultivate ties and prepare for a surge in growth once stability returns," Chan commented.

Looking ahead, she identified Central Asia as an emerging frontier with strong potential for Hong Kong businesses. "As a key node in the Belt and Road Initiative, Central Asia – particularly Kazakhstan and Uzbekistan – serves as a vital land bridge connecting Europe and Asia. Exploring these markets can unlock new opportunities for our business community," Chan added.

As the HKGCC celebrated its 165th anniversary on 29 May, Chan reaffirmed the Chamber's commitment to strengthening international connectivity, supporting businesses in expanding into new markets, and continuing its role as the Voice of Business – promoting, representing, and safeguarding the interests of Hong Kong's business community.

香港總商會主席陳瑞娟早前接受 HOY TV 節目《財智．商傳》專訪，她強調香港首個「五年計劃」將帶來明確戰略方向，鞏固本港營商環境，並推動長遠發展。她又指出，中東地緣政治局勢緊張，進一步凸顯香港作為資金避風港的優勢。陳瑞娟說：「中東是香港長遠戰略合作夥伴，我們不應因短期市場波動而卻步。商界應具備長遠投資目光，把握時機深化雙邊聯繫，待局勢回穩即可迎接強勁增長。」

展望未來，她認為中亞地區潛力優厚，勢成港商開拓業務新領域。她補充：「中亞地區作為『一帶一路』倡議的關鍵節點，當中哈薩克斯坦及烏茲別克斯坦更是連接歐亞的重要陸路橋樑。發掘上述市場潛力勢必為本港商界開拓嶄新機遇。」

總商會於 5 月 29 日迎來創會 165 周年。陳瑞娟重申，總商會將銳意強化國際聯繫，支援企業拓展新興市場，並繼續擔當「商界之聲」，全力推廣、代表及捍衛本港商界利益。

Watch the full interview here 觀看完整專訪：https://hoy.tv/title/17606

Stay tuned for the Chamber's 165th anniversary celebration activities:
請關注商會 165 週年慶典活動：
https://www.chamber.org.hk/en/events/whatson.aspx

COMMITTEE CHAIRMEN
委員會主席



Americas Committee
美洲委員會
Dr Mark C Michelson
麥高誠博士



Asia, Africa & Middle East Committee
亞洲、非洲及中東委員會
Mr Dewan Saiful Alam



China Committee
中國委員會
Dr Felix Lee
李家聰博士



Economic Policy Committee
經濟政策委員會
Mr Ivan Chan
陳智健先生



Environment & Sustainability Committee
環境及可持續發展委員會
Prof Ir Steve Wong
黃兆輝教授



Europe Committee
歐洲委員會
Mr CK Lee
李志強先生



Financial & Treasury Services Committee
金融及財資服務委員會
Mr Jack Chan
陳凱先生



HKCSI – Executive Committee
香港服務業聯盟 — 執行委員會
Ms Veronica Lockyer
駱凱燕女士



Industrial & Technology Development Committee
工業及技術發展委員會
Mr Robert Ip
葉卓雄先生



Innovation, Data & Communication Committee
創新、數據及通訊委員會
Mr Fred Sheu
許遵發先生



Legal Committee
法律委員會
Ms Gillian Meller
馬琳女士

Discovering What Bangladesh Has to Offer

It was an honour to welcome Professor Abdul Hannan Chowdhury, Chairman of Grameen Bank and Vice Chancellor of North South University in Bangladesh, on 27 March. The Chamber's CEO, Patrick Yeung, together with leaders of the Asia, Africa & Middle East Committee received the delegation. Both sides explored pathways for deeper economic co-operation and impactful partnerships.

Dewan Saiful Alam, Chairman of the Asia, Africa & Middle East Committee, noted that Hong Kong and Bangladesh have maintained long-term economic ties since 1993, centred around trade, finance, textiles, and manufacturing, supported by Hong Kong's status as one of the world's most business-friendly cities. At present, more than 100 Bangladeshi companies are operating in Hong Kong.

Chowdhury outlined the opportunities in Bangladesh for Chinese investors, particularly considering the country's expanding and diversifying export base following the reduction of tariff protections to encourage competitive manufacturing. He also highlighted the growing demand for industrial development and investment in Bangladesh in sectors such as pharmaceutical, transport, and logistics sectors.



發掘孟加拉商機

本會十分榮幸於3月27日接待孟加拉鄉村銀行主席兼南北大學副校長Abdul Hannan Chowdhury教授，由總商會總裁楊偉添與亞洲、非洲及中東委員會領導層一同接待。雙方就深化雙邊經貿合作及建立務實夥伴關係進行了探討。

亞洲、非洲及中東委員會主席Dewan Saiful Alam表示，香港與孟加拉自1993年起已建立長遠的經濟聯繫。憑藉香港身為全球營商最便利城市的優勢，雙方合作主要集中在貿易、金融、紡織及製造業等領域。目前，已有逾100家孟加拉企業在港營運。

Chowdhury教授闡述孟加拉為中國投資者帶來的龐大機遇。他特別提到，為鼓勵發展具競爭力的製造業，孟加拉正逐步降低關稅保護，從而推動其出口產品組合持續擴大和邁向多元化。此外，他亦強調當地在製藥、運輸及物流等領域的產業及投資需求正不斷增長。

Strengthening Ties with Syrdarya Region, Republic of Uzbekistan

Ekinjon Turdimov, Governor of Syrdarya Region and Member of the Senate of the Republic of Uzbekistan, called on the Chamber on 1 April. Chamber Chairman Agnes Chan hosted a productive session, during which both sides explored avenues for business collaboration.



Governor Turdimov highlighted Uzbekistan's strategic position within Central Asia, noting that the country's young and well-educated population is well equipped to support international business expansion. In response to an inquiry from Steve Wong, Chairman of the Environment and Sustainability Committee, the Governor noted that Uzbekistan aims to generate more than 50% of its power from green energy sources by 2030. He expressed a keen interest in attracting investors in battery storage systems and carbon neutrality projects, as well as engaging experts on green regulations to help the country meet international standards.

Edmond Yue, Convenor of the Belt and Road Working Group, emphasised Uzbekistan's vital role in the Belt and Road Initiative, a relationship deeply rooted in the history of the ancient Silk Road. Agnes Chan concurred, noting that the 15th Five-Year Plan provides a solid foundation for further collaboration in the halal industry, renewable energy, education, and financial exchanges.

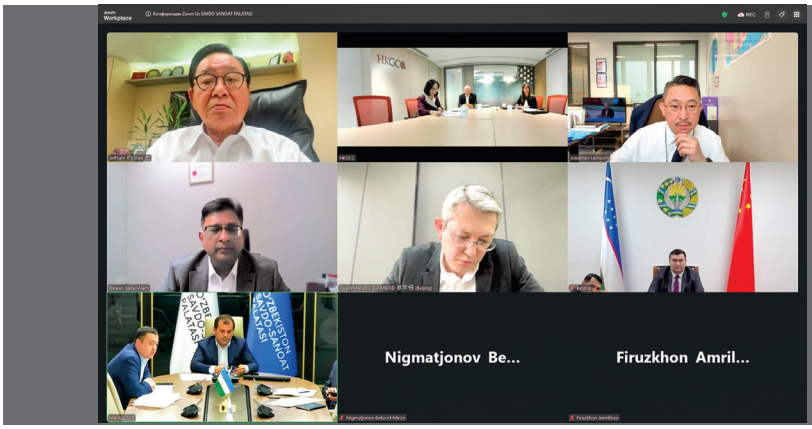
聯繫烏茲別克斯坦共和國錫爾河州

烏茲別克共和國錫爾河州州長兼參議院議員Ekinjon Turdimov於4月1日到訪總商會。總商會主席陳瑞娟主持交流會，雙方就未來的商業合作途徑進行深入探討，成果豐碩。

Turdimov強調烏茲別克在中亞地區位處戰略要地，該國有大量年輕且受過良好教育的人口，為支持國際企業在當地拓展業務提供充足條件。在回應環境及可持續發展委員會主席黃兆輝的提問時，州長表示烏茲別克期望於2030年前，將綠色能源發電量提升至佔全國總發電量50%以上。他對吸引電池儲能系統及碳中和項目的投資者表達了濃厚興趣，並期望能引入綠色法規方面的專家，以協助該國與國際標準接軌。

「一帶一路」工作小組召集人余國賢強調，烏茲別克在「一帶一路」倡議中扮演舉足輕重的角色，這份淵源深植於古絲綢之路的歷史。陳瑞娟對此表示贊同，並指出「十五五」規劃為雙方在清真產業、可再生能源、教育及金融交流等領域進一步合作奠定堅實基礎。





Exploring Collaboration with Uzbekistan
探討與烏茲別克的合作機遇

Following a meeting with Farhod Arziev, Ambassador of the Republic of Uzbekistan to China, on 10 March, a follow-up online meeting was held on 22 April with the Chamber of Commerce and Industry of Uzbekistan (CCIU) to explore potential opportunities for collaboration with Uzbekistan's national chamber.

The meeting was attended by Chamber Chairman Agnes Chan, Legislative Council representative Jonathan Lamport, Chamber Council Member Jeffrey Lam, CEO Patrick Yeung, and Dewan Saiful Alam, Chairman of the Asia, Africa & Middle East Committee.

Davran Vakhabov, Chairman of the CCIU, outlined the Chamber's plan to visit Hong Kong from 4 to 7 May. The visiting delegation will comprise over 150 representatives from various sectors, including textiles, chemicals, electrical equipment, jewellery, agricultural and food products, construction materials, banking, and insurance. During the discussion, Vakhabov requested HKGCC's assistance in arranging relevant business visits and networking opportunities for the delegates.

Furthermore, both parties discussed potential avenues for collaboration, including the signing of cooperation agreements, which would serve to strengthen bilateral relations and facilitate the joint organisation of events and missions aimed at exploring regional development.

繼3月10日與烏茲別克斯坦共和國駐華大使法爾霍德•阿爾濟耶夫會面後，總商會於4月22日與烏茲別克斯坦共和國工商會（CCIU）舉行線上跟進會議，探討與該國國家級商會的潛在合作機遇。

出席是次會議的代表包括總商會主席陳瑞娟、立法會代表林偉全、諮議會成員林健鋒、總裁楊偉添，以及亞洲、非洲及中東委員會主席Dewan Saiful Alam。

CCIU主席達夫龍· 瓦哈波夫在會上簡述該會於5月4至7日訪港的行程。訪港代表團由超過150名來自不同行業的代表組成，涵蓋紡織、化工、電氣設備、珠寶、農產品與食品、建築材料、銀行及保險等領域。在討論環節中，Vakhabov期望總商會能為代表團安排商務考察及聯誼交流。

雙方亦探討未來潛在合作途徑，包括簽署合作協議。有關協議將有助鞏固雙邊關係，促進雙方未來合辦各類活動及考察團，共同發掘區域發展機遇。

COMMITTEE CHAIRMEN
委員會主席



Manpower Committee
人力委員會
Mr Jeff Tang
鄭添之先生



Membership Committee
會員關係委員會
Dr Peter Lam
林建岳博士



Real Estate & Infrastructure Committee
地產及基建委員會
Mr John Siu
蕭亮輝先生



Retail, Culture, Sports & Tourism Committee
零售、文化、運動及旅遊委員會
Ms Tammy Wu
吳丹女士



Small & Medium Enterprises Committee
中小型企業委員會
Ms Angela Wai Yin Lee
李慧賢女士



Taxation Committee
稅務委員會
Ms Emily Chak
翟善琪女士



Taiwan Interest Group
台灣小組
Mr P C Yu
余鵬春先生



Transport & Logistics Committee
運輸及物流委員會
Mr Wilson Kwong
鄺永銓先生



Women Executives Club
卓妍社
Ms Michelle Cheng
鄭詩韻女士



Young Executives Club
卓青社
Mr Victor Lam
林凱章先生

Exclusive Dinner with Hong Kong's Legend Allan Zeman
與商界傳奇盛智文共晉晚餐

Our members gathered for an inspiring evening at the "CEO123 Tell Me More Series" on 27 April, featuring Allan Zeman, Chairman of the Lan Kwai Fong Group.

Held in an intimate setting under the Chatham House Rule, the dinner fostered candid dialogue and meaningful exchange, offering members the opportunity to gain Allan's valuable insights on a wide range of topics, from emerging trends to the key pillars underpinning Hong Kong's competitive advantage in the global market.

於 4 月 27 日，會員齊集「CEO123 Tell Me More」系列活動，與蘭桂坊集團主席盛智文享用閉門晚餐，共度深具啟發的時光。

是晚氣氛輕鬆融洽，各人坦誠對話，並展開實質交流。會員藉此難得機會，細聽盛智文分享寶貴真知灼見，內容涵蓋新興市場趨勢，以至鞏固香港全球競爭優勢的各項關鍵支柱。



Exploring Collaboration with Kazakhstan
探討與哈薩克的合作機遇

Assel Sadykova, Chairman of the Union of Automobile Carriers and Freight Forwarders of Kazakhstan (SAPEK), visited the Chamber on 16 April to meet with Ching Yng Choi, Head of International Relations, to discuss potential areas for collaboration.

Sadykova shared the country's vision for its digital transition. Highlighting the 2026 Digital Qazaqstan Initiative and the designation of 2026 as the "Year of Digitalisation and Artificial Intelligence", she noted that the government is focusing on enhancing digital infrastructure and integrating AI across both the public and private sectors.

Emphasising the Union's specialisation in the transport and logistics industry – both within Kazakhstan and globally – she highlighted the importance of a digital cargo exchange platform. The platform aims to connect stakeholders directly with international markets by providing readily available business information, outlining trade requirements, and facilitating connections with trusted agencies.

The Chamber agreed to explore opportunities for collaboration and to share educational resources to support the Union in adopting global digital solutions and enhancing the integration of businesses into international markets.



哈薩克汽車運輸和貨運代理聯盟主席阿塞爾薩迪科娃於4月16日到訪總商會，與國際事務主管蔡慶盈會面，共同探討雙方的潛在合作機會。

薩迪科娃分享哈薩克的數碼轉型願景，特別提到2026年的「數碼哈薩克」倡議，以及該國將2026年定為「數碼化與人工智能之年」。她指出，當地政府正致力提升數碼基建，並積極推動公私營部門全面整合人工智能技術。

她強調，該聯盟專注於哈薩克國內以至全球的運輸及物流業發展，並指出建立數碼貨櫃交換平台至關重要。該平台旨在為持份者提供便捷的商業資訊，列明貿易要求，並協助他們與可靠代理機構建立聯繫，從而讓業界直接與國際市場接軌。

總商會同意進一步探討合作機遇，並樂意分享相關的教育及資訊資源，以協助該聯盟引入全球領先的數碼解決方案，並促進當地企業與國際市場融合。

ASEAN Business Outlook and Opportunities
與瑞典研究暨高等教育國際合作基金會建立聯繫



Nathan Chow, Executive Director and Senior Economist at DBS Hong Kong, spoke to a full house at the Chamber's Asia, Africa & Middle East Committee meeting on 20 April on the ASEAN business outlook and opportunities.

Transforming from a low-cost processing and re-export hub into a key node in global supply chains, ASEAN is increasingly engaged in higher-tech manufacturing and digital ecosystems. A high degree of trade openness, a competitive labour force, abundant natural resources, and an extensive network of free trade agreements have contributed to the region's strong economic growth. This is reflected in a projected growth rate of 4.8% over the next 15 years for the ASEAN-6 economies, alongside increasing financial resilience.

Amid current geopolitical shifts, particularly U.S.–China tensions, Chow observed an increase in global foreign direct investment inflows into ASEAN. He also noted the growing adoption of a "China+1" strategy by companies seeking to mitigate geopolitical risks and tariffs through supply chain diversification. Despite short-term risks arising from global events, including recent oil price spikes, ASEAN remains resilient, with regional governments focused on attracting capital and stabilising their foreign exchange reserves.

星展香港執行董事兼經濟研究部高級經濟學家周洪禮於4月20日出席亞洲、非洲及中東委員會會議，就東盟營商前景與機遇發表演說，全場座無虛席。

東盟正從低成本加工與轉口樞紐，轉型為全球供應鏈核心，並積極發展高科技製造業及數碼生態系統。憑藉高度開放貿易、具競爭力的勞動力、豐富自然資源，加上廣泛自由貿易協定網絡，共同推動了該地區強勁經濟增長。預計未來15年，東盟六國的經濟增長率將達到4.8%，其金融韌性亦將持續增強，充分印證了區內的發展潛力。

周洪禮觀察到，在當前地緣政治格局轉變（特別是中美關係緊張）的背景下，全球流入東盟的外來直接投資正不斷增加。他指出，愈來愈多企業為降低地緣政治及關稅風險，正採取「中國+1」策略，積極推動供應鏈多元化。儘管近期油價飆升等全球事件帶來短期風險，東盟整體經濟環境依然保持穩定；區內各國政府正致力吸引資金流入，並着力穩定其外匯儲備。





Amrit Kaal Vision – Emerging Opportunities in India

It was an honour to host a panel of distinguished speakers at our roundtable on 28 April 2026, exploring the emerging opportunities arising from India's transformation, as the country is poised to become a key global economic powerhouse.

Rajesh N. Naik, Consul General of India in Hong Kong, introduced the Amrit Kaal Vision, a 25-year roadmap spanning from 2022 to 2047 aimed at transforming India into a developed nation, based on six foundational pillars. Naik noted that 90% of India's projected US$30 trillion economy has yet to be built, driven by a young demographic that is set to form a vast consumer market of 1.6 billion people by 2047. Furthermore, he highlighted that ongoing structural reforms have opened 11 sectors to private investment, encouraging foreign businesses to establish a presence in India to secure a first-mover advantage.

Building on these insights, Michael Duck, Executive Vice President of Commercial Development at Informa Markets, shared perspectives from one of the world's largest trade exhibition companies, which has operated in India for over two decades. He observed a strong entrepreneurial spirit in the country, noting that "everyone is a businessman". Additionally, Duck highlighted India's political stability, significant upgrades in digital and logistics infrastructure, and a growing number of domestic exhibitors. These factors, he explained, provide valuable entry points for enterprises to build strong business relationships. Echoing Naik, he emphasised that a long-term commitment is essential for businesses seeking success in the Indian market.

Following this, Deepak Saxena, Managing Director of South Asia and Global Agency at KLN Logistics Group Ltd, focused on India's burgeoning manufacturing sector and the critical role of the logistics industry. He discussed the broader geopolitical shift towards the Global South, from which India is benefiting significantly as it positions itself as a global manufacturing hub under the "China+1" strategy. Saxena also shed light on the nation's goal of optimising logistics expenditure, aiming to reduce costs from 14% to 9% of GDP through the development of new freight corridors and highway expansion. Noting the rapidly growing e-commerce market, he underscored the importance of digital adaptation for businesses seeking to align with the country's ongoing transformation.

「甘露時代」願景：探討印度新興機遇

總商會於4月28日舉辦圓桌會議，並邀請到多位重量級講者，探討隨着印度轉型成為全球主要經濟強國所帶來的新興機遇。

印度駐港總領事Rajesh N. Naik介紹了印度25年發展藍圖「甘露時代」願景。該藍圖由2022年橫跨至2047年，旨在透過六大核心支柱將印度建設成發達國家。他指出，印度預計經濟規模將達到30萬億美元，當中有90%空間仍有待開發；其龐大的年輕人口結構更是一大推動力，預計2047年將形成擁有16億人口的龐大消費市場。此外，他強調當局持續進行結構性改革，已向私人投資開放了11個行業板塊，並鼓勵外資企業及早進駐印度市場，以搶佔先機。

全球最大商貿展覽公司Informa Markets已在印度營運逾20年，其商業發展執行副總裁Michael Duck分享行業見解。他觀察到印度充滿濃厚的創業氣氛，形容當地「人人皆是商人」。此外，印度政局穩定，數碼及物流基建正進行大幅升級，本土參展商數量日益增加；他解釋，這些利好因素為企業建立穩固商業網絡提供了絕佳切入點。他亦贊同總領事的觀點，強調企業若要在印度市場取得成功，必須作好長遠投資的準備與承諾。

KLN Logistics Group Ltd南亞及環球代理總裁Deepak Saxena則聚焦探討印度蓬勃發展的製造業，以及物流業在當中扮演的關鍵角色。他探討全球地緣政治正轉移向全球南方的趨勢，並指印度正受惠於此，並藉著「中國+1」策略，致力將自身定位為全球製造業樞紐。Saxena亦闡述了印度優化物流開支的目標，冀透過發展新貨運走廊和擴建公路網，將物流成本佔國內生產總值的比例由14%降至9%。考慮到當地電子商貿市場急速增長，他強調企業必須加快數碼化轉型的步伐，才能緊貼並迎合該國持續發展的趨勢。

Hong Kong, Hub for Air Connectivity



Marcelo Garcia, Vice President of Aeropolitical & International Affairs, and Danish Nafis Iqbal, Manager – Cargo Planning & Freighter Development, Emirates Group, visited the Chamber on 14 May. They were received by Chamber CEO Patrick Yeung, along with Asia, Africa & Middle East Committee Vice Chairmen Qamar Minhas and Simon Hui.

Emirates expressed its commitment to fostering long-term, constructive relationships within the Hong Kong market. The representatives noted that the airline has been present in the city for over 30 years and currently operates 21 passenger flights per week, alongside a robust cargo operation of 37 weekly flights. Describing Hong Kong as the most important station within its cargo network and one of its leading passenger destinations, Emirates highlighted its strong confidence in the market and its plans to further expand operations from Hong Kong into the wider Asia-Pacific region.

Regarding air connectivity through Hong Kong, Yeung emphasised the city's crucial role as an international aviation and logistics hub. He noted that Hong Kong remains committed to strengthening its status in this regard and is exploring ways to become a leader in sustainable aviation fuel (SAF), including setting consumption targets for 2030 and developing a comprehensive industrial supply chain.

香港：航空互聯互通樞紐

阿聯酋航空集團航權政治及國際事務副總裁 Marcelo Garcia 與網絡規劃（客運業務）高級副總裁 Nadeem Sultan 於 5 月 14 日到訪總商會，由總商會總裁楊偉添與亞洲、非洲及中東委員會副主席 Qamar Minhas 和許雅賢接待。

集團表示致力在香港市場建立長遠且具建設性的關係。代表指出，該公司在港營運逾 30 年，目前每周營運 21 班客運航班；其貨運業務表現尤為突出，每周提供 37 班貨運航班。阿聯酋航空形容香港是其貨運網絡最重要一站，亦是其最主要客運航點之一，又強調集團對香港營商環境充滿信心，並計劃以香港為據點，進一步將業務拓展至更廣泛亞太地區。

談及香港的航空連繫，楊偉添強調本港作為國際航空及物流樞紐的關鍵角色。他表示香港正致力鞏固航空樞紐地位，並積極探討如何成為可持續航空燃料領域先驅，相關舉措包括制定 2030 年使用目標，以及致力構建完整的產業供應鏈。

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Emerging Uzbekistan – Uncovering the Central Asia's Land
崛起中的烏茲別克：發掘中亞商機



The Chamber was delighted to support and organise a series of visits for a delegation of over 150 representatives from the Chamber of Commerce and Industry of Uzbekistan (CCIU), which visited Hong Kong from 4 to 7 May 2026 alongside the official visit of Abdulla Aripov, Prime Minister of the Republic of Uzbekistan.

The programme commenced with an official reception on the first day, attended by over 100 Hong Kong entrepreneurs. During the event, CCIU Chairman Davron Vakhabov expressed the strong interest of Uzbek enterprises in integrating into international markets. He highlighted several key sectors with strong potential for collaboration, including re-exporting and public listings, transport and logistics, high technology and the digital economy, the services industry, as well as green energy and sustainable development. Chairman Vakhabov also placed special emphasis on the jewellery and textile sectors. Citing Uzbekistan's abundant mineral resources and well-developed ready-made clothing industry, he noted that combining the strengths of both regions presents significant opportunities to expand into new export markets.

During a meeting with InvestHK hosted by the HKGCC, Vakhabov shared the country's vision for investment cooperation in light of Uzbekistan's recent structural reforms. The strategy focuses on accelerating access to capital markets through IPOs and attracting investment into high value-added sectors. The CCIU affirmed its readiness to provide both financial and practical support to local businesses seeking to enter global platforms. In a separate private meeting with the HKGCC, Chamber Chairman Agnes Chan and CCIU Chairman Vakhabov discussed ways to deepen regional business connectivity. Additionally, commercial, fintech, digital banking, and insurance leaders from Uzbekistan expressed their intention to expand their operations into Hong Kong by establishing regional branches.

On the final day, the Cabinet of Ministers of the Republic of Uzbekistan and the Embassy of the Republic of Uzbekistan in the People's Republic of China jointly hosted the Uzbekistan-China Business Forum. HKSAR Chief Executive John Lee and Prime Minister Abdulla Aripov engaged in high-level talks and discussed various initiatives. The forum also featured a "Made in Uzbekistan" exhibition, where Uzbek businesses showcased brands symbolising the quality and innovation of their products, while Hong Kong businesses participated in targeted business matching sessions. Both the CCIU and HKGCC look forward to strengthening their ties through future bilateral exchanges.

A big thank you to LegCo Representative Jonathan Lamport and Chamber Council Member Jeffrey Lam for connecting HKGCC with CCIU through the Embassy of the Republic of Uzbekistan in China. We would also like to thank our local supporting partners for accommodating the CCIU delegation's visits.

總商會很榮幸全力支持烏茲別克斯坦共和國工商會（CCIU）逾 150 人的代表團於 5 月 4 至 7 日訪港，並為代表團籌辦一系列考察活動。是次考察之行，適逢烏茲別克斯坦共和國總理 Abdulla Aripov 對香港進行官方訪問。

行程首日以官方歡迎酒會揭開序幕，吸引了超過 100 位香港企業家出席。席間，CCIU 主席達夫龍•瓦哈波夫表示，當地企業熱切期望融入國際市場。他提及幾個極具合作潛力的關鍵領域，包括轉口貿易、公開發售、運輸及物流、高科技與數碼經濟、服務業，以及綠色能源和可持續發展。瓦哈波夫亦強調珠寶及紡織業具備龐大發展潛力，烏茲別克擁有豐富礦產資源及先進的成衣製造業，若能結合兩地優勢，將為開拓新出口市場創造巨大機遇。

總商會其後主持與投資推廣署的共同會議，瓦哈波夫分享烏茲別克近期推行結構性改革期間，當局對投資合作的願景。該願景在於透過首次公開招股，加快企業進入資本市場步伐，並吸引外資投入高附加值產業。CCIU 表示已準備好為有意進軍全球市場的當地企業提供財務及實務支援。此外，在與總商會舉辦的閉門會議中，總商會主席陳瑞娟與瓦哈波夫主席探討深化區域商業互聯互通的具體途徑。與此同時，來自烏茲別克的商業、金融科技、數碼銀行及保險業領袖，亦表示期望透過在港設立地區分部，進一步拓展業務。

行程最後一日，烏茲別克總理辦公廳與烏茲別克駐華大使館合辦「烏茲別克—中國商務論壇」。香港特區行政長官李家超與 Aripov 總理進行高級別會談，並就多項合作倡議深入交流。論壇另設「烏茲別克製造」展覽，讓當地企業展示其產品質量與創新的品牌；而香港企業亦參與了具針對性的商業配對環節。烏茲別克工商會與總商會均期望透過未來的雙邊交流，進一步鞏固雙方的緊密聯繫。

本會特別鳴謝立法會代表林偉全及總商會諮議會成員林健鋒，透過烏茲別克駐華大使館連結兩個商會。我們亦衷心感謝所有本地支持機構在代表團訪港期間作出的悉心安排與接待。

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Supply Chain Resilience in an Era of Global Uncertainty

The Economic Policy Committee hosted a presentation session on 30 April, featuring Wing Chu, Deputy Director of Research at the Hong Kong Trade Development Council (HKTDC), who examined the multifaceted challenges facing Hong Kong and Mainland-based enterprises and provided a deep dive into the impact of geopolitical risks and volatile energy prices across various sectors.

Drawing on the HKTDC Export Index and the Standard Chartered GBA Business Confidence Index, Chu delivered an in-depth analysis of current market sentiment. He noted that while global disruptions have fostered a cautious outlook, overall business sentiment remains stable. Key takeaways emphasised the importance of robust contingency planning and the identification of strategic production hubs to mitigate external risks, offering members a comprehensive overview of the strategies needed to navigate the current global trade environment.



環球不明朗局勢下的供應鏈韌性

經濟政策委員會於 4 月 30 日舉辦簡報會，邀請香港貿易發展局（貿發局）研究副總監趙永礎分享，並審視本港及內地企業面對的多重挑戰，深入探討地緣政治風險及能源價格波動對各行各業所構成的影響。

趙永礎引述香港貿發局出口指數及渣打大灣區營商景氣指數，深入剖析當前市場氣氛。他指出，雖然環球局勢動盪令市場對前景持審慎態度，整體營商氣氛依然保持平穩。會中強調企業應制定完善應變計劃及物色策略生產基地，以緩解外部風險，讓會員全面掌握當前形勢，協助企業應對當前環球貿易局勢。

How Innovation Contributes to Sustainability

The Environment & Sustainability Committee conducted a sharing session during its committee meeting on 7 May, featuring representatives from three innovative companies to discuss the role these companies could play in driving sustainability. Ivan Choi, Vice President of Belt & Road Strategy at i2Cool, shared insights on advanced cooling technologies and their role in reducing energy consumption. Rick Lui, CEO & Founder of PetalGard, discussed sustainable pest control solutions, while Wendy Lam, Founder of EzyGreen Pak, presented innovations in eco-friendly packaging.

The session highlighted how breakthrough technologies are accelerating the transition to a greener economy and offered practical perspectives on sustainable business practices. Members expressed strong support for these innovative breakthroughs.



創新如何推動可持續發展

環境及可持續發展委員會於 5 月 7 日會議期間舉辦分享會，邀請三家創新企業代表探討創新如何推動可持續發展。創冷科技一帶一路地區策略副總裁蔡梓軒分享先進製冷技術，以及有關技術在降低能耗方面的成效；蓓塗革創辦人兼 CEO 呂書昊探討可持續蟲害防治方案；而 EzyGreenPak 創辦人林惠芳則介紹環保包裝創新技術。

分享會展示突破性科技如何加速企業向綠色經濟轉型，並為實踐可持續營商帶來實用啟示。會員對這些創新突破深表支持。

Europe Committee
歐洲委員會

Hong Kong as a Gateway for Investment Fund into China　香港：投資基金通往中國內地的門戶



Europe Committee Chairman CK Lee led a group of financial services experts in a meeting with a senior delegation from Euroclear Group on 14 April. The Euroclear delegation included Bernard Ferran, Group Chief Commercial Officer; Kathleen Holemans, Chief Business Officer of Euroclear Bank and Global Head of Network Management; and Zhanying Li, Chief Product Officer, APAC.

Based in Brussels, Euroclear Group is a key global financial market infrastructure serving financial institutions, banks, sovereign funds, and private wealth management companies worldwide. As an International Central Securities Depository, the Group also provides financial services and instruments to more than 2,000 clients across the globe.

Ferran identified Hong Kong as Euroclear Group's APAC headquarters, given its status as an international financial hub and its high level of connectivity, particularly with the Chinese mainland. Recognising the opening up of China's financial markets, Li noted the current low liquidity in the region and exchanged views with members on the internationalisation of the Renminbi (RMB) and the development of capital markets in Greater China. The discussion focused on the goal of establishing a two-way currency corridor to facilitate capital flows across regions. Both sides agreed that Hong Kong inspires strong business confidence in facilitating Greater China-related activities, and that the RMB capital market is undergoing gradual development.

歐洲委員會主席李志強於 4 月 14 日率領金融服務專家團隊，會見歐洲清算集團高級代表團。代表團成員包括集團首席商務總監 Bernard Ferran、歐洲清算銀行首席業務總監兼全球網絡管理主管 Kathleen Holemans，以及亞太區首席產品總監李戰鷹。

歐洲清算集團總部設於布魯塞爾，作為全球主要金融市場基建機構，該集團與世界各地金融機構、銀行、主權基金及私人財富管理公司緊密合作。集團同時作為國際中央證券存管機構，亦為全球逾 2,000 名客戶提供金融服務與工具。

Ferran 指出，香港作為國際金融中心，與各地尤其是中國內地高度互聯互通，因此集團將亞太區總部設於香港。談及中國內地金融市場開放，李戰鷹指區內目前流動性偏低，又與會員就人民幣國際化及大中華區資本市場發展交流意見。會議重點探討如何建立雙向貨幣走廊，促進跨區資金流動。雙方一致認為香港在促進大中華區業務方面能給予商界信心，而人民幣資本市場亦正穩步發展。

Forging Ties with Ireland

It was an honour to welcome Colm Hayes, Director General for the Global and Economic Division at the Department of Foreign Affairs, Ireland, and Jennifer Bourke, Consul General of Ireland, on 11 May. They were received by Chamber CEO Patrick Yeung and Europe Committee Chairman CK Lee.

During the meeting, both sides exchanged views on the development agendas of their respective regions. Hayes highlighted Ireland's priority of maintaining the highest level of competitiveness among European Union countries by channelling resources both domestically and regionally. He noted that the country focuses on providing a stable talent pool, strong employment, a robust economy, and a favourable regulatory environment to ensure it remains a trusted destination for FDI. At the same time, he acknowledged the global decoupling effect, which has prompted businesses to diversify toward the Asia-Pacific region.

Yeung noted the similarities between Hong Kong and Ireland in developing advanced industrial clusters. Highlighting the Hong Kong government's Northern Metropolis plan, which focuses on education, R&D, new technologies, and life sciences, he believed that Hong Kong could complement Ireland's flourishing pharmaceutical industry. Through this development initiative, Irish businesses could better tap into Greater China and the broader Asian market.

與愛爾蘭建立緊密聯繫

愛爾蘭外交部全球及經濟司司長 Colm Hayes 聯同愛爾蘭駐港澳總領事白嫵於 5 月 11 日到訪總商會，由總裁楊偉添及歐洲委員會主席李志強迎迓。

會上，雙方就各自地區發展藍圖交流意見。Hayes 強調，愛爾蘭首要任務是調配國內及地區層面資源，以維持在歐盟國家中的領先競爭力。他指出，該國致力提供穩定人才庫、高就業率、穩健經濟及優良監管環境，確保愛爾蘭繼續成為深受信賴的外資直接投資目的地。同時，他認同全球企業在脫鈎趨勢下，已將業務分散至亞太地區。

楊偉添指，香港與愛爾蘭在發展先進產業集群方面有相似之處。特區政府的北部都會區計劃聚焦教育、研發、新科技及生命科學，相信香港能藉此與愛爾蘭蓬勃的製藥業互補優勢，協助企業開拓大中華及亞洲市場。



Financial & Treasury Services Committee
金融及財資服務委員會



Hong Kong's Evolving Gold Market Strategy and Its Future Development
香港黃金市場策略演變及未來發展

At the Chamber's **Financial and Treasury Services Committee** meeting on 21 April, members engaged in a timely and insightful discussion on the future of Hong Kong's gold trading market. The session featured remarks from Julian Ip, Political Assistant to the Secretary for Financial Services and the Treasury, and Robert Lee, Legislative Councillor representing the Financial and Treasury Services functional constituency. Their perspectives provided valuable context on the policy direction and market developments shaping Hong Kong's role in the global precious metals sector.

Speakers highlighted evolving market dynamics, including infrastructure considerations for storage, opportunities to enhance Hong Kong's trading capabilities, and the strategic importance of strengthening the city's position as a regional hub for bullion and related financial services. Discussions also touched on how regulatory frameworks and market innovation could support the sustainable growth of the sector. The session underscored the importance of continued collaboration between policymakers and industry stakeholders to enhance market competitiveness and reinforce Hong Kong's standing in the global commodities landscape.

總商會**金融及財資服務委員會**於 4 月 21 日舉行會議，會員就香港黃金交易市場未來發展作深入交流。財經事務及庫務局局長政治助理葉俊廉，及立法會金融服務界議員李惟宏出席，兩人深入剖析相關政策方向與市場發展，並闡述香港在全球貴金屬領域擔當的角色。

講者探討不斷演變的市場動態，包括倉儲基建規劃、提升香港交易能力的機遇，以及鞏固本港作為區域實物黃金及相關金融服務樞紐的戰略意義。會上亦探討監管框架與市場創新如何支持行業持續增長，並強調決策者與業界持份者必須持續合作，藉此提升市場競爭力，鞏固香港在全球商品市場的地位。

HKEX's Consultation Paper on the Listing Framework Competitiveness Review
聯交所《上市機制競爭力檢討諮詢文件》

The Chamber submitted its response to the HKEX's Consultation Paper on the Listing Framework Competitiveness Review on 8 May. In its submission, the Chamber welcomed the Consultation Paper's objective of broadening the range of companies eligible for listing in Hong Kong, enhancing investor choice while upholding strong investor protection to maintain market confidence. Taken as a whole, these proposals could further consolidate Hong Kong's position as a leading international financial centre.

From a practical implementation perspective, the Chamber also encourages measures that promote efficiency and clarity in the listing process while preserving existing regulatory standards. This includes, for example, facilitating threshold relaxations for overseas issuers and introducing short and closely supervised grace periods for minor, non-material compliance issues. Such refinements could help improve market accessibility without compromising regulatory integrity.

總商會於 5 月 8 日就聯交所《上市機制競爭力檢討諮詢文件》提交回應。本會歡迎《諮詢文件》擴大在港上市合資格企業範圍的目標，為投資者提供更多選擇，同時維持健全投資者保障及市場信心。本會認為，若能全面落實各項擬議措施，將可進一步鞏固香港作為領先國際金融中心地位。

執行層面上，本會樂見當局在不影響現行監管標準的前提下，推出提升上市流程效率與清晰度的措施。具體建議包括探討放寬海外發行人門檻，以及針對輕微及非重大合規事項引入受嚴密監督的短期寬限期。這些完善措施有助在維護監管制度完整性的同時，便利市場准入。

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POWERING THE FUTURE OF HONG KONG

AI-related Cybercrime and Digital Asset Crime Prevention

預防人工智能相關網絡犯罪及數碼資產犯罪

At the quarterly meeting of the **Innovation, Data & Communication Committee** on 27 March, Raymond Lam, Chief Superintendent of Police of the Cyber Security and Technology Crime Bureau, delivered an insightful presentation.

Lam shared his expert views on AI-related cybercrime and the prevention of digital asset crime, covering emerging trends, case observations, and practical implications for businesses. The discussion underscored how cybersecurity readiness, amid the rapid proliferation of AI technologies, is becoming a core pillar of safe, sustainable, and digitally driven economic growth.



創新、數據及通訊委員會於 3 月 27 日舉行季度會議，邀得網絡安全及科技罪案調查科總警司林焯豪於會上為會員作深入分享。

林焯豪分享對防範人工智能相關網絡犯罪及數碼資產犯罪的專業見解，內容涵蓋新興趨勢、案例觀察及對企業的實際影響。會上的討論強調，在人工智能技術日益普及的時代，網絡安全準備正成為安全、可持續及數字經濟增長的核心支柱。



Visit to Hong Kong-Shenzhen Innovation & Technology Park

On 6 May, the Chamber organised a visit to the Hong Kong–Shenzhen Innovation and Technology Park (HSITP), led by Fred Sheu, Chairman of the **Innovation, Data and Communication Committee**. As a flagship project under the Northern Metropolis, HSITP exemplifies cross-boundary innovation between Hong Kong and Shenzhen.

The delegation was warmly received by the HSITP team, who shared insights into the Park's strategic vision and development progress. Located at Lok Ma Chau, HSITP forms part of the Hetao Shenzhen–Hong Kong Science and Technology Innovation Co-operation Zone, operating under the "One River, Two Banks" and "One Zone, Two Parks" framework, and plays a key role in Hong Kong's ambition to develop as a global innovation and technology hub.

Members toured key Phase 1 facilities, including the Visitor Centre, a wet laboratory unit, and talent accommodation, gaining first-hand insights into how infrastructure, talent, and innovation ecosystems are being integrated. The Chamber thanks the HSITP team for their warm hospitality and looks forward to the continued progress of this strategically important initiative.

考察港深創新及科技園

創新、數據及通訊委員會主席許遵發於 5 月 6 日率領考察團參觀港深創新及科技園（港深創科園）。港深創科園作為北部都會區旗艦項目，充分展現港深兩地跨境創新合作。

代表團獲港深創科園團隊熱情接待，並聽取團隊介紹園區戰略願景及發展進度。港深創科園位於落馬洲，屬於河套深港科技創新合作區的一部分，在「一河兩岸」及「一區兩園」框架下運作，助力香港發展成為全球創新科技樞紐。

會員參觀第一期核心設施，包括訪客中心、濕實驗室及人才公寓，親身了解基建、人才與創新生態的融合。總商會感謝港深創科園團隊熱情款待，並期待這項具重大戰略意義的項目持續取得進展。

New Industrialisation Acceleration

At the **Industrial & Technology Development Committee** meeting on 31 March, members welcomed representatives from the Innovation and Technology Commission (ITC) and the Hong Kong Productivity Council (HKPC). Rosalind Cheung, Assistant Commissioner for Innovation & Technology (Funding Schemes) at ITC, and her team provided an overview of the Government's strategic priorities to develop Hong Kong into an international innovation and technology hub. Central to this vision is the Hong Kong Innovation and Technology Development Blueprint, a strategic roadmap structured around eight major strategies and four broad development directions.

Following the presentation, HKPC representatives introduced various funding programmes. Hubert Lau, Head of Programme Management, presented on the newly launched Pilot Manufacturing and Production Line Upgrade Support Scheme (Manufacturing+). Members gained insights into the eligibility criteria, funding scope, and application procedures for the scheme.



加速推進香港新型工業化

工業及技術發展會員會於 3 月 31 日舉行會議，邀得創新科技署及香港生產力促進局（生產力局）代表出席。創新科技署助理署長（資助計劃）張敏宜及其團隊在會上概述政府推動香港發展為國際創新科技中心的策略部署，重點解讀其核心《香港創新科技發展藍圖》。該藍圖乃圍繞四大發展方向及八大重點策略構建之戰略路線圖。

其後，生產力局代表介紹各項資助計劃。計劃管理主管劉海濤重點講解新推出的「製造及生產線『升』級支援先導計劃 Manufacturing+」。會員得以了解該計劃的申請資格、資助範圍及程序指引。



Proposals on Intellectual Property Tax Deduction
知識產權稅項扣除建議書

The Intellectual Property Trading and Financing Working Group, together with the **Taxation Committee**, submitted a response on 31 March to the proposals of the Commerce and Economic Development Bureau (CEDB) regarding intellectual property (IP) tax deductions.

In its response, the Chamber welcomed the Government's proposals to enhance IP tax deductions, noting that they would help maintain Hong Kong's competitiveness against other regional IP trading centres, particularly Singapore, and reinforce the city's position as a regional IP trading hub. The Chamber recommended that any safeguards against the abuse of the expanded tax exemptions should be necessary, proportionate, and not unduly burdensome, in order to preserve Hong Kong's attractiveness to IP owners and investors. Furthermore, aligning with international benchmarks on valuation thresholds and the practical treatment of IP portfolios would help balance tax integrity with commercial realities.

知識產權交易及融資工作小組聯同**稅務委員會**，於 3 月 31 日就商務及經濟發展局（商經局）關於知識產權稅項扣除的建議提交回應。

總商會於回應中對政府優化知識產權稅務寬減的建議表示歡迎。此舉將維持香港相對於其他區域知識產權交易中心（特別是新加坡）的競爭力，並鞏固本港作為區域知識產權貿易樞紐的地位。本會建議，任何防止濫用擴大稅務豁免之保障措施均須具必要性、合乎比例且不致造成過度負擔，以保持香港對知識產權擁有者及投資者的吸引力。此外，在估值門檻及知識產權組合的實際處理上尋求與海外基準看齊，將有助在維護稅務完整性與商業現實之間取得平衡。



Beyond the Balance Sheet: How Hong Kong's IP Financing Sandbox Finances Innovation
超越資產負債表：香港的知識產權融資沙盒如何為創新提供資金

The launch of Hong Kong's IP Financing Sandbox in December 2025, jointly introduced by the CEDB, Intellectual Property Department and Hong Kong Monetary Authority (HKMA), was the topic of discussion at the Chamber's seminar on 15 April. Titled "Beyond the Balance Sheet: How Hong Kong's IP Financing Sandbox Finances Innovation," the event featured distinguished speakers including Ying-ying Cheng, Head of Banking Supervision, HKMA; Fei Kwok, Managing Partner, Clyde & Co Hong Kong; Anita Ou, Managing Director, Head of Enterprise Banking, Commercial Banking, HSBC; Wiley Pun, Advisory Partner, Grant Thornton Advisory Services; and Christopher Yip, General Manager, NEC Hong Kong.

商經局、知識產權署及香港金融管理局（金管局）於 2025 年 12 月共同推出的知識產權融資沙盒，成為總商會於 4 月 15 日舉辦之研討會的討論焦點。是次研討會以「超越資產負債表：香港的知識產權融資沙盒如何為創新提供資金」為題，邀得多位重量級嘉賓擔任講者，包括金管局銀行監理主管鄭熒熒、香港其禮律師事務所管理合夥人郭緋、滙豐香港工商金融董事總經理暨商業金融主管區佩君、致同咨詢服務有限公司諮詢合夥人潘宏烽，以及日本電氣香港有限公司總經理葉偉豪。



Manpower Committee
人力委員會

Response to the Review of Minimum and Maximum Levels of Relevant Income for Mandatory Provident Fund Contributions
檢討強積金供款最低及最高有關入息水平之修訂建議

On 13 March, HKGCC submitted its response to the proposed revisions to the minimum and maximum relevant income (Min/Max RI) levels for Mandatory Provident Fund (MPF) contributions for the 2022-26 cycle. Given the abolition of the MPF offsetting arrangement, which came into effect in May 2025, and the fragile economic environment, the Chamber recommended maintaining the maximum RI level at the current threshold of HK$30,000 to support business sustainability during this challenging period. Other considerations raised included the potential impact of the proposed upward adjustment to the minimum RI level.

總商會於 3 月 13 日就 2022 至 2026 年周期強積金供款之最低及最高有關入息水平修訂建議提交回應。鑑於強積金對沖安排於 2025 年 5 月取消，加上經濟環境脆弱，本會建議將最高有關入息水平維持於目前的三萬港元，以確保企業在充滿挑戰的時期能持續經營。另外，本會亦於回應中探討當局擬調高最低有關入息水平可能帶來的影響。



Hong Kong Talent Engage Strengthens Global Promotion and Talent Attraction Efforts
香港人才服務辦公室加強全球推廣及招攬人才

The Manpower Committee began the year by hosting Felix Chan, Director of Hong Kong Talent Engage, at its first meeting on 25 March. Hong Kong Talent Engage is dedicated to connecting mainland and international talent with local opportunities, while fostering cross-cultural knowledge exchange. In his briefing, Chan discussed the significance of the talent list, various talent admission schemes, and strategies for attracting and retaining talent. Following the meeting, Committee Chairman Jeff Tang hosted a networking session at the Chamber's newly refurbished Members' Lounge.

人力委員會於 3 月 25 日舉行本年度首次會議，邀得香港人才服務辦公室總監陳海勁出席。香港人才服務辦公室致力將內地及全球人才與本地機遇連結，並促進跨文化知識交流。簡報會上，陳海勁深入探討人才清單的意義、各項人才入境計劃，以及吸引與挽留人才的策略。會議結束後，委員會主席鄭添之於總商會煥然一新的會員廳主持交流環節。

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Powering Hong Kong's Energy Future
驅動香港能源未來

The Real Estate & Infrastructure Committee convened its first meeting of the year on 20 March. During the guest speaker session, Michael Lau, Director – North Region, Power Systems at CLP Power, outlined the company's forward-looking power supply strategy in support of the Government's Northern Metropolis (NM) development blueprint. The discussion on implementation sequencing highlighted CLP Power's strategic approach to supporting the NM's growing technology, data infrastructure, commercial, and residential needs as development progresses. Members also gained insights into three newly commissioned substations – Ho To West, Kwu Tung North, and Ma Sik Road – which underscore the company's continued commitment to powering Hong Kong's next major engine of growth.

地產及基建委員會於 3 月 20 日召開本年度首場會議。於嘉賓演講環節，中華電力輸電及供電業務部北區總監劉浩然分享該公司支持政府北部都會區發展藍圖的前瞻性供電策略。

其後的討論涵蓋中電的戰略方針，以支持北都發展過程中不斷增長的科技、數據基建、商業及住宅需求。會員亦聽取有關河套西、古洞北及馬適路三個新啟用變電站的介紹。這些基建彰顯中電持續致力為香港下一個主要增長引擎提供動力的承諾。

Northern Metropolis Engagement Session
北部都會區交流會

On 7 May, the Chamber convened a closed-door engagement session with Pecvin Yong, Deputy Secretary for Development (Planning & Lands), Development Bureau, moderated by John Siu, Chairman of the Chamber's **Real Estate and Infrastructure Committee**, to update members on the Northern Metropolis (NM) - a key strategic priority under the National 15th Five-Year Plan and central to Hong Kong's deeper integration with the Greater Bay Area.

The session outlined the latest planning and implementation progress, with particular focus on the proposed dedicated Northern Metropolis legislation currently under public consultation. As part of the Government's broader strategy highlighted in the 2025 Policy Address, the proposed framework aims to streamline planning and land processes and accelerate development across the NM.

The engagement provided members with valuable insights into Government policy direction as well as a constructive platform to exchange views and provide feedback during the consultation period.

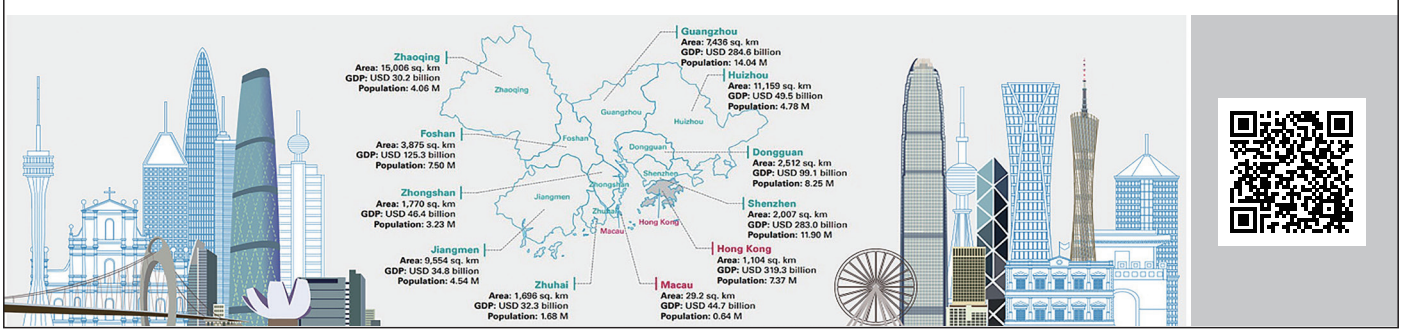


地產及基建委員會於 5 月 7 日舉辦閉門交流會。會議由委員會主席蕭亮輝主持，並邀得發展局副秘書長（規劃及地政）翁佩雲向會員匯報北部都會區（北都）最新進展。北都屬國家「十五五」規劃重點戰略項目，亦是香港進一步融入大灣區發展的核心。

會議概述最新規劃與落實進度，並特別聚焦目前正進行公眾諮詢的擬議北都專屬法例。作為 2025 年《施政報告》提出宏觀戰略的重要一環，擬議框架旨在精簡規劃與土地程序，加速整個北都發展。

是次交流會讓會員深入了解政府政策方向，同時提供具建設性平台，讓各界於諮詢期間充分交流並發表意見。

HKGCC GREATER BAY AREA CORNER 香港總商會粵港澳大灣區資訊



Hong Kong's Luxury Retail Evolution
香港奢侈品零售業蛻變

On 5 May, the Chamber's **Retail, Culture, Sports & Tourism Committee** hosted an exclusive evening exploring the transformation of Hong Kong's luxury retail landscape at BVLGARI's One Peking Road flagship.

The event began with an insightful presentation on APAC luxury trends by Colleen Yu, Founder & CEO of EX-R International. This was followed by a highly engaging fireside chat, expertly moderated by Tammy Wu, which facilitated a dynamic exchange between Colleen Yu and Joe Sun, Managing Director, Hong Kong, Macau and Taiwan of BVLGARI.

Together, they unpacked critical industry themes, ranging from advanced personalisation strategies to Hong Kong's evolving competitive positioning. The subsequent Q&A session generated robust audience participation, allowing attendees to explore topics such as client intimacy, operational excellence, and future retail innovations in greater depth.

The Chamber extends its thanks to the distinguished speakers and engaged participants for a thought-provoking dialogue, set against the backdrop of a truly spectacular venue.



總商會**零售、文化、體育及旅遊委員會**於 5 月 5 日在寶格麗北京道一號旗艦店舉辦專屬分享會，探討香港奢侈品零售市場轉型。

EX-R International 創辦人兼總監馮余慕莊首先發表專題演講，精闢剖析亞太區奢侈品趨勢。隨後委員會主席吳丹主持爐邊對談，馮余慕莊與寶格麗香港、澳門特別行政區及台灣董事總經理 Joe Sun 進行熱切交流。

講者深入剖析多項關鍵行業議題，涵蓋高階個人化策略及香港與日俱增的競爭優勢。隨後的答問環節引發參加者踴躍提問，進一步探討鞏固客戶關係、卓越營運及未來零售創新等關鍵議題。

總商會衷心感謝演講嘉賓及會員積極參與，在這個氣派非凡的場地，共同成就一場極具啟發性的精彩對話。

A Night of Music, Art, and Mentorship
音樂 • 藝術 • 師友交流之夜

On the evening of 14 May, members of our **Student Associate Club** and **Young Executives Club** gathered for an extraordinary cultural crossover event, bringing together classical music and contemporary visual art.

Held at the stunning Tang Contemporary Art gallery, the evening featured a mesmerising solo performance by award-winning French cellist Aurélien Pascal. It was a rare occasion where classical music and contemporary visual art blended seamlessly in perfect harmony.

Beyond the music, the creative atmosphere provided a powerful platform for networking. Students engaged in meaningful, thought-provoking conversations with their mentors, helping to shape their future career paths.

A huge thank you to our Chamber member, Dr S Y Chung, whose generous support made this unique evening possible!



總商會**卓學社**與**卓青社**會員於 5 月 14 日晚歡聚一堂，參與一場非凡的跨界文化盛宴，體會古典音樂與當代視覺藝術的完美交融。

活動於知名的當代唐人藝術中心舉行。當晚，享譽國際的法國大提琴家帕斯卡爾（Aurélien Pascal）呈獻扣人心弦的獨奏表演。古典雅樂與當代視覺藝術在此無縫結合，和諧共鳴，實屬難得一見的盛事。

沉醉於悠揚琴音之餘，現場濃厚的創意氛圍亦為眾人搭建了高效交流平台。學生與導師深入對話，為探索和規劃未來職業生涯路向帶來啟迪。

本會衷心感謝會員鍾思源醫生的慷慨贊助，促成了這個獨一無二的藝文之夜！

Small & Medium Enterprises Committee
中小型企業委員會



On 31 March, Jonathan Lamport, HKGCC Legislative Council Representative, led a group of 20 participants for a luncheon and guided tour of the Legislative Council Chamber and Complex, sharing insights into its history.

The luncheon, held at the Legislative Council Complex, provided members with an opportunity for in-depth interaction and exchange with Lamport. After lunch, participants continued to explore the Chamber and viewing areas within the complex.

The visit offered members a deeper and more practical understanding of the workings of Hong Kong's legislature and was well received by all participants.

總商會立法會代表林偉全於 3 月 31 日帶領 20 位會員參觀立法會議事廳及綜合大樓，並介紹立法會的歷史。

會員於立法會大樓內享用午餐，並與林議員深入交流。餐後，團隊繼續參觀議事廳和觀景區等設施。

是次活動讓會員從多角度了解香港立法制度的運作，廣受會員好評。





Unlocking Opportunities at Canton Fair
探索廣交會機遇

Led by Ms Vikky Tam, Vice Chairman of the SME Committee, a 15-member delegation visited the 139th China Import and Export Fair (Canton Fair) on 14 April.

Tam represented HKGCC at the Fair's opening ceremony, reaffirming the Chamber's support for international trade and collaboration. She subsequently led the delegation during their visit to the Fair, engaging with exhibitors across a wide range of sectors and gaining first-hand insights into the latest industry developments and emerging business opportunities.

The Canton Fair remains an important platform for Hong Kong companies, particularly SMEs, to connect with global markets, explore innovation trends, and strengthen cross-border business networks. HKGCC will continue to support members in leveraging major trade platforms to stay competitive and seize new growth opportunities.



中小型企業委員會副主席譚秀芳於 4 月 14 日率領 15 人代表團，前往參觀第 139 屆中國進出口商品交易會（廣交會）。

譚秀芳代表本會出席廣交會開幕儀式，重申總商會堅定支持國際貿易與合作。隨後，她帶領代表團走訪各大展區，與不同行業參展商深入交流，親身了解最新產業發展及新興商機。

廣交會一直是香港企業（尤其是中小企）接軌全球市場、探索創新趨勢及拓闊跨境商業網絡的重要平台。總商會將繼續協助會員善用各大重點貿易平台以維持競爭優勢，並充分把握全新增長機遇。

Talent Development
人才發展

AI Productivity Bootcamp – Advanced AI Prompting and Data Insight

A high-impact bootcamp was held on 31 March, equipping participants with advanced skills in prompt engineering and AI-driven data analysis to boost workplace efficiency. The session, led by trainers Jeffrey Yim and Andrew Ma, challenged the common habit of using AI as a basic search tool, instead demonstrating how to design structured prompts for complex, high-quality outputs. Participants learnt why many prompts fail and how to refine them using clear context, constraints, and specified output formats. Through practical exercises, attendees transformed time-intensive tasks into streamlined "review-and-approve" workflows.

A key highlight was the AI-powered data analysis workflow, where participants used AI to interpret raw Excel and CSV data, identify trends, and generate concise summaries. The trainers also emphasised best practices in data security, including anonymisation techniques and the safe use of AI tools. In the final segment, participants built their own task-specific AI assistants tailored to their job functions. The workshop provided actionable strategies to automate workflows, improve output quality, and unlock the full potential of AI in daily operations.



AI生產力訓練營——進階人工智能提示工程與數據洞察

總商會於 3 月 31 日舉辦了一場極具實用價值的訓練營，協助參加者掌握提示工程與人工智能數據分析的進階技能，以提升職場效率。導師嚴政華與馬文藻引導學員跳出將人工智能視作簡易搜尋工具的慣常思維，繼而示範如何設計結構化提示詞，以處理複雜任務並產出高質素內容。參加者探討了提示詞失效的常見原因，並學習如何透過設定清晰語境、限制條件及指定輸出格式加以完善。透過實作練習，與會者成功將耗時任務轉化為流暢高效的「審批」工作流程。

工作坊的另一焦點為探討人工智能驅動的數據分析工作流程。參加者運用人工智能解讀原始 Excel 與 CSV 數據、分析趨勢並自動生成簡明摘要。導師亦強調數據安全的重要準則，包括匿名化技術及人工智能工具的安全使用守則。在最後環節，參加者更根據自身工作職能，打造出專屬的特定任務人工智能助手。是次工作坊為會員提供了實用策略，有助他們自動化工作流程、提升成果質素，並於日常營運中全面釋放人工智能潛力。



AI-Powered Data Analytics with Copilot & Power BI

On 28 April, the Chamber hosted a hands-on workshop led by Patrick Tsoi, Corporate Trainer, introducing participants to the transformative capabilities of Microsoft Copilot and Power BI in today's data-driven business environment. The session began with an overview of Power BI's core components – Desktop, Service, and Mobile – and how Copilot enhances data analysis through AI-driven insights. Participants were guided through the Power BI Online interface and learned how to connect to various data sources, including Excel and CSV files.

A key focus of the workshop was data transformation and visualisation. Through live demonstrations and practical exercises, attendees gained hands-on experience in preparing data and creating effective visualisations such as charts, tables, and maps. Tsoi also emphasised best practices in data storytelling to help businesses communicate insights clearly and support informed decision-making. The workshop concluded with guidance on publishing reports and building interactive dashboards in Power BI Service, followed by an engaging Q&A session. Participants left with practical tools and knowledge to enhance their data analysis and reporting capabilities using AI.

以人工智能驅動的數據分析：Copilot與Power BI

總商會於 4 月 28 日舉辦了由企業培訓導師蔡曉青主持的實務工作坊，介紹 Microsoft Copilot 與 Power BI 如何為當今數據主導的商業環境帶來突破。課程首先概述 Power BI 的核心組件——Desktop、Service 和 Mobile，並探討 Copilot 如何透過人工智能分析洞察，大幅提升數據處理效能。參加者在導師指引下熟習 Power BI Online 介面，並學習連接 Excel 與 CSV 檔案等多元數據源。

工作坊的核心焦點為數據轉換與視覺化。透過即場示範及實務練習，與會者掌握了整理數據的實戰技巧，以及製作圖表、表格與地圖等視覺化效果。蔡曉青亦分享了數據敍事的實務技巧，協助企業清晰呈現分析結果，為管理層的明智決策提供有力支持。在工作坊尾聲，導師示範了如何在 Power BI Service 發佈報告及建立互動儀表板，隨後的問答環節亦交流熱烈。參加者藉此掌握實用工具與知識，以助善用人工智能，進一步提升數據分析及業務匯報的能力。





At the meeting of the **Transport & Logistics Committee** on 27 March, Permanent Secretary for Transport and Logistics Vic Yau reaffirmed Hong Kong's position as a premier maritime centre. While navigating challenges – from regional competition to geopolitical shifts – the Government remains focused on resilience and innovation.

The Transport and Logistics Bureau is advancing a range of priority initiatives aimed at future-proofing Hong Kong's maritime and logistics ecosystem. These include strengthening intermodal connectivity, accelerating green and smart transitions, and enhancing tax and registration incentives. The Bureau is also rolling out the Port Community System to improve efficiency and facilitate data sharing. The Chamber thanks all attendees for contributing valuable insights and practical perspectives that will help inform its next steps.

於 3 月 27 日的**運輸及物流委員會**會議上，運輸及物流局常任秘書長丘卓恒重申香港作為航運中心的地位首屈一指。儘管面臨從區域競爭到地緣政治轉變等各項挑戰，政府依然集中於提升韌性與創新能力。

運輸及物流局正積極推進一系列優先措施，以確保香港的航運及物流生態系統具備應對未來變局的能力。這些措施包括加強多式聯運網絡、加速綠色與智能化轉型，以及優化稅務與註冊優惠。該局亦正逐步推出「港口社區系統」，以提升效率及數據共享。本會感謝與會者提供具建設性的見解與實用觀點，為本會下一步工作提供重要參考。





Pitch Perfect 2026 Kicks Off

On 13 March, the Opening Ceremony and first-day training sessions of the Pitch Perfect Programme 2026 were successfully held at the Chamber. The event was attended by Clarence Leung, Acting Secretary for Home and Youth Affairs, along with over 200 participants, including representatives from companies and schools, as well as mentors, trainers, and tertiary students.

The programme continued with the second training session on 14 March, followed by the third training session and mentor-mentee sessions on 27 March, providing participants with further guidance and practical learning opportunities. A series of company visits were arranged for students in April and May to deepen their understanding of business operations.

2026年完美求職計劃啟動禮

本會於 3 月 13 日圓滿舉辦「完美求職計劃 2026」開幕典禮及首日培訓課程。署理民政及青年事務局局長梁宏正蒞臨主禮，聯同企業與院校代表、導師、培訓專家及大專學生等逾 200 名參加者共襄盛舉。

計劃第二場培訓環節於 3 月 14 日舉行，緊接其後的第三場環節及導師交流環節則於 3 月 27 日進行，為參加者提供進一步指導及實務學習機會。為加深學生了解實際商業運作，大會亦於 4 月及 5 月安排連串企業參觀活動。



Closing a Chapter of Purposeful Leadership
圓滿卸任：任重致遠的領航篇章

As she concludes her tenure, Chairman Agnes Chan reflects on her journey and strengthening the Chamber's global footprint
總商會主席陳瑞娟於卸任之際，回顧任內點滴，細訴帶領總商會拓展全球足跡的難忘歷程

We were delighted to host a special dialogue featuring Agnes Chan, BBS, as she calls time on her tenure as Chairman of the HKGCC. She reflected on her term sharing valuable insights into the leadership required to lead the Chamber through a challenging period of global uncertainty, while advancing its role as the city's Voice of Business.

Chairman Chan brings a distinguished 40-year long association with Ernst & Young, having joined the firm in Australia in 1986 before returning to Hong Kong five years later. She explained how her extensive work experience influenced her transformational work at the Chamber, of which she has been an active member since the early 1990s.



From setting early strategic priorities to actively steering the Chamber through its milestone 165th anniversary celebrations, she emphasised the importance of resilience and forward-thinking leadership as critical to navigating an evolving landscape.

"I've learned that leadership does require a lot of sacrifice, but on the other hand, it also gives you a purpose and a sense of fulfilment when you overcome difficult hurdles to deliver meaningful outcomes", the Chairman said, also acknowledging the support of her family as a constant source of motivation while she dedicated herself to the role.

In navigating a challenging geopolitical era, Chairman Chan's visionary leadership has significantly expanded the Chamber's global and domestic impact. She expertly promoted international exchange through high-profile delegations and landmark MoUs, empowered businesses to seamlessly align with national strategies, and steadfastly advocated for the business community through constructive policy lobbying with the Government.



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我深切體會到，擔任領導者確實需要有所犧牲；但當成功克服重重障礙、取得實質成果後，那份使命感與滿足感實在無可比擬。

General Committee members engaged with the Chairman on her reflections on the tenure, paying tribute to the tremendous efforts in fortifying the Chamber's contribution on the international front.

As she looks ahead to the next chapter, she shared that she plans to "take a good rest" – a well-earned break after two years of dedicated service and more than three decades of association with the Chamber, leaving behind a lasting legacy.

總商會於 5 月 20 日舉辦「與商會主席對話」交流會，邀請卸任在即的主席陳瑞娟暢談任內體會。她分享面對全球局勢變幻，帶領總商會迎難而上的寶貴心得，並總結任內鞏固總商會「商界之聲」地位的各項舉措。

陳瑞娟於安永服務長達 40 年，成就斐然。她 1986 年於澳洲加入安永，五年後回流香港，自 1990 年代初起便積極參與總商會事務。交流會上，她闡述其豐富職場歷練對推動總商會變革的深遠啟發。

從上任之初制定策略重點，到積極帶領總商會籌辦別具里程碑意義的 165 周年誌慶活動，陳瑞娟強調，身處瞬息萬變的環境，韌性與前瞻領導力乃引領商會破浪前行的關鍵。

陳瑞娟說：「我深切體會到，擔任領導者確實需要有所犧牲；但當成功克服重重障礙、取得實質成果後，那份使命感與滿足感實在無可比擬。」她亦特別感謝家人鼎力支持，成為她全心投入主席職務的強大後盾。

面對複雜多變的地緣政治，陳瑞娟憑藉高瞻遠矚，大幅提升總商會在海內外舞台的影響力。她促成多個高規格外訪代表團，並簽署具指標意義的合作備忘錄，積極推動國際交流；同時協助企業對接國家發展戰略，積極向政府建言獻策，堅定不移為商界發聲。

總商會理事與陳瑞娟回顧其任內點滴，並對她提升總商會國際地位的卓越貢獻致以崇高敬意。

展望未來，陳瑞娟透露計劃先好好休息一下——與總商會結緣逾三十載、並傾注兩年心血擔任主席，這段休整時光絕對是她辛勤付出後的最佳犒賞。她為總商會奠定的堅實根基，亦將化作歷久彌新的珍貴傳承。

Realigning Hong Kong's Competitive Edge
重塑香港競爭優勢

Jonathan Lamport outlines a roadmap for Hong Kong's transformation calling for policy-driven action, deeper global connectivity, and new engines of growth

林偉全勾勒香港轉型藍圖，倡議以政策主導行動、深化全球聯繫，並開拓嶄新經濟引擎

Hong Kong finds itself at a critical juncture. At the Town Hall Forum held on 20 May, we were delighted to welcome the HKGCC's new Legislative Council Representative, the Honourable Jonathan Lamport. Representing the Commercial (First) Functional Constituency, he shared how to channel real-world business insights into constructive policy discussions within the legislature.

As global competition intensifies and economic paradigms evolve, the need for the city to transform beyond its traditional expertise has never been greater. Drawing on his wealth of business experience from across industries, he emphasised his commitment to contributing definitively to policy discussions centred around Hong Kong's economic progress and competitiveness.

Central to this message was the absolute necessity to move past Hong Kong's traditional advantages. As the Hon. Lamport adds, "if advantages do not become actions, they stay as advantages. We need policy and innovate ideas to build upon them."

If advantages do not become actions, they stay as advantages. We need policy and innovate ideas to build upon them.

擁有優勢卻不付諸行動，終究只會停留在『優勢』的層面。我們必須以政策與創新思維為基石，將其發揚光大為「優點」。

At the core of this transformational model are five interconnected priorities that lay the roadmap for change. Hong Kong's First Five-Year serves as the foundational pillar for this development, providing a strategic framework to align long-term regional cooperation while facilitating cross-border investments. This is complemented by the ambitious Northern Metropolis project, positioned as an important engine of growth in driving innovation and deepening ties with the Greater Bay Area (GBA) to create a tech-led economic ecosystem.

To create a thriving commercial landscape, Hong Kong's transition into a "Golden Partner" is equally significant. For years, the city has been a "super connector", acting as a gateway between Chinese Mainland and the world. By becoming a more proactive value creator, it can create long-term relationships and alliances to support national opening-up. The Hon. Lamport parallelly reaffirmed Hong Kong's status as an international finance hub. He emphasised the need to



embrace opportunities in up-and-coming sectors like green finance and fintech to sustain its competitiveness.

Extending this outward-looking strategy, the city's longstanding position on the world stage gives it a distinct advantage. Markets in the Middle East, ASEAN, and Central Asia present important growth potential to diversify its economic partnerships while reinforcing its status as an international centre. Prioritising "Global Connectivity" would further add to Hong Kong's reputation as a business-friendly, globally connected hub.

The Chamber members engaged enthusiastically with Hon Jonathan Lamport on his outlook and goals for the business community, marking an important step towards creating closer and meaningful dialogue between legislators and the commercial sector.

當前，香港正邁入經濟轉型的關鍵階段。為此，總商會於 5 月 20 日舉辦議事論壇，邀請新一任立法會代表林偉全議員擔任嘉賓。作為商界（第一）功能界別代表，他分享如何將務實的營商洞見，轉化為議會內具建設性的政策倡議。

面對全球競爭日趨激烈、經濟模式不斷演變，香港突破傳統優勢、推動升級轉型已是刻不容緩。憑藉豐富的跨行業營商經驗，林偉全強調將致力在議會內，為香港經濟發展與提升競爭力積極建言獻策。

他強調，香港必須突破傳統優勢的局限：「擁有優勢卻不付諸行動，終究只會停留在『優勢』的層面。我們必須以政策與創新思維為基石，將其發揚光大為『優點』。」

要落實這幅轉型藍圖，有賴五項環環相扣的施政重點支撐。當中的主要支柱為香港首個五年規劃，為深化區域合作及促進跨境投資奠定戰略框架。這與宏大的北部都會區計劃相輔相成——該區定位為驅動創新的重要引擎，藉着深化與大灣區聯繫，打造以科技主導的經濟生態圈。

為營造更蓬勃的營商環境，香港轉型為「黃金搭檔」同樣至關重要。多年來，香港作為「超級聯繫人」，一直是連接內地與世界的門戶。未來，香港應主動創造更大價值，建立長遠的夥伴與聯盟關係，助力國家擴大對外開放。與此同時，林偉全重申香港作為國際金融中心，必須把握綠色金融及金融科技等新興領域的機遇，以維持本港核心競爭力。

香港立足國際舞台多年，底蘊深厚，正好為配合這項前瞻對外戰略提供獨特優勢。中東、東盟及中亞等市場蘊藏龐大增長潛力，有助香港實現經濟夥伴多元化，同時鞏固其國際樞紐地位。優先推動全球互聯互通，將進一步提升香港作為全球營商樞紐的良好聲譽。

會上，會員與林偉全就商界願景與目標深入交流，為立法機構與商界緊密對話邁上新台階。



Toast to Europe Prosperity!

It was a pleasure to welcome so many European Consuls General and senior Consulate representatives to our cocktail reception on 16 April!

Hosted by HKGCC's Europe Committee, the gathering provided a timely opportunity for members and dignitaries to exchange insights and expand their business networks amid a rapidly changing global landscape.

Looking ahead, Committee Chairman CK Lee expressed his hope and optimism that Hong Kong and Europe will continue to foster a robust and mutually beneficial economic partnership in the years to come.

Chamber Chairman Agnes Chan proposed a toast to the enduring warm relations between Hong Kong and European countries, and extended an invitation to all participants in joining our 165th Anniversary Ball at the end of May. Cheers to our continued growth and development!

















為歐洲繁榮乾杯！

總商會於 4 月 16 日舉辦交流酒會，並榮幸邀得多位歐洲駐港總領事及高級領事代表蒞臨。

是次酒會由歐洲委員會主辦。在瞬息萬變的全球局勢下，活動為會員與政商領袖提供了寶貴的交流平台，藉此分享真知灼見並拓展商業網絡。

展望未來，委員會主席李志強對前景充滿信心，期盼香港與歐洲能繼續加深穩健、互惠互利的雙邊經貿夥伴關係。

總商會主席陳瑞娟舉杯致辭，祝願香港與歐洲各國的友好關係歷久彌新，並誠邀與會嘉賓出席 5 月末舉辦的 165 周年會慶晚會。本會期盼與歐洲各界持續合作發展，共創繁榮！







Patterns of Success
成功之道

Dr Allen Fung unpacks his journey from academia to the boardroom, revealing how critical thinking and a grounded approach to strategy help business thrive amid uncertainty

馮玉麟博士回顧由學術界轉向商界的職涯發展，剖析批判思維與務實策略如何協助企業在不明朗環境中蓬勃發展



In a volatile economic landscape, the ultimate executive tool is not always a traditional business degree – sometimes, it is the mind of a scholar. When General Committee member Dr Allen Fung made the bold pivot from academia to the corporate world, he brought with him an invaluable asset: a rigorous capacity for pattern recognition and the perceptive understanding that situations are rarely exactly as they appear.

Reflecting on this 30-year journey at the Chamber's "Dialogue with the General Committee" on 31 March, Fung – now Executive Director of Sun Hung Kai Infrastructure Investment Ltd – recalled his early transition to McKinsey. He admitted that his first consulting project was a struggle, but he quickly adapted, ultimately spending years learning how CEOs think and acting as an invaluable "second pair of eyes" for businesses exploring new geographies and sectors.

Transitioning into a corporate leadership role at SHKP, however, required a profound shift in mindset. Consultants often diagnose problems and propose grand strategies. In the corporate arena, Fung noted, sustained success relies on steady execution – aiming for consistent "singles" rather than always swinging for a home run.

Today, he applies this grounded approach to overseeing SHKP's diverse non-property portfolio, which encompasses transport, retail, and digital infrastructure such as data centres. Fung emphasised the critical importance of synergy while maintaining strict boundaries, using the Group's subsidiary SmarTone to illustrate how customer data must be safely safeguarded across different business arms. Looking to the future, he unpacked the strategic push toward cost-effective digital infrastructure and innovative retail tech, such as the early adoption of optical license plate readers in SHKP malls.

When the dialogue turned to the rapid emergence of AI, Fung drew upon his perceptive background, noting that history often repeats in different forms. He reminded members that profound technological advances – much like the railway revolution or the advent of autonomous driving – often integrate into society more slowly than the initial hype suggests. For seasoned professionals, he offered a reassuring perspective: senior experience provides a safe anchor during such shifts. Ultimately, navigating these profound technological shifts requires critical thinking – an aptitude rooted in his years in academia – alongside a continuous willingness to learn.

Addressing Hong Kong's future, Fung underscored the necessity for the city to maintain its international edge and learn from regional peers. He noted that HKGCC is exceptionally well-positioned to attract global participation and help drive the city's next phase of economic growth. Closing the session, he shared a few guiding principles gleaned from decades of experience: value does not always equal price, markets often swing to extremes, and life remains full of unexpected opportunities.

在波動的經濟環境下，企業高管的致勝關鍵未必是傳統商學位，有時反而是學者思維。理事馮玉麟博士早年毅然由學界轉投商界，便是憑藉兩項無價優勢：嚴密的分析邏輯，以及不為表象所惑的敏銳洞察力。

在本會於 3 月 31 日舉辦的「與理事對話」系列講座中，新鴻基基建投資有限公司執行董事馮玉麟回顧其三十載職涯。他憶述早年加入諮詢公司麥肯錫的經歷，坦言首個顧問項目曾遇不少挑戰，但他迅速適應；隨後多年歷練更讓他深刻掌握企業總裁的思維模式，為開拓新市場及新領域的企業提供猶如「第二雙眼睛」的外部視角。

然而，當轉投企業新鴻基地產並晉身領導層後，則需要再轉變思維模式。顧問工作通常側重於診斷問題並提出宏大策略；但在商場之中，馮玉麟指持續成功有賴穩步落實策略——目標在於穩定擊出「安打」，而非時刻追求「全壘打」。

目前，他以務實方針管理新鴻基地產旗下多元非地產業務，涵蓋交通、零售及數據中心等數碼基建。馮玉麟強調協同效應的重要性，同時須維持嚴格界線。他以集團旗下數碼通為例，說明即使在集團內部，各部門對客戶數據的流轉亦須嚴格把關。展望未來，他剖析了具成本效益的數碼基建與創新零售科技的發展趨勢，例如新鴻基地產旗下商場率先引入的自動車牌識別系統。

談及人工智能興起浪潮，馮玉麟憑藉多年累積的敏銳洞察力指出，歷史往往會以不同形式重演。他提醒會員，重大科技變革（如鐵路革命或自動駕駛）融入社會的步伐通常較預期緩慢。對於資深專業人士，他強調毋須過慮：豐富的經驗正是難以被輕易取代的核心優勢。總結而言，應對科技巨變既需批判思維——這正是其多年學術生涯所孕育的素養——亦需持續學習和精益求精的態度。

論及香港未來，馮博士強調本港必須維持國際優勢，並向周邊地區借鑒。他認為總商會具備優越條件連繫全球商界，協助推動本港下一階段的經濟增長。講座結束前，他分享了幾項人生信念：價值不等同於價格、市場往往傾向極端，且生命始終充滿未知的機遇與驚喜。



工傷要呈報
盡責老闆做得到
Be a responsible employer and report work accidents

《僱員補償條例》規定，僱主在工傷意外發生或僱員患上該條例指明的職業病後，不論該意外或職業病是否引起任何支付補償的法律責任，僱主必須向勞工處呈報。工傷意外或職業病個案須於14天內呈報，死亡個案須於7天內呈報。

僱主如沒有合理辯解而逾期或未有向勞工處處長呈報僱員工傷事件，或作出或提供虛假或具誤導性的陳述或資料，可被檢控，一經定罪，最高可被判罰款五萬元。

Any employer who, without reasonable excuse, delays or fails to give notice of an accident or makes or furnishes any false or misleading statement or information to the Commissioner for Labour is liable to prosecution and, upon conviction, to a maximum fine of $50,000.

The Employees' Compensation Ordinance provides that an employer must notify the Labour Department of any accident or prescribed occupational disease, irrespective of whether the accident or the occupational disease gives rise to any liability to pay compensation. Work injury or occupational disease cases should be reported in 14 days' time while the fatal cases in 7 days' time.



勞工處
Labour Department

Celebrating the Ties Between Our Cities!
共慶雙城友誼！

The HKGCC was delighted to jointly organise a Happy Hour with the Singapore Chamber of Commerce (Hong Kong) on 7 May. HKGCC Asia, Africa & Middle East Committee Chairman Dewan Saiful Alam and SingCham HK Vice Chairman Basil Hwang welcomed members and raised a toast with Singapore Consul (Political) Leonard Sim to celebrate the synergy between the sister cities and their strong business ties.

HKGCC regularly hosts well-attended happy hours, offering a relaxed atmosphere for networking and reconnecting with both new and familiar faces. Keep an eye on our website for details of our upcoming networking events.











總商會很榮幸與新加坡商會（香港）於 5 月 7 日合辦歡樂時光聯誼酒會。總商會亞洲、非洲及中東委員會主席 Dewan Saiful Alam 與新加坡商會副主席黃浩宸共同歡迎會員的到來，並與新加坡駐港政治領事沈俊捷一同舉杯，為兩地緊密的商貿合作共同慶祝。

香港總商會定期舉辦的歡樂時光聚會廣受歡迎，為會員提供輕鬆的交流氛圍，有助拓展人脈、連結新知舊友。敬請密切留意我們的網站以獲取下一次聯誼活動的最新資訊。









Empowering Women-Led Businesses
女性主導企業的未來

On 16 April, we were proud to host the "Empowering Women-Led Businesses: Networking Cocktail," bringing together industry leaders to champion the global growth of women-led enterprises. As we celebrate the Chamber's 165th Anniversary, this event underscored our commitment to fostering a dynamic future in which businesses can flourish through collaboration.

Co-organised with Standard Chartered Hong Kong, the evening highlighted the SC WIN "Now & Next" Challenge – a vital platform designed to help female entrepreneurs scale their impact.



A huge thank you to our guest speaker, wellness entrepreneur Vriko Kwok. From co-founding Herbs'Oil Hawaii and Nourwish to sharing her insights as a TEDx speaker, Vriko's journey from a local brand to a global contender exemplifies what can be achieved with vision and determination. Her success story perfectly illustrated the tangible impact of the SC WIN Now & Next Challenge, inspiring a new cohort of founders to pursue their own international ambitions.

The night concluded with attendees forging new strategic partnerships, proving that when we share our stories and resources, we rise together to define the future of Hong Kong business.

卓妍社於 4 月 16 日舉辦「女性主導企業的未來：交流酒會」，匯聚各界翹楚，共同探討如何協助女性主導的企業在全球發展。適逢總商會成立 165 周年，是次盛會正彰顯本會致力為商界注入活力，透過協作推動企業繁榮發展。

酒會由本會與渣打銀行香港合辦，重點介紹渣打「SC WIN 現創未來企劃」。該計劃致力為女性創業家提供重要支援平台，協助他們擴大影響力及拓展業務版圖。

本會衷心感謝健康產業創業家郭苡彤擔任演講嘉賓。作為 Herbs' Oil Hawaii 及 Nourwish 的共同創辦人兼 TEDx 演說家，她憑藉遠見與毅力，成功將業務由本地拓展至國際舞台，成為業界的優秀典範。其成功故事充分印證了「SC WIN 現創未來企劃」的影響，同時激發了新一代創業家放眼國際的雄心。

活動在一片熱烈的交流氣氛中圓滿結束，與會者亦藉此契機建立了寶貴的策略夥伴關係。這再次證明只要商界攜手分享經驗與資源，定能發揮協同效應，共同塑造香港商界的璀璨未來。

WHAT'S ON 最活新動

What's happening at the Chamber
總商會最新動態

COMMITTEE MEETINGS
Check with secretariat for details

TRANSPORT & LOGISTICS
How data, AI and Software as a Service (SaaS) enhance daily logistics
Jun 9 3:30 pm

RETAIL, CULTURE, SPORTS & TOURISM
Share the success story of Xiaohongshu and their strategies to reach out to business partners under different regional regulations
Jun 10 3:00 pm

SMALL & MEDIUM ENTERPRISES
Introduction of China duty fee platform and opportunities in Hainan free trade zone
Jun 11 4:00 pm

MANPOWER
Employees Retraining Board's implementation plan for medium-to long-term reform measures
Jun 23 4:30 pm

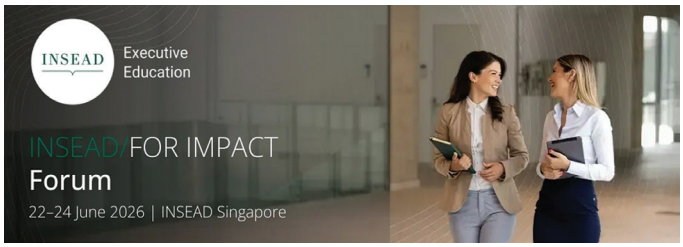
EUROPE
Germany business outlook and investment opportunities
Jun 24 2:30 pm

CHINA
Exploring GBA Standards
Jul 8 4:30pm

NETWORKING
Visit website for full details and to register

SWING INTO THE NIGHT: GOLF SIMULATION
Jun 5 7:00 - 10:00 pm

MARK YOUR DIARY





ROUNDTABLE TALKS
Visit the Chamber's website for full details and to register

MAJOR POWER RELATIONS IN A NEW ERA AND CHINA'S POSITIONING
Jun 17 12:00 - 1:45 pm

NAVIGATING CHINA'S EVOLVING TAX LANDSCAPE: POLICY DIRECTION UNDER THE 15TH FIVE YEAR PLAN AND NEW TAX INSPECTION PRACTICES
Jun 25 12:00 - 1:30 pm

WORKSHOPS & SEMINARS
Visit the Chamber's website for full details and to register

EUROPEAN POLITICS & ECONOMY – IMPLICATIONS TO HK BUSINESSES
Jun 11 9:30 - 11:30 am



EUROPE X AMERICAS WINE TASTING WORKSHOP
Jun 18 5:30 - 7:30 pm



AGENTIC AI: WHAT'S NEXT FOR AI IN BUSINESS?
Jun 23 10:45 am - 12:00 nn

GOING GLOBAL SERIES – DUBAI BUSINESS OPPORTUNITIES EXCHANGE CONFERENCE
Jun 30 3:30 - 5:00 pm

TRAINING
Visit the Chamber's website for full details and to register

Taking the Artificial Out of AI: Workplace Writing Using GenAI with a Human Touch **Jun 9** 2:00 - 6:00 pm	**Green Financing for SMEs** **Jun 16** 3:00 - 5:30 pm	**Power Lunch Course 1: The Future of BRICS+ and Sino-Indian Relations** **Jun 24** 12:00 - 3:00 pm
HR in the Age of AI: Legal Risk Management and Compliance Strategies **Jun 11** 9:30 am - 5:30 pm	**Beyond Chatbots: The AI Agent Employee Masterclass for Forward-Thinking Bosses** **Jun 17** 2:30 - 5:30 pm	**The 15th Five-Year Plan Masterclass: Reshaping Business Strategy and Capturing Opportunities in Hong Kong's New Era** **Jun 25** 2:30 - 5:30 pm
When Regulators Knock: A Director's Guide to Handling Investigations **Jun 12** 2:30 - 5:30 pm	**Sales Mindset & Consumer Psychology in the AI Era** **Jun 18** 2:30 - 5:30 pm	

MISSION

HKGCC DELEGATION TO BEIJING: 4TH CHINA INTERNATIONAL SUPPLY CHAIN EXPO
During the event, participants will gain first-hand access to cutting-edge industry insights, stay informed of emerging market trends, and explore new channels for collaboration.
Jun 21 -23

HKGCC
Hong Kong General Chamber of Commerce
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165
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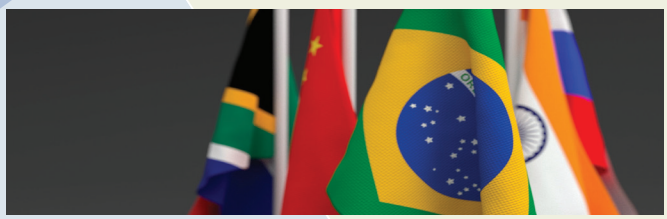
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TRAINING & DEVELOPMENT

Pay by **BOC-HKGCC Visa Card** and get **30% OFF** course fees

Power Lunch Course 1: The Future of BRICS+ and Sino-Indian Relations 金磚+的未來走向與中印關係發展



BRICS+ has expanded to ten members, advancing a more finance-driven multipolar bloc alongside growing Sino-Indian alignment. The expansion is accelerating financial integration (via the NDB, CRA, local currencies, and cross-border payments), strengthening regional supply chains, and driving a transition toward renewables and critical minerals – thereby reducing reliance on Western finance and Gulf energy. Heightened geopolitical risks, including potential disruptions to energy flows, add urgency to the need for coordinated energy governance.

Drawing on Towards a Future for BRICS+, the lecture highlights implications for policy, markets, and risk in a volatile trade and energy environment.

Outline:

- Deepening financial cooperation and d-dollarisation within BRICS+
- Emerging Sino-Indian leadership in the Global South
- Shift toward diversified energy, supply chains, and renewables
- Governance challenges from rivalries, expansion, and external pressures

金磚國家已擴展至十個成員，伴隨中印互動升溫，正向更以金融為導向的多極格局發展。此擴張正加速金融整合（透過新開發銀行、應急儲備安排、本幣結算與跨境支付等方式）、強化區域供應鏈，並推動再生能源與關鍵礦產轉型，減少對西方金融及海灣能源的依賴。在地緣政治風險（如能源通道受阻）上升下，能源治理更顯迫切。

本午餐會結合《Towards a Future for BRICS+》的觀點，分析於動盪貿易與能源環境下，對政策、市場與風險管理的影響。

大綱：

- BRICS+金融合作深化與去美元化
- 中印在全球南方的領導角色浮現
- 能源、供應鏈與再生能源轉型
- 治理挑戰：內部競合、擴張與外部壓力

25/6/2026 (12:00 – 3:00 p.m.)

English 英語

Member 會員 $1,100
Non-member 非會員 $1,600
(Including lunch)

Trainer 導師：



Professor Brian Wong 黃裕舜博士
Assistant Professor in Philosophy at Hong Kong University
香港大學哲學系助理教授

The 15th Five-Year Plan Masterclass: Reshaping Business Strategy and Capturing Opportunities in Hong Kong's New Era 「十五五」新賽道：香港首份五年計劃研習班



In late 2025 and early 2026, national leaders emphasised Hong Kong's need to align proactively with the 15th Five-Year Plan (FYP). The HKSAR Government is now formulating its first local five-year plan, closely linked to – but distinct from – the national blueprint, with broad consultation currently underway.

As a new and impactful policy direction, this alignment will shape Hong Kong's future economic and social development. To support business leaders, the Chamber will host an executive masterclass on Hong Kong's alignment with the 15th FYP.

Highlights:

- 15th FYP priorities and Hong Kong's alignment strategy
- "One Country, Two Systems" as a growth driver
- Positioning in finance, trade, and I&T (incl. offshore RMB, digital assets)
- Northern Metropolis and future development
- Policy, governance, and talent readiness

2025年底至2026年初，國家領導人強調香港需主動對接「十五五規劃」。特區政府現正制定首個本地五年規劃，既緊密銜接國家藍圖，同時保持自身定位，並正廣泛徵詢各界意見。

作為一項全新且具深遠影響的政策方向，此對接將塑造香港未來的經濟與社會發展。為協助商界領袖掌握機遇，商會將舉辦行政人員大師班。

大綱：

- 「十五五規劃」重點與香港對接策略
- 以「一國兩制」推動增長
- 金融、貿易及創科定位（包括離岸人民幣、數字資產）
- 北部都會區與未來發展
- 政策、治理與人才準備

5/5/2026 (2:30 – 5:30 p.m.)

English 英語

Member 會員 $1,100
Non-member 非會員 $1,600

Trainer 導師：



Dr Tse Kwok Leung 謝國樑博士
Senior Research Fellow (Honorary) of Lau Chor Tak Institute of Global Economics and Finance (IGEF), The Chinese University of Hong Kong
香港中文大學劉佐德全球經濟及金融研究所名譽高級研究員

HKGCC Theatre, 22/F United Centre 金鐘統一中心22樓香港總商會演講廳

HKGCC Hong Kong General Chamber of Commerce 香港總商會 1861 | 165

POWERING THE FUTURE OF HONG KONG

In partnership with Ipsos

The Asian Cities Internationality Index 2025

An international city actively participates in global affairs, promoting the flow and exchange of enterprises, skilled labour, ideas and culture, while maintaining robust connections with other cities. To assess the prominence of leading Asian cities as international business hubs, HKGCC established the Asian Cities Internationality Index, which offers an independent, transparent, and credible benchmark.

The Asian Cities Internationality Index employs a rigorous methodology grounded in a robust framework, using both quantitative and qualitative methods. The assessment includes 113 indicators to evaluate a city's international attributes across seven intertwined dimensions.

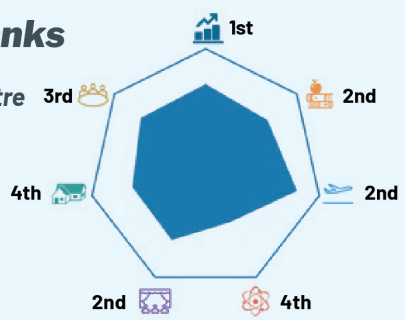
The Index highlighted that Hong Kong and Singapore are very close regarding their role in the international economy, but overall, the 11 cities' strengths – including diverse cultures and a mix of advanced and emerging economies – showcased each city's unique comparative advantages.



Rank	City	Score
01	Hong Kong	73.7
02	Singapore	73.5
03	Tokyo	70.0
04	Seoul	69.4
05	Shanghai	65.1
06	Bangkok	61.3
07	Kuala Lumpur	60.7
08	Taipei	57.9
09	Jakarta	55.5
10	Ho Chi Minh City	53.9
11	Mumbai	53.1

How Hong Kong ranks

- ✓ *International Financial Centre*
- ✓ *World-class education*
- ✓ *Centre for mega events*
- ✓ *Free, safe, and stable living environment*



Business & Economy

Hong Kong is one of Asia's most prominent business hubs, excelling in free and diversified financial markets, trading activities, and an open business environment.

Quality of Life

Tokyo offers a diverse range of entertainment activities and fine-dining options. In recent years, the depreciation of the yen has made the cost of living relatively low, attracting global talent.

Infrastructure & Connectivity

Seoul demonstrates leading performance in the development of digital infrastructure; the openness and accessibility of information have significantly contributed to the growth and global spread of K-culture.

Innovation & Ideas

Shanghai actively cultivates emerging industries, fostering the growth of several unicorn companies, such as Xiaohongshu and ZongMu Technology.

Human Capital Diversity

Singapore has a diverse population and workforce. Its multicultural talent pool supports innovative development.

Cultural Interaction

Tokyo excels with its unique blend of tradition and modernity, which draws international attention and facilitates cross-cultural exchange through events such as the Tokyo International Film Festival.

Government & Legal System for Business

Tokyo holds significant international influence as the capital of Japan. It hosts numerous embassies and consulates, promoting global dialogue and international cooperation.

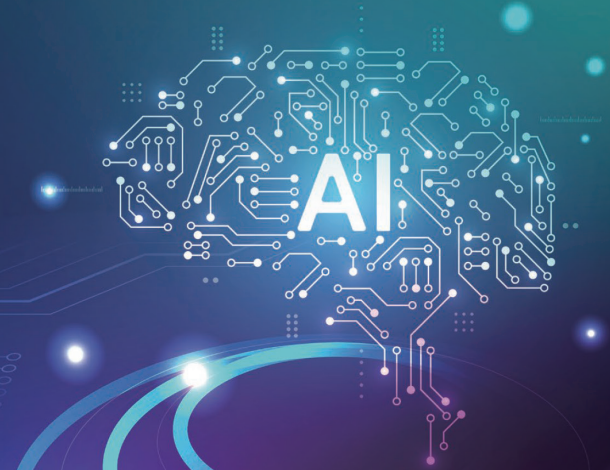
Download the full report at:
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KONICA MINOLTA

INNOVATIVE WORKPLACE SUMMIT 2026

Collaborative Intelligence: Human-AI Synergy

24 July 2026 | 11:30 am - 4:20pm
The Ritz-Carlton, Hong Kong



Human + AI: The New Standard for Collaborative Intelligence

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